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# FINANCIAL TIMES

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**LONGINES**  
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## NEWS SUMMARY

### GENERAL

#### Belgian leader offers to quit

Belgium's Prime Minister, Mr. Leo Tindemans, tendered his resignation after his four-party coalition Government failed to agree on austerity fiscal measures.

The country has been plunged into confusion, since King Baudouin said he would need time to consider whether to accept the resignation.

Mr. Tindemans' move could be a tactical step aimed at rallying support for his programme of fiscal restraints in the face of stiff resistance from his Socialist partners. But speculation has been heightened by his recent illness. Page 2

### BUSINESS

#### Wall St. down 10; Copper falls £13 3/4

● **WALL STREET** closed 10.31 down at 844.25. Analysts attributed the fall to the Dow entering a corrective phase, and to fears about the U.S. money supply.

● **EQUITIES** drifted lower, with the FT ordinary index closing above its worst—2.7 off at 469.2.

In Hong Kong, institutional buyers from London pushed the Hang Seng index up 18.28 to 546.54, its highest for the past 41 years.

● **GILTS** closed mixed with the Government Securities Index 0.06 down at 70.57.

● **STERLING** fell 22 points to \$1.8305, its index remaining at 61.3. The dollar's depreciation narrowed to 5.8 per cent (6.0).

● **GOLD** lost \$1 to \$182 in London and in New York the Comex June settlement price gained 90 points to \$184.10.

● **COPPER** fell again with cash wirebars \$13.75 down at \$1.00.

#### Rescue plan

The Government is taking a fresh look at contingency plans for a military rescue operation in Rhodesia if civilian lives are endangered. Dr. David Owen, Foreign Secretary, disclosed while launching his new "open Government" policy. But a British airlift would be undertaken only as a last resort. Back Page

#### Silkin warns

Britain will take unilateral action to tighten up on the conservation of fishing stocks in home waters if there is no agreement on a common fisheries policy at the EEC Council of Ministers meeting next week. Mr. John Silkin, Fisheries Minister, told the Commons. Poyton's pledge, Page 10.

#### Amoco theory

Sub-standard steel was probably used in the steering gear of the Amoco Cadiz and this may have led to the grounding of the vessel on the Brittany coast in March, a U.S. metallurgy expert told the Liberian Board of Inquiry. Page 6

#### PLO man shot

Mr. Ali Yassin, the Palestine Liberation Organisation's chief in Kuwait, was shot dead. Fatah representatives alleged that the Iraqi Government was responsible for the killing. Page 4

#### £140,000 raid

Four armed men snatched £147,701 in wages from a Greater London Council depot at Wormwood Scrubs, West London. A £14,000 reward has been offered.

#### Boys on the run

Two boys were still on the run last night after overpowering guards in a coach taking them to hospital at Rochester, Kent. Four others who escaped with them were recaptured, while four remained on the coach.

#### Briefly . . .

Scotland's World Cup squad refused to be interviewed when they arrived at Gatwick. But later Bruce Rioch, the captain, blamed the British Press for the team's low morale.

British Davis Cup team manager Paul Hutchings urged top player Buster Mottram to quit the National Front after a demonstration by the Anti-Nazi League in Bristol.

Newark court awarded Theresa Bennett, 12, damages of £250 against the Football Association for unlawfully discriminating against her by banning her from playing for a boys' team.

Panama City: University classes were suspended after two people died in clashes between police and students demonstrating against the forthcoming visit of President Carter.

Cool, unsettled weather is expected over the next 30 days. Back Page

Three American tourists were killed and 19 injured when their coach was in collision with a Continental juggernaut lorry on the A5 in Shropshire.

King Hussein of Jordan married a 26-year-old American, in Amman.

## GEC-U.S. group may rival NEB on semi-conductors

BY MAX WILKINSON

The General Electric Company has reached an advanced stage of discussions with Fairchild, the U.S. semi-conductor company, for the setting up of a major micro-electronics company in Britain.

The new company would be set up as a joint venture between GEC and Fairchild to make large scale metal oxide silicon chips for computer memories and micro-computers.

Initial capital would be about £50m, but total investment could eventually be very much more.

The venture would be in direct competition with a plan by the National Enterprise Board to set up a semiconductor subsidiary with £30m-£50m of taxpayers' money and the help of a group of U.S. and expatriate British technologists.

It also intends to make MOS memories, probably starting with a component which has 64,000 microscopic cells.

No deal has been signed yet between GEC and Fairchild, but Dr. Lester Hogan, vice-chairman of Fairchild, confirmed last night that talks were at an advanced stage.

If a deal can be reached, I would look very favourably on the enterprise, and I think it has a much better chance of success than a company set up by the British Government," he said.

Fairchild has, for some time, been considering closer integration with an electrical company which can use its semi-conductor technology in the design and

manufacture of systems. GEC has recently come to realise that mastery of micro-electronics design and production will increasingly be the key to success in telecommunications, military electronics, automation products and many other parts of its business.

Although Dr. Hogan would give no further details of the talks with GEC, he said that the technical skills of the two companies were complementary and could be of great benefit to each other.

In the first quarter of this year, Fairchild increased its net profits to \$5.7m on sales of \$116.8m. Mr. Wilfred Corrigan, the chairman, said recently that orders for the first quarter were higher than they had been in a comparable period for four years.

However, the company has had problems over the past few years, with modest profits compared with some of its rivals.

It had to sustain heavy losses from its ventures into the computer market, particularly in digital watches, which have been losing money at the rate of \$20m to \$30m a year.

GEC last night declined to comment on the plan. Senior executives are believed to be surprised and slightly puzzled by the British Government's decision.

should choose to set up a competitive company at present. So far, no European-owned company has made any significant inroads into the mass semiconductor market for standard products like computer memories.

ITT is the only company in the UK with large design and production effort devoted to large-scale microelectronics, though several U.S. companies have British subsidiaries.

The French Government is trying to promote a link up between Thomson-CSF and a U.S. semi-conductor company. The possibility of buying a 30 per cent share in Mostek has been considered.

In Germany, the possibility of a link between Siemens and a major U.S. semi-conductor company has been mooted, but so far Siemens has been content to carry on its own development work with government aid and to buy several relatively small U.S. companies.

Neither Siemens nor Thomson has achieved any success in the mass market for standard semi-conductors.

Like the two other British-owned companies in the field, Ferranti and Plessey, they have concentrated on specially

## Industrial output increases sharply

BY DAVID FREUD

THERE ARE now clear signs that economic activity has strengthened in response to increased consumer spending. The latest figures show that industrial production increased sharply in April, reinforcing a steady drift upwards since the beginning of the year.

The Central Statistical Office's index of total industrial output rose 1.5 per cent in April to 101.2, compared with 100.3 in March (1970=100, seasonally adjusted). The manufacturing industry index was 1 per cent higher at 105.5.

The increase is supported by evidence from industry of the increase in consumer demand working through. It is likely to

| INDUSTRIAL PRODUCTION 1970=100 seasonally adjusted |       |       |
|--|-------|-------|
| All Industries Manufacturing                       |       |       |
| 1976 1st   | 100.1 | 101.2 |
| 2nd  | 101.5 | 103.2 |
| 3rd  | 100.9 | 103.4 |
| 4th  | 102.8 | 104.5 |
| 1977 1st   | 103.2 | 105.3 |
| 2nd  | 101.9 | 102.9 |
| 3rd  | 102.7 | 103.7 |
| 4th  | 102.2 | 103.2 |
| 1978 1st   | 103.2 | 104.1 |
| Feb.   | 102.9 | 103.7 |
| Mar.   | 103.2 | 104.5 |
| Apr.   | 104.8 | 105.5 |

Source: Central Statistical Office

be reflected in future surveys of industrial optimism. The improvement is still rather patchy, however, and represents to some extent only a recovery from the low output levels recorded in the latter half of last year.

In the February-April period, all-industry output was 1.3 per cent up on the previous three months, while manufacturing industry was 1.2 per cent higher.

About a third of the improvement is attributed to greater output from energy and fuel industries, and this was due mainly to the colder than normal months of February and April.

Nevertheless, the all-industry index now stands at its highest level since 1974 and in February-April it was 5 per cent above the trough of the business cycle in the third quarter of 1975, and 1.5 per cent above the same period last year.

The largest element within the index—the engineering and metal industry—was up 1.8 per cent in April.

Continued on Back Page

## Leone resigns as President of Italy

BY PAUL BETTS AND DOMINICK J. COYLE ROME, June 15.

PRESIDENT GIOVANNI LEONE of Italy resigned tonight after months of accumulated but so far unsubstantiated allegations about association of the President and members of his family in a range of corrupt practices, including fiscal irregularities.

This is the first time an Italian President has tendered his resignation.

Addressing the nation on television, Sig. Leone said his decision, which he had considered taking for some time, followed the "defamatory" campaign against him which, he said, had apparently undermined the confidence of the country's political forces in him.

He told the nation that in his six and a-half years as President he had always acted as "an honest man".

The Presidency is now to be assumed on an interim basis by the President of the Senate, Sig. Amintore Fanfani, the veteran Christian Democrat leader. Both Italian Chambers must, according to the constitution, meet within two weeks to elect a successor to Sig. Leone.

So far there are no concrete signs of an all-party consensus on a successor.

Worst crisis

Sig. Leone's resignation comes only a month after the kidnapping and murder by Red Brigades of the former Prime Minister, Aldo Moro, the former Prime Minister, which plunged the country into one of its worst crises in 30 years.

In the last few days some Left-wing politicians and the leader of the small but influential Republican Party, Sig. Ugo La Malfa, reiterated earlier demands for Sig. Leone's resignation.

Italy's powerful Communist Party, part of the present Government majority though not represented in the minority, represented in the Christian Democratic administration, had joined today the increasing demands for resignation of the President.

These demands followed publication here of a series of major but unsubstantiated allegations against Sig. Leone and members of his family, touching on reported fiscal irregularities and a number of corrupt practices.

A state prosecutor has started investigations to see if there are grounds for criminal proceedings against Sig. Leone.

These and similar charges against the President have been building up in recent months, and a series of formal denials have been issued on behalf of Sig. Leone, a former Christian Democrat Prime Minister, answering specific allegations.

For his part, Sig. Leone has already made it clear that members of his family intend instituting legal proceedings against their critics, though he is understood himself to have accepted that as long as he was President he was doing so personally.

Search for successor, Page 2



Sig. Leone: 61 years as President.

## Financing of Government loans to be examined

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

ALTERNATIVE to the present method of financing the Government's borrowing needs are being studied in Whitehall.

This is being undertaken as a result of the funding crisis which led to last week's credit squeeze and rise in short-term interest rates.

There is understood to have been dissatisfaction within the Cabinet about a system which forced the introduction of such measures less than two months after the spring budget.

Mr. James Callaghan and Mr. Denis Healey, the Chancellor, are believed to have been irritated by the Bank of England's refusal to let the bank have not fulfilled assurances, given at the time of the budget, that sufficient gilts could be sold without drastic measures.

A rather different view might be taken in the City, given the concern about the high level of public borrowing.

The official line in Whitehall yesterday was that no formal study had been ordered by the Cabinet.

But officials are thought to be re-examining alternatives to the present system of selling gilts—for example, by regular auctions or tenders and by introducing new types of stock.

It is not clear what this informal study will achieve. As Money supply table Page 6 Editorial Comment Page 22 Lex Back Page

alternative methods were considered before the recent package and rejected after opposition by the Bank.

The extent of the pressure leading up to the money supply figures for the month to mid-May published yesterday.

These show that domestic credit continued to expand rapidly and rose by £1.1bn, seasonally adjusted, in the period, compared with a ceiling of £6bn for the full 1978-79 banking year.

Salvage of gilt-edged stock were insufficient to cover the borrowing requirement and sterling bank lending to the private sector rose sharply.

Bank lending to the private sector in sterling rose by £770m, seasonally adjusted, in the month to mid-May.

The extra contribution from this source to domestic credit expansion was £751m, compared with £353m and £262m in the previous two months.

Some of the rise may have been due to borrowing in anticipation of possible credit restrictions, although there has probably been a rise in the underlying growth of lending associated with the pick-up in economic activity too.

The rise in sterling M3—the broadly-defined money supply—Continued on Back Page

## Romania signs £300m. air deal

BY LYNTON McLAIR

BRITAIN AND Romania have concluded a big aerospace deal, worth more than £300m, for the supply and manufacture of the BAC One-Eleven jet engines.

Details of the deal have been slow to emerge because of difficulties over the contracts being handled in the British Export Credits Guarantee Department.

British Aerospace greeted the signing at its Filton, Bristol, factory yesterday of the final agreement of the £300m first phase of the deal, the largest industrial and technology transfer programme in transport aircraft history.

The agreement was signed during the visit to Filton by President Ceausescu of Romania.

This initial deal establishes the licence for manufacturing the BAC One-Eleven in Romania. Construction will involve a

phased programme of manufacture and assembly of complete aircraft in Romania.

Although production will continue in Britain about 80 aircraft are to be produced in Romania over the next 15 years.

The overall programme is expected to start with the sale of three completed aircraft from British Aerospace. Over the next seven years of the deal, UK manufactured parts will be supplied in kit form to cover the first 22 aircraft.

By 1985 the entire manufacturing process will have been duplicated and transferred to Romania.

Half the One-Elevens produced there will be for the Romanian internal use. The others are expected to be sold on world markets.

Under the deal, which could be worth up to £100m to Rolls-Royce, Romania will make sections of the Spey 512 under licence. Half the parts by value would be made in Romania, where the engines will also be assembled and tested.

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### CHIEF PRICE CHANGES YESTERDAY

| (Prices in pence unless otherwise indicated) |          | FALLS:              |          |
|--|----------|---------------------|----------|
| Barr & Wallace Arnold                        | 99 + 5   | Allied Retailers    | 268 - 10 |
| Tst. A                                       | 125 + 9  | Bath & Portland     | 78 - 4   |
| Brown & Jackson                              | 109 + 5  | Brit. & Cornwall    | 285 - 20 |
| Chloride                                     | 37 + 2   | Brown (J.)          | 354 - 8  |
| Control Secs                                 | 180 + 10 | Caledonia Inv.      | 236 - 18 |
| Mills & Allen Int'l.                         | 47 + 8   | Cohen (A.)          | 158 - 7  |
| Peterson (R.)                                | 64 + 4   | English China Clays | 74 - 4   |
| Park Farms                                   | 623 + 40 | Furness Withy       | 238 - 5  |
| Sedgwick Forbes                              | 425 + 8  | Lloyds Bank         | 270 - 2  |
| Staveley Inds.                               | 268 + 8  | LOFS                | 231 - 2  |
| Triplex Foundries                            | 117 + 7  | Midhurst White      | 144 - 7  |
| Vinton                                       | 164 + 4  | Robertson Foods     | 23 - 15  |
| British Borneo                               | 62 + 11  | Westland Aircraft   | 225 - 35 |
| Sabina Inds.                                 | 220 + 12 | Anglo Old. Dev't    | 91 - 3   |
| Sungei Besi                                  | 180 + 7  | Messina             | 445 - 20 |
| Nikon Cons.                                  | 180 + 7  | Northgate Expl'n    | 104 - 6  |
|  |          | Westfield Minerals  | 104 - 6  |



## EUROPEAN NEWS

LEO TINDEMANS RESIGNS

## Political confusion grips Belgium

BY GUY DE JONQUIERES, COMMON MARKET CORRESPONDENT

BELGIUM WAS plunged into a state of severe political confusion this evening, when M. Leo Tindemans tendered his resignation as Prime Minister following the failure of his four-party coalition Government to agree on a series of controversial fiscal austerity measures.

M. Tindemans' resignation was not, however, accepted immediately by King Baudouin, who received him for several hours at the Royal Palace today. The King said that he needed more time to consider the situation, and his decision may not be known for some days.

Political opinion here is divided over whether M. Tindemans' move is meant to be taken seriously or whether it is merely a tactical step aimed at rallying support for his attempts to push through a programme of fiscal restraints in the face of stiff resistance from his Socialist partners as well as from some sections of his own party, the Social Christians.

When the proposals, aimed at reducing the estimated 1973-74 (about £1bn) deficit on this year's budget, were first mooted last April, he warned that unless they were agreed in Cabinet by mid-June he would "draw the political consequences." This was widely interpreted as a resignation threat.

But it seems unlikely that he would choose to call an election in July, when much of the electorate will be on holiday, and, if his resignation offer were accepted, it could well signal the withdrawal from the centre of Belgian national politics after more than four years as Prime Minister.



Prime Minister Leo Tindemans arrives at the palace for his meeting with King Baudouin.

Speculation along these lines has been heightened by his recent illness from a heart ailment and by reports that he was tiring of trying to hold together his unwieldy coalition, which also includes the Flemish Volksunie and the Brussels-based Front Democratique des Francophones.

On the other hand, there is no obvious successor to M. Tindemans as head of the Government and his departure would probably lead to a lengthy period of political uncertainty. In these circumstances, the future of the coalition itself, as well as of economic policy and the country's intricate plans for devolving more power

on the Flemish and Walloon communities, could be called into question.

Differences inside the Government over the so-called fiscal anti-crisis plan came to a head early this morning after a long meeting presided over by M. Tindemans. They were apparently provoked by a demand by M. Mark Eyskens, the Social Christian Budget Minister, for wide-ranging "special powers" over fiscal policy until the end of this year.

His demand, which would effectively deny the Parliament the right to amend the Government's 1979 budget proposals, was clearly aimed at re-asserting his

control over the anti-crisis programme, whose original provisions have been greatly watered down at the insistence of the Socialists.

The proposals agreed so far call for little more than placing a ceiling on state pensions, clamping down on tax evasion and doubling medical charges and would have little impact on the budget deficit. Moreover, the Socialists have been pressing for the creation of a public investment bank to aid ailing industries which could actually lead to higher state spending.

M. Eyskens' demand was backed by M. Tindemans and other members of the CVP, the Flemish wing of the Social Christians, but strongly opposed by the Socialists. They believe that it would be used to cut back on social security and unemployment benefit spending, which has boomed in the past year and has contributed heavily to the overall budget deficit.

The PSF, the French-speaking wing of the Social Christians, has also been keen to M. Eyskens' demand. The Minister in charge of social security, M. Alfred Carlier, is a member of the PSF and the party fears that its political support in Wallonia could suffer from the unpopularity which cuts in benefits would arouse.

The situation is further complicated by the regional parties belonging to the coalition, the Volksunie and the PSU, who want to link the anti-crisis plan in some way to the recently agreed inter-communal pact which would give more power to regional authorities in Flanders and Wallonia.

## Income tax reform scheme in W. Germany

By Adrian Dicks

BONN, June 15. THE Free Democratic Party, junior partner in the West German coalition, is making a determined bid to regain popularity with the voters after last week's heavy losses, and as the same time to establish itself as the party of ideas in Bonn.

The FDP has taken the initiative in suggesting reforms for the tax structure which, if agreed with the Social Democrats, could be presented at the world economic summit next month as an important contribution towards boosting West German domestic demand.

Implemented, the FDP proposals would put anything up to DM 20bn back into the hands of personal and business taxpayers.

However, the plan was expected to run into opposition from the Social Democrats, while the Bonn Finance Ministry declined all comment on it.

According to a draft plan released to the press earlier this week, the FDP wants to bring forward to January 1 at least the first stage of the long-discussed reform of the income tax structure. The Party wants to lower by 1 percentage point, the 22 per cent rate of tax on the lowest income bracket (up to DM 15,000 a year for a single person, or twice that for a married couple).

Further, the FDP is suggesting softening the effect of the "jump" in tax rates to 30.5 per cent that takes place immediately above this level.

The cost of each percentage point reduction of the 22 per cent rate has been calculated as a DM 3.5bn loss to the public purse, while the moderation of the jump up to 30.5 per cent has been reckoned as costing DM 1bn.

Among other changes suggested by the FDP are the raising of tax-free allowances for individuals, the raising of child allowances and grants to students, and the reduction of the present trade income tax rate from 25 to 20 per cent, offset by an increase to 13 per cent in the standard value added tax rate in line with broader tax harmonisation among European Community members.

And continuing uncertainty about what West Germany will offer its partners at the mid-July economic summit in Bonn, tax cuts have been advocated as the most constructive fashion in which the West German Government could give something away of substance, while avoiding the humiliating losses—partly at the hands of tax protesters—in the two June 4 state elections.

While the FDP risks friction with its partner by doing so, it has plainly felt a compelling need to display imagination in the tax field because of its humiliating losses—partly at the hands of tax protesters—in the two June 4 state elections.

## Controls to replace Norway price freeze

Norway's price freeze has been replaced by a system of strict price regulation, the Norwegian Information Service told Reuters in Oslo.

The switch will take place over the next month after comments on the controls have been obtained from trade unions, employers and industry.

## Brussels to act against UK oil platform subsidy

BY OUR OWN CORRESPONDENT

THE EUROPEAN Commission is before the end of July to force planning to order Britain before the end of next month to abolish, or at least modify, its system of interest relief grants for domestic suppliers of North Sea oil equipment on the grounds that it distorts competition in the EEC.

The system, which has been in force for about five years, provides interest subsidies of 3 per cent on loans to UK suppliers of offshore fixed platforms, platform installations, submarine pipelines and single buoy moorings.

One of the Commission's main objections is that the interest subsidies are not available to suppliers in other EEC countries. Britain is therefore expected to be told either to extend the system throughout the Common Market or to scrap it completely.

The Commission opened an investigation into the scheme at the end of 1975 on the basis of a complaint by another EEC government, believed to be Denmark. But it has deferred taking further action until now in the hope that Mr. Anthony Wedgwood Benn, the Energy Secretary, could be persuaded to modify it voluntarily.

However, according to well-placed sources, the official repeated approaches to Mr. Benn by Mr. Raymond Vool, the Commission Commissioner, have borne no fruit. Officials say that the Commission will act

BRUSSELS, June 15

The Commission has not closed what action it plans to take in these cases. But it has been clear since the attitude towards the UK hardened since last year's energy council, at which Benn helped block a decision on a package of energy measures, including proposals to ease capacity in the refinery.

With a British general election likely this year, it seems unlikely that Mr. Benn will see his position within the Commission as a factor in his future. The view is that there is little to be gained by further delaying competition cases against UK energy policies.

Kevin Done said: The UK, however, has been taken by surprise by the Commission's action. Department of Energy yesterday that modifications already been submitted to Commission to bring the interest scheme within the terms of the Treaty of Rome.

The DOE is still waiting for a Brussels' response to its proposals, made some time following a meeting between Benn and Mr. Vool. The department said it was too untimely for the Commission to claim that its approaches had borne any fruit.

Editorial comment, Page 2

## Italy faced with difficult task in choosing successor to Leone

BY PAUL BETTS AND DOMINICK J. COYLE

ROME, June 15

IT IS TOO early to know, and it may well rest finally with the courts to determine the issue, whether tonight's sudden resignation of the President Giovanni Leone is the tip of an Italian Watergate.

What has become clear in recent days is that the whisper campaign against the President, which has been going on since the Quirinale Palace was closed to the public, was combining to make his position untenable. To the extent that he sought to deny each new charge, his high office was inevitably being compromised.

On the other hand, his silence could be interpreted as some acknowledgment of guilt. Initially, the Quirinale Palace had recourse to formal denials, but these only hastened the frequency of new charges, many of which were "answered" through informal briefings for selected correspondents.

Meanwhile, political forces opposed to a constitutional barrier to Sig. Leone dissolving Parliament in the so-called "white semester," the last six months of his presidency.

Hence, while the present presidential crisis can in turn create a government crisis, there is at least the possibility of again going back to the electorate to try to resolve it, and there are right-wing forces who would favour such a course.

His resignation now presents the main parties with a decision they were hoping to avoid until nearer December when President Leone would have retired, having completed his full seven-year term. They have two weeks to find an agreed candidate for the Quirinale if they are to avoid an acrimonious contest which could upset the coalition.

Fourteen days is a short time in which to secure main party agreement on a candidate, of Sig. Leone's stature, and the principal parties believed until a few short months ago that a basis for agreement existed to replace Sig. Leone on his scheduled retirement.

The Red Brigades terrorist group put an end to that consensus when they kidnapped

and assassinated the five-time Prime Minister, Sig. Aldo Moro by general consent Sig. Moro would have been an unopposed candidate for the presidency. Now the field is seemingly wide open.

Political realities here in Italy exclude a direct Communist candidate, the same realities suggesting someone from the Christian Democrats, or just possibly from the country's third political force, the Socialists. The alternative would be a non-party candidate but few personalities of such stature exist who are not associated with party politics.

It is known that Sig. Andreotti has ambitions towards the Quirinale, but so too does the man who now serves as acting President—the president of the Senate, Sig. Amintore Fanfani, former Prime Minister. The latter, however, is a man who has been associated with party politics.

These fence-mending exercises have not been unrelated to his developing ambitions to replace Sig. Leone. In fact, there is no shortage of willing candidates. What must be secured, and quickly, is a consensus between the main parties and one which can produce an agreed candidate without a damaging inter-party conflict, which could sow the seeds of yet another government crisis.

Sig. Fanfani and Sig. Andreotti, apart from other immediate possibilities, include Sig. Benigno Zaccagnini, the reformist secretary-general of the Christian Democrats, Sig. Antonio Giamitti, one of Italy's two EEC Commissioners, who would have Socialist backing, and somewhat less likely, the veteran Republican Party leader and elder statesman, Sig. Ugo la Malfa.

But then Italy has always had difficulty in electing its presidents. Sig. Leone himself was finally elected in December, 1971, on the 23rd ballot, his predecessor, Sig. Giuseppe Saragat, after 21 ballots, spent over almost 47 hours of voting. Indeed, the difficulties in electing an Italian President are almost as great as the opposition of the established parties to the proposal that the President should be elected by universal suffrage.

The Red Brigades terrorist group put an end to that consensus when they kidnapped and assassinated the five-time Prime Minister, Sig. Aldo Moro by general consent Sig. Moro would have been an unopposed candidate for the presidency. Now the field is seemingly wide open.

## Division in Lisbon ruling alliance

By Jimmy Burns

LISBON, June 15.

FOR THE first time since it took office last January, the ruling Portuguese coalition of Socialists and Christian Democrats (CDS) appears to be divided on future Government legislation. The CDS today published in full its alternative to the plans for a national health service already drawn up by Sr. Antonio Amaro, Social Affairs Minister, a member of the Socialist Party.

The CDS is in agreement with the Socialists that the country's archaic health service should be reorganised but is adamant that patients should share the cost of treatment with the State, as well as have the right to a free choice of doctor.

In this, the CDS is echoing the demands of Portuguese conservative medical association and many of the country's 13,000 doctors, a large proportion of whom went on strike in protest at the Minister's proposals earlier this week in the north of Portugal.

Doctors feel that a national health service as proposed by the Socialists would sacrifice the efficiency of the medical profession to an inflated bureaucracy. Challenged in the current debate over the health system is the continuing alliance in government of two parties who have managed surprisingly well since January to bury their partisan interests for the sake of getting down to the more urgent problems of an economic crisis.

The Government's public image is being damaged by Prime Minister Mario Soares and the leader of the CDS Dr. Freitas do Amaral, has until now appeared to contrast considerably with the bickering and politicking which characterised the last struggling months of the minority Socialist government.

In parliament, the alliance has succeeded so far in doing precisely what it was originally intended to do: push through urgent legislation such as that of the budget and the package of austerity measures with a convincing majority of votes.

Despite this some political commentators here still seriously question the ability of this unity to persevere until 1975, when the Government programme.

This school of thought emphasises that though debate on the health service may for the moment end in compromise, there are a number of other issues not yet publicly debated which, once allowed to surface, could provoke the divergent political views of the two parties in power.

The issue of agrarian reform is one example which is far from settled and on which Socialists and Christian Democrats are known to differ. The CDS is answerable to the conservative rural sector which is becoming increasingly impatient with the failure of the present Minister of Agriculture to hand land back to its original owners after it was illegally expropriated in the Alentejo region in 1975. Tied up with this issue is the question of indemnification.

Not so long ago, Dr. Vitor Constancio, the present Minister of Finance (and a Socialist), attempted to reassure a group of apprehensive businessmen at a private luncheon that while 1977 had been the year of politics 1978 was clearly going to be the year of economics.

Until now, realism has succeeded in taking the place of ideology. Yet the current debate on the health service would suggest that politics may still be very much part of Portuguese life.

## Fewer out of work in France

BY DAVID CURRY

THE LEVEL of unemployment in France dropped slightly between April and May but looks little changed in the relatively sparse pattern of ordering.

The employment situation is described both by the Bank and by the Ministry of Labour as "pre-occupying." The Bank says that only skilled manpower is in demand and seasonal hiring of casual workers in fields like civil engineering and construction is very slight. It wonders whether companies are holding back from recruitment until the Government's latest batch of fiscal employment incentives come into force.

Ministry of Labour figures show a drop in the numbers of unemployed in crude figures from 1,068m in April to 1,037m in May, again a seasonal phenomenon but nowhere near as much as in a year of normal economic activity. Unemployment has worsened by 62 per cent over the year.

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PARIS, June 15.

The Government has stopped giving the seasonally adjusted version of the figures on the grounds that these are misleading. It says that the figures have been worked out by a host of unofficial experts and show a 26,000 increase in jobs over the months to 1,132m.

While vacancies are up from 90,000 to 94,000, the Ministry of Labour says they have dropped to below 87,000 from 90,000 according to seasonally adjusted estimates.

M. Robert Boulin, the Labour Minister, has estimated that unemployment will reach 1.2m this year.

President Valérie Giscard d'Estaing yesterday ruled out emergency measures, such as lowering the retirement age and shortening the working week, to combat unemployment and said that the only long-term guarantee of jobs lay in the present head with the modernisation of the economy.

However, neither the Social Democrats nor the Finance Ministry has chosen to show as many of their cards as the FDP has done, nor to question wisdom that says income tax reform could not be put even partially into effect as soon as next January.

While the FDP risks friction with its partner by doing so, it has plainly felt a compelling need to display imagination in the tax field because of its humiliating losses—partly at the hands of tax protesters—in the two June 4 state elections.

The proposed cuts have encountered fierce opposition from some Ministers who are unwilling to accept the suggestions of the Finance Ministry. Mr. Frans Andriessen today postponed a trip to the meetings of the Organisation for Economic Co-operation and Development (OECD) in Paris and the Social Affairs Minister, Mr. Willem Albeda, called off a trip to an International Labour Organisation (ILO) meeting in Geneva to enable talks to continue in the Hague.

But not least, the NATO spokesman today also made it clear that the Eastern proposal for selective arms reduction in phase one is "far short" of what the West proposed in December 1975. Under that proposal, the U.S. would withdraw 29,000 men as well as 1,000 nuclear warheads, 54 nuclear capable aircraft and 36 Pershing ballistic missiles in exchange for the withdrawal of five Soviet divisions (65,000 men) and 1,700 tanks from the central region.

## NATO reply to arms plan urged by Warsaw Pact

BY PAUL LENDVAI

VIENNA, June 15.

THE WARSAW Pact today urged NATO to give "in the very near future" a constructive response to its latest proposals on force reductions in Central Europe and start immediate work on a concrete agreement.

At today's 173rd plenary meeting of the 19 nation East-West troop reduction talks, Mr. Emil Kabluchko, the Czechoslovak Ambassador, claimed that the Warsaw Pact initiative, put forward a week ago, took into account "to a considerable extent" previous Western proposals. He said that in the first Party's proposal for Soviet troop reductions twice as high as those envisaged for U.S. forces stationed in central Europe.

However, a NATO spokesman today said that the practical value of the acceptance by the Pact of a common manpower ceiling of 700,000 for ground forces on each side was "questionable." The East admitted only to a "light" superiority while according to Western data Warsaw Pact ground forces in

fact outnumbered NATO by 150,000 men, he added. Meanwhile, it is understood from reliable sources that the latest Eastern proposal suggested that Warsaw Pact ground forces should be reduced by 105,000 and those of NATO by 91,000 to a common ceiling on each side of 700,000.

Another major bone of contention concerns the Eastern efforts to place so-called separate sub-ceilings on national forces in the area, a move primarily aimed at West Germany.

Last but not least, the NATO spokesman today also made it clear that the Eastern proposal for selective arms reduction in phase one is "far short" of what the West proposed in December 1975. Under that proposal, the U.S. would withdraw 29,000 men as well as 1,000 nuclear warheads, 54 nuclear capable aircraft and 36 Pershing ballistic missiles in exchange for the withdrawal of five Soviet divisions (65,000 men) and 1,700 tanks from the central region.

## Opposition to Dutch curbs on spending

By Charles Bastchelor

AMSTERDAM, June 15.

HOLLAND'S RESTRAINT package which aims to lop about Fl 10bn (\$4.5bn) off Government spending over the next three years has run into problems in the cabinet. Details of the package are now unlikely to be presented to Parliament before next Tuesday, the Government Information Office said.

The proposed cuts have encountered fierce opposition from some Ministers who are unwilling to accept the suggestions of the Finance Ministry. Mr. Frans Andriessen today postponed a trip to the meetings of the Organisation for Economic Co-operation and Development (OECD) in Paris and the Social Affairs Minister, Mr. Willem Albeda, called off a trip to an International Labour Organisation (ILO) meeting in Geneva to enable talks to continue in the Hague.

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## PRESIDENT TITO'S COMMUNIST PARTY CONGRESS

## Allowed to grumble but expected to obey

BY ANTHONY ROBINSON IN BELGRADE

NEXT TUESDAY President Josip Broz Tito, leader of the League of Communists of Yugoslavia (LCY), will stand up before 3,000 party delegates and numerous foreign party delegations, including a powerful Soviet one expected to be led by senior Politburo member Andrei Kirilenko, to review the Party's progress since the Tenth Congress four years ago, and to look forward to the 1980s.

In one very important respect 1978 is a specially important year for Yugoslavia. It marks the 30th anniversary of Yugoslavia's expulsion by Stalin from the Cominform as a punishment for the independent line which President Tito insisted on taking—a line he has insisted on with even greater emphasis ever since.

Reflecting this historical anniversary, the speech, which President Tito has spent weeks preparing on his island retreat of Brioni, is expected to be divided into two parts. The first is expected to be an historical review of Yugoslavia's progress from the break with the Cominform up to the Tenth Party Congress in 1974. The second part, covering developments since then and looking to the future, will thus benefit by being placed in historical perspective and is expected to stress the continuity of the

Yugoslav national unity and independence, and the policy of active non-alignment and self-management under the guidance of the LCY.

The theme of the Tenth Congress in 1974 was Yugoslavia's refusal to unite after the outbreak of virulent nationalism in Croatia and Serbia. This led to a purge throughout financial, intellectual and Party circles followed by a tightening up of party control, on the one hand, and, on the other, elaboration of a new constitution promising greater devolution of powers to the six republics, two autonomous provinces, local communities and work-places on the other.

The guiding principle was that of "self-management pluralism," elaborated by the Party's principal ideologist, Mr. Edvard Kardelj, the 68-year-old Slovenian ex-partisan schoolteacher and close confidant of Tito.

The main task of the LCY over the intervening four years has been to streamline its own organisation, rejuvenate its cadres and indoctrinate every body in the art of managing their own economic and social activities, on various levels within the overall framework of a one-party system. This is the theme of the Eleventh Congress. On an ideological level, the development of the self-management idea has been the principal

way in which Yugoslavia has distanced itself from what it sees as the inflexible, authoritarian brand of "Management Sovietism" practised wherever Soviet "great power hegemonistic pretensions" prevail.

But the development of the principles as expressed in the new constitution and avalanche of new laws passed over the last four years, has given the LCY a very challenging task.

Because of the very diversity of Yugoslavia, with its six different nations, 18 ethnic and linguistic minorities, its turbulent past and the Communist Party's basic loyalty to its Marxist-Leninist inspiration it is official dogma that Yugoslavia must remain a one-party state. Allowing a multi-party system, the dogma runs, would inevitably lead to the formation of parties on national, ethnic or religious lines which would in a short time split Yugoslavia into its myriad component parts and leave the country a defenceless prey to foreign intervention.

However, having predicated the continuing existence of pro-Yugoslavia, the continuing existence of a one-party state, the Party is now seeking to make this rule as democratic and responsive as possible. Reorganisation of the Party over the last six years has been



President Tito

led by Mr. Stane Dolanc, the tough, but conciliatory Slovene who Tito picked to head the Party organisation in 1972. Over 700,000 new Party members have been enrolled since the last Congress and of the 1,630,000 LCY members some 70 per cent are said to be under 27 years of age.

At the top levels of the Party however, both in the republics

and provinces and in Belgrade, it is continuity which wins over rejuvenation. All the republican and provincial secretaries remain at their posts, except the Bosnian hard-liner, Mr. Branko Mikulic, who will be elected to the presidency of the LCY at the Congress.

The top decision-making structure of the Party furthermore is to be substantially modified to create a more compact and streamlined executive body while at the same time opening up a more active role for the 166-strong Central Committee which has met very infrequently since the last Congress.

Taking its place as the top policy-making body will be a new-looking Presidency of the Central Committee, composed of only 24 people—three leaders from each of the republics, two from each of the autonomous provinces, one from the Party, and one from the army. President Tito himself Mr. Stane Dolanc is expected to be confirmed as Secretary-General of the Party.

This is all part of the overall policy of improving the efficiency and strengthening the cohesion of the collective leadership, with an eye on continuity in the post-Tito period.

At the same time, however, the Party has revised the concept of democratic centralism, in an attempt to ensure free and flexible discussion within the

Party. The theory is that the Party should be considered an integral part of society rather than something above and outside issuing directives and instructions to it who will be elected to the presidency of the LCY at the Congress.

Mr. Dolanc has been the advocate of a highly articulated cell structure and this has been carried into effect so that of the 43,400 party sections, three-quarters are composed of less than 50 members.

It is to ensure that this process has the desired effect, the principle of "Democratic centralism" has been modified. Henceforth, although minorities will still not be allowed to organise themselves into factions, they will be allowed to carry on the debate within the party even after the point when a vote has been taken and they constitute a minority. They will still be obliged to carry out the policy decided by the majority but will not have to pretend they agree with it and may continue to insist on their own views.

While accepting this increase in inner party democracy, however, the Party leadership continues to warn against three major ideological heresies. These are "liberalism, state interventionism and bureaucraticism." Party members are urged to stay on the broad centre path.

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MAPCO is a public company. Shareholders are urged to stay on the broad centre path.



## AMERICAN NEWS

Food prices  
in Canada  
rise 3.3%  
during May

By Victor Mackie

OTTAWA, June 15.

CANADA'S HIGHEST food price increases in 25 years helped push the cost of living up 1.4 per cent in May, the Government's statistics branch has reported, causing an upsurge in the House of Commons.

The Federal Agency said food prices soared in May by 3.3 per cent, led by beef and imported fresh vegetables such as tomatoes and lettuce.

The 12-month inflation rate in May was 9 per cent, the highest since last December. Prices of beef, the largest meat item for most consumers, rose by 10.5 per cent in the month and were 52.5 per cent higher than a year earlier.

Beef prices have been depressed in recent years because of over-supplying, according to producers.

The jump in food prices accounted for about 70 per cent of the overall increase in the cost of living. The 1.4 per cent rise in the overall cost of living was the highest since July 1975, before mandatory wage and price controls were brought in by the Canadian Government in October of that year.

Food prices are largely uncontrolled by the programme which the Government started dismantling in April.

The consumer price index stood at 173.6 in May compared with 171.2 in April and 159.2 in May, 1977.

M. Jean Chretien, the Finance Minister, told the Commons he was "disappointed" over the rise in the inflation rate, but declared he has no intention of reimposing wage and price controls. M. Pierre Trudeau, the Prime Minister, said he "sympathised" with those who had to pay the higher prices but said there would be no change in Government policy.

Opposition members attacked the Government for the failure of its anti-inflation policies, pointing out that during the first five months of 1978, the inflation rate was higher than it was before the controls programme was introduced.

"What has gone wrong?" Mr. Joe Clark, the Opposition leader, asked. "The job of the Finance Minister is not to come into this House and express disappointment. The job of the Minister is to come here and voice policy when it is clear that his policy is failing."

U.S. Steel gives  
no guarantee  
to freeze prices

BY STEWART FLEMING

NEW YORK, June 15.

U.S. STEEL, the largest steel company in the nation, is to raise steel prices by 3 per cent from July 30. But unlike some major competitors it is refusing to make any commitments not to increase prices again later this year.

On the contrary, the company's chairman, Mr. Edgar Speer, in a statement issued with the pricing announcement questioned the philosophy behind efforts by the Carter Administration to hold down steel prices.

Mr. Speer said that "With the steel market on the upswing our Government is now urging that we forgo the profits we need in order to keep our steel manufacturing facilities modern and efficient. The real need is for American steel industry to be improved productively."

Keeping adequate profits today will only create greater inflation in the longer time frame."

Mr. Speer's remarks undoubtedly reflect the view of many top steel industry executives. They feel that partly

Backing in Congress  
for New York aid

BY JOHN WYLES

NEW YORK, June 15.

NEW YORK CITY appeared today to have won enough Congressional support to secure the plan to provide it with long-term federal loan guarantees, although the extent of Government aid may eventually be less than was originally sought.

Following hearings last week and this, influential opinion on the Senate Banking Committee has shifted from opposing any Government help to avoid the bankruptcy of New York to an acceptance of its requirement for long-term guarantees. However, the compromise which now looks certain to emerge from the committee will provide \$1.5bn. in guarantees for up to 15 years instead of the \$2bn. which the city sought and which the House of Representatives approved.

Senator William Brock, the committee's chairman, predicted this morning that both his committee and the Senate will back a guarantee programme, although he personally remained

opposed. Later, the committee approved an amendment which limits the guarantees to \$1.5bn. in 1979 and 1980 and \$250m. in 1981. The remaining \$250m. would be available provided the city achieved its aim of a generally balanced budget by 1982.

The committee will hedge this aid with further restrictions by giving either House of Congress the right to withdraw the second \$250m. if it thought the city was not meeting its financial goals.

New York lobbyists would certainly work to defeat this proposal because of the difficulties it might create in persuading investors to loan their money. Moreover, only \$1.5bn. of guarantees will mean that the city will have to cut back on its plan to spend \$4.5bn. on capital projects over the next four years.

In addition, its capacity to raise short-term loans with the help of the guarantees will also be back a guarantee programme, although he personally remained

## PERU'S GENERALS ABANDON POWER

## A grim legacy for the civilians

BY HUGH O'SHAUGHNESSY

ONE DID not have to be a foot-candle in August 1975 in a bloody coup by his Prime Minister, Francisco Morales Bermudez.

Where Gen. Velasco led by the sheer force of his personality, the more cautious Gen. Morales sought to compromise and rule by consensus. The impulse for every lust of exhortation to buy mixture and soft drinks, and invitations to vote for revolution or socialism or right-wing nationalism.

The parties were making their final pitches for support in Sunday's election to choose 100 members of a constituent assembly who are to smooth the transition from military to civil government by 1980. And after nearly 10 years of military rule, Peruvian voters are, according to the forecasts, preparing to replace them by a group of politicians of the centre-right.

Somewhere during the past decade Peru's military rulers lost their way. When the army seized power in 1968 and General Juan Velasco, President, he introduced radical social and economic reforms which previous civilian governments had been unwilling or unable to push through. For a number of years it looked as if he would be the man to modernise and strengthen a ramshackle and antiquated society where millions of country people were living in conditions tantamount to serfdom, and where the gap between rich and poor was so great that a large part of the population scarcely entered the money economy.

But by the mid-1970s tiredness, illness and the best efforts of his many opponents in Peru and abroad, notably in the United States, had sapped Gen. Velasco's energy, and he was overthrown

in August 1975 in a bloodless coup by his Prime Minister, Francisco Morales Bermudez.

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cially put at 82 per cent last year, 90 gallons of free petrol a month and similar privileges.

The foreign exchange crisis has been the signal for Gen. Morales to be subjected to a massive squeeze.

At home Right-wing extremists, particularly in the army and the navy, have succeeded in getting a crack-down on Left-wing political activity.

Behind Gen. Morales there is a group of officers who would be only too happy to force through the sort of policies General Pinochet and General Videla have been adopting in Chile and Argentina, and some foreign lenders have been expressing eagerness for these officers to come to power.

The Right, sensing the strength of its hand, has played a wily game so that Gen. Morales has thought it expedient to introduce a public spending affecting the standard of living of the poorest Peruvians, of an extent that even the Fund itself was not demanding. At the same time the Right, civilian and military, has expressed no great enthusiasm for its tenure.

Peru's tax system is a patchwork of exemptions and loopholes, on prerequisites for senior officers.

While the Government has cut subsidies on basic foodstuffs, making the struggle for survival by the poorest Peruvians sharper than ever, senior officers continue, for instance, to have the right to a full-time chauffeur.



Gen. Morales Bermudez

genarian leader, Sr. Victor Raúl Haya de la Torre, and the Popular Christian Party (PPC), a right-of-centre group, which is little more than a vehicle for the ambitions of Sr. Luis Bedoya Reyes, an energetic former Mayor of Lima.

Meanwhile as the voters prepare for Sunday, Gen. Morales's new Economy Minister, Sr. Javier Silva Rucay, has announced that he has put together a plan to make the economy more productive and generate more foreign exchange. At the same time he has announced that the Government is seeking a new agreement with the IMF which would supercede the old one. On Wednesday night, he confessed that Peru's foreign obligations have so piled up that the public sector obligation, not to mention the debt by the Government, the private sector, would be consuming 10 per cent of the country's export earnings, making relief imperative.

The civilians who will start to take over the country next week will therefore be faced with the daunting prospect—in Peru, the collapse of the country's economy, whose lack of any financial or export earnings, making relief imperative.

Several observers think, however, that it will get more than a fifth of the votes cast, and the principal winners are forecast to be the Right-wing Populist APRA party, whose lack of any financial or export earnings, making relief imperative.

for by its devotion to its octo-

Violence ahead  
of Carter visit

WASHINGTON, June 15.

U.S. OFFICIALS studying reports of overnight violence in Panama in which two people died said today they were confident about security arrangements for President Carter's scheduled visit to Panama City tomorrow.

A White House spokesman said there was no chance in the President's plan to spend two days in Panama, where he and the Panamanian leader, General Omar Torrijos, are to complete the ratification of the two new Panama Canal treaties.

The treaties, transferring control of the waterway to Panama in the year 2000, are highly controversial in Panama as well as in the United States.

## Industrial output climbs

BY JUDITH WORTH

WASHINGTON, June 15.

INDUSTRIAL PRODUCTION in the U.S. rose 0.4 per cent last month, according to statistics issued today by the Federal Reserve.

This is appreciably less than the 1.2 and 1.0 per cent advances recorded in March and April respectively. But in those months the economy was reeling itself up after the shock and effects of both the coal strike and the severe winter.

The May figures would none the less have been appreciably higher but for a 4 per cent drop in car production in the month. The index, which is a composite of 200 items, fell by 0.3 per cent, after having risen very sharply in each of the three previous months.

Another report released this morning by the Commerce Department suggests that some of the slower increase in industrial production stemmed from slower inventory accumulation by businesses.

This report covers the month of April and showed the inventory-sales ratio at its relatively lowest levels in 27 years. Although some more pessimistic analysts have suggested that this demonstrates the underlying corporate uncertainty about the future of the economy, Administration officials were more inclined to note that the decline in inventories had to be matched by a sharp 3 per cent plus increase in final sales in April.

## Brazil oil demand up 13%

BY DIANA SMITH

RIO DE JANEIRO, June 15.

BRAZIL IS consuming more than 1m barrels of oil a day after averaging 982,000 barrels a day in 1977.

This means there will be a review of the 1978 oil import budget, which was forecast at \$3.7bn. for more than 30 per cent of all imports, because domestic oil wells are only yielding 160,000 barrels a day, or less.

The authorities had hoped for an average of 175,000 b/d, and the Government is averse to cutting into its 52m barrels reserve for national security reasons.

Secondly, a 12.8 per cent rise in fuel oil consumption in May this year, compared with May 1977, means predictions that 1978 would be a quiet year for Brazilian industry have been confounded.

Thirdly, the private industrial sector, no longer paying attention to the Government's pleas to save fuel, not only does he ignore radar traps, overcome travel at high speeds, at dilling stations, and ignore media campaigns aimed at making him slow down and use less petrol, he has caused a boom for the car industry.

U.S. COMPANY NEWS  
Petro-Canada and Occidental raise bids for Husky; Northwest Airlines strike in eighth week; Hardie's seeks injunction against 10 industries, page 28

## The Gulf. A new world. Gulf Air is part of it.

Within a decade, the states fringing the eastern coast of the Arabian Peninsula have become a new world. Rich in themselves, rich in opportunity. Fast developing into international trading and financial centres. Breeding new industries.

Gulf Air is a part of that new world. An international airline flying the most modern equipment, including Lockheed TriStars and the advanced Boeing 737-200. A regional airline serving more destinations throughout the Gulf than any other airline. An airline unique in its offer of Golden Falcon Service.

The Gulf is a new world. When you fly Gulf Air, you're a part of it yourself.



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GROWTH







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## OUR CAR IN BRUSSELS.



## HOME NEWS

# CBI to oppose Steel prices rising by 5% next month

BY JOHN ELLIOTT, INDUSTRIAL EDITOR

INDUSTRIALISTS are to fire the opening shots in a campaign of total opposition to cuts in Britain's general 40-hour working week when they meet Mr. Denis Healey, Chancellor of the Exchequer, to discuss the next phase of pay policy on Tuesday.

The Confederation of British Industry is preparing a policy paper on the subject of working hours and will tell the Chancellor that accepting trade union demands for moves towards a 35-hour week would raise costs and severely damage British industry's competitiveness abroad.

Tuesday's talks will be the first between Mr. Healey and the Confederation specifically devoted to what should happen when the present phase of pay policy expires in six weeks. The industrialists will demand maximum flexibility, including provision for productivity deals, together with the abolition of the Government's pay sanctions.

Industrialists have become increasingly concerned about the implications of a 35-hour week during the past few months. This is because trade union interest in working hours has been building up to such an extent that the TUC is now preparing a policy document for its annual congress in the autumn.

Union leaders argue that cutting the working week would help to create jobs and so cut unemployment. But the Confederation's first draft of its own

policy paper rebuts this argument and says that the far more likely result would be that existing workforces would do more overtime.

Since the unions would not agree to any wage cuts to accompany a reduction in hours, employers' unit costs would rise. Less work would be done in the shortened standard week and enhanced wage rates would have to be paid for overtime hours.

The result of the higher unit costs and a worsening of British companies' international competitiveness could, says the Confederation's document, lead to higher rather than lower unemployment.

It suggests that recent estimates by the Department of Employment that a reduction to 35 hours a week would add up to 81 per cent to labour costs are unrealistically low.

It also points out that agreeing a joint EEC programme for reducing hours would be of only marginal help because it would do nothing to correct the fresh problems that the UK would face in competing with countries like Japan and Korea.

Indeed, one leading industrialist commented when discussing the problem that the most useful thing the TUC could do would be to persuade its constituent parts in countries like Japan to push for a 20-hour week; then British industry might be able to compete with its present 40-hour week on equal terms.

Murray Assurance, Page 10

BY JOHN LLOYD

THE British Steel Corporation is to increase the prices of most of its standard products by about 5 per cent from July 9.

It will also notify the Price Commission that it intends to raise the prices of its semi-finished products—like tubes, cold rolled narrow strip and wire—probably by roughly the same amount.

Meanwhile, the rise in UK steel production over the past six months has halted last month, although the trend remains upward.

The price rises are generally in line with the increases in EEC guidance prices, agreed by the Commission late on Wednesday, to take effect from July 1.

The average rises by product groups are: carbon steel billets and billet-derived products, 3.5 per cent; plates, 5 per cent; uncoated and electro-coated strip mill products, 7.10 per cent; electrical sheets, 5 per cent; carbon forging ingots, 3 per cent.

The price rises include increases in the "extras"—premiums charged on size, quality or quantity variations

from the standard—which have remained static for the past two years.

With the exception of flat-rolled products, the last general price increase for the remaining products was in October 1976 or last July. British Steel did not pass on an earlier increase agreed upon by the EEC, effective from April 1.

In this round, British Steel has not passed on the full increases in the EEC guidance prices on all products. Heavy sections, which the EEC has raised by 5 per cent, have been kept stable by British Steel. Where the EEC raised the price of plates by 10 per cent, British Steel has put its price up by only 5 per cent.

The prices of both heavy sections and plates are still higher than the general level on the Continent, however.

Mr. John Safford, director of the British Iron and Steel Consumers' Council, said yesterday that while no consumers' organisation would welcome price increases, his members—recognised steel-using industries—recognised the need for higher charges if the European steel industry was to be preserved.

The cumulative rises in steel prices agreed by the EEC since January 1 this year are now around 11 per cent.

Earlier this year, the Commission set a rise of 15 per cent as being a target average increase to be achieved in 1978. A further rise of around 4 per cent in EEC guidance prices is therefore to be expected before the end of the year.

UK steel production was 409,000 tonnes a week against 441,700 in April. Production in May last year was 391,300 tonnes.

The first five months of this year showed a drop in average production over the same period last year. Output was 494,900 tonnes against 431,300 in the first five months last year.

## Rio Tinto to make new U.S. pain-killer

By David Fishlock

RIO TINTO-ZINC is to make a high-value chemical intermediate for the new U.S. pain-killer Dolobid under a \$12m contract over five years.

ISC Chemicals, the Rio Tinto Zinc fluorine chemical subsidiary at Avonmouth, will build a \$1.5m plant, the first of its kind, it is believed, to make the material to pharmaceutical industry standards of purity.

Its contract, with Thomas Morson and Son, is to make the chemical 2-A difluoro-aniline, starting material for the manufacture of the new analgesic, Dolobid.

ISC, a U.S. company, made its world debut in Britain in April as a replacement for aspirin, because of its freedom from side-effects when used in large or repeated doses.

At the time it was estimated that the value of its feedstock, the North Sea crude oil, would be supplied by the British National Oil Corporation.

The agreement will last for the life of the Thistle Field, which has recoverable reserves estimated at 500m-525m barrels. The field came on stream earlier this year.

Burmah has an 8.1 per cent share of the field, its sole remaining equity stake in a North Sea discovery.

The company was formerly the operator of the field and the latter partner. But in 1976 it sold 65 per cent of its share in Thistle to the corporation for £103.3m.

The price at which Burmah will sell its remaining crude to the Corporation will be determined every three months.

The company has taken this step because its small refinery at Ellesmere Port is unsuitable for processing North Sea crude.

AN INDICATION of the buoyancy of the North Atlantic air traffic market came last night when privately-owned charter operator Jetsave produced profits of \$1.7m for the year ended March 31.

Jetsave's 1976-77 turnover was \$10m, and its profit \$21,000.

Mr. Reg Fyfe, chairman and founder of Jetsave, said last night that he was "not surprised now to be meeting strong low fare competition from the scheduled airlines" but he was confident that the company would maintain its position.

"Our plans for new products may surprise our rivals just as much as they have in the past."

On Monday a special working party will examine the Danish proposals, which have been framed in the light of super-tanker disasters like the Argo Merchant and the Amoco Cadiz.

It is widely accepted that the main cause of tanker accidents is human failure and the Danish suggestion, if accepted by the conference, would require tanker crews to have specialised knowledge and training.

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## Howard Rotovator factory closure will cost 340 jobs

FINANCIAL TIMES REPORTER

HOWARD ROTOVATOR'S plant opened in 1924, based partly at Washington New Town is to be closed by the end of the year, with the loss of 340 jobs.

This is a further move in Howard's retrenchment policy, which last year led to the closure of the foundry department at the Halesworth, Suffolk, factory and the shutdown of the Ipswich plant.

Three hundred jobs were lost then.

The company said yesterday: "The continuing recession in world-wide agricultural machinery markets necessitates a reduction in the manufacturing capacity."

The company, therefore, intends to concentrate all production at its Halesworth and Harleston factories.

"The closure will affect about 340 employees and will be phased over seven months with production ceasing in September and October and final closure at the end of the year."

The Washington factory was lower last night at 22m.

Four months ago, it said that there had been talks in factories in Australia, Brazil, France and Germany. Group pre-tax profits in 1977 fell from £2,280m to £1,570m.

Union officials on the site said: "The closure will be a disaster for the workers and the community."

Howard's shares closed at 22m.

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## Earl's Court owners win £5m loan for modernisation

FINANCIAL TIMES REPORTER

TOWN AND City Properties is to receive a long-term £5m loan—initially interest free—from the Greater London Council to modernise its Earl's Court exhibition centre.

The latest accounts from Town and City show that the exhibition services division, which owns both London exhibition centres Earl's Court and Olympia, made profits last year of £608,000, a fall of 14 per cent. The group loss was £7.6m.

Mr. Jeffrey Sterling, chairman of Town and City, welcomed the GLC move as a long-needed subsidy, for Earl's Court which still lacked basic facilities.

"As a public company it is difficult to justify plunging cash into Earl's Court, since investment yields are so low," he said. He thought that Earl's Court and Olympia were possibly the only major private exhibition centres in Europe not to receive public money.

The GLC plan needs to be approved by the Finance Committee, but this is likely to be a formality. The National Exhibition Centre in Birmingham which has taken business from London since it opened two years ago, welcomed the GLC move as a boost for the exhibition industry.

"Evidence of metal fatigue" in tanker

BY PAUL TAYLOR, INDUSTRIAL STAFF

A U.S. metallurgy expert told the Liberian Board of Inquiry into the Amoco Cadiz disaster that sub-standard steel was probably used in the vessel's steering gear and that this may have caused its failure.

Mr. Fulton Holtby was called by Amoco to analyse the results of tests on parts of the steering gear taken from two sister ships to the Amoco Cadiz.

He told the inquiry in London that the results showed that the steel used by Spanish shipbuilders Astilleros Espanoles was "inadequate" to withstand the stresses in service and did not meet the chemical specifications listed by the steel manufacturer. The steel manufacturer has not been named during the inquiry.

This section of the inquiry will hear the testimony of the vessel's master, Captain Pasquale Bardari, who arrives in London this week and begins his evidence on Monday.

Mr. Edmund Dell, Secretary of State for Trade, has been asked to give evidence before a Commons committee which will investigate the Government's handling of the Eleni V tanker incident.

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## Accounting standards body criticised

BY TIM DICKSON

CRITICISM of the methods and work of the Accounting Standards Committee, which formulates accounting and reporting rules for companies, emerges in a report published today by the London Society of Chartered Accountants.

The working party who prepared the report, headed by Mr. Ken Gardener, finance director of Dunlop, and included a representative from the Government accountancy service, a stockbroker and a partner from International accountants, Arthur Andersen and Co.

The group agreed that the technical content of early accounting standards was good but recent exposure drafts "lacked the quality which earns respect and ready compliance."

Examples given were the exposure draft ED19 on deferred taxation, which is criticised for its "pragmatic approach"—and ED21, criticised for allowing two alternative methods for dealing with currency translations in companies.

"We believe that exposure drafts should always discuss the conceptual background of a proposed method of accounting. Ideally, standards should specify a single accounting treatment but some flexibility should be allowed in those areas in which accounting is at an evolutionary stage."

The committee should also be prepared to advise on the implementation of standards and should publish written interpretations to clarify misconceptions. It is also criticised for failing to make more use of the Consultative Group but the working party concludes that there are faults on both sides.

Auditors were reminded to quality reports if not satisfied about a company's departure from standards and if departure is material.

\*Report of an LSCA Working Party on Accounting Standards. Available from London Society of Chartered Accountants. Price £1.

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SIR BARRIE HEATH  
"Help not required."

## Car industry chief attacks intervention

By Our Industrial Staff

THE LAST THING the motor industry wants is further "help" from the Government, Sir Barrie Heath said yesterday after his election as president of the Society of Motor Manufacturers and Traders.

Mr. Barrie, 61, is chairman of Guest Keen and Nettlefolds. More than 40 per cent of the company's sales by value go to the automotive industry.

At the annual lunch of the Society's council he said that he would fight every inch of the way for the industry to have a free hand in determining its future.

"We must oppose unwarranted and wasteful interference by government in the running of our industry."

Sir Barrie succeeded Mr. David Plowman, group managing director of Rolls-Royce Motors, who became deputy president.

The London Museum paid £120 for a canvas banner of the suffragette, Mrs. Pankhurst, and the Political Union, Chelsea Branch. The National Army Museum bought a FANY uniform for £35 and a First World War nurse's uniform for £10. Top price in the auction, which totalled £9,747, was £28,000 for a field officer's coat of the 56th Foot, dating from about 1775.

Christie's sale of Continental furniture and rugs and carpets made £78,917. Van Delden, a Dutch marquetry display cabinet, sold for £3,400 and Van Delden also paid £3,000 for a Dutch marquetry display cabinet.

Sales at the 20th Antiquarian Book Fair, which ended last night at London's Europa Hotel, totalled a record £815,000. There were 104 dealers from seven countries.

An anonymous £10,000 gift has helped cut to £86,500 the amount needed in the next three-and-a-half weeks to save one of the pair of Warwick Castle Canastots from export.

It was handed to the National Gallery, which has both pictures on display as part of the effort to raise the money.

The pictures, of the castle's east front were sold by Lord Brooke, son and heir of the Earl of Warwick, to the American art collector Mr. Paul Mellon, but an export licence was withheld.

A total of £273,000 was needed, and Birmingham Art Gallery has already raised enough to save one.

## Crew training proposal

AN INTERNATIONAL conference on the training of seamen will examine the need for tanker officers and crews to have special qualifications.

The proposal has come from the Danish delegation to the Maritime Consultative Organisation conference on the training and certification of seafarers which began meeting in London on Wednesday.

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HOME NEWS

# Big rise urged in electronic industry subsidies

By Max Wilkinson

A BIG increase in subsidies to the electronics industry and tougher measures against unfair overseas competition are urged today by Mr. Mullard, a Philips subsidiary.

In a brief to MPs and officials, Mullard gives a rather depressing picture of the declining market share of British electronics companies in both components and the manufacture of equipment.

It reports that the industry has moved from self-sufficiency in 1960 to a dependency on imported components of almost 60 per cent this year.

Mullard says, after reviewing the different sectors of equipment manufacture: "Only an overall view shows the true gravity and magnitude of the situation which now exists - an equipment industry fast losing ground in vital sectors at the same time as being heavily dependent, and becoming more so, on imported components."

The company, now the only maker of television tubes in Britain, is particularly biting about the Japanese pricing of imports, which it says has been unfair, predatory and designed to knock out UK competition.

**Evidence**

"In electronics, the Japanese have resisted, directly or indirectly, reciprocal competition in their home market. In export markets, particularly the U.K., the Japanese have deliberately manipulated prices in a predatory fashion.

"There is ample evidence to show that the TV set components as tubes have been exported to Britain at price levels inconsistent with prices from the same suppliers quoted elsewhere in the world; at price levels which seemingly do not relate in any way to production, transport and marketing costs; at price levels which do not reflect massive movements in foreign exchange rates.

Figures quoted in the report show that prices of Japanese television tubes are on average 20 per cent lower in the UK than elsewhere in the world and 80 per cent below the price charged in South Korea.

Apart from unfair competition, the poor performance of the British electronics industry is partly due to the low levels of Government subsidy compared with what had been received by competitors abroad.

Deliveries of imported colour television sets to UK distributors fell to 14,000 in April, compared with 24,000 in the same month last year, according to figures released yesterday by the British Radio Equipment Manufacturers Association.

Imports during March were also down, at 25,000 compared with 34,000 a year earlier. Deliveries from UK manufacturers increased 11 per cent to 102,000.

# Power plan reveals split on coal role

By JOHN LLOYD

A DEEP division between the Government and the Central Electricity Generating Board on the future role of coal and nuclear power in the electricity supply industry is evident in the board's corporate plan for 1978.

The board says that if domestic coal prices increase so that it is no longer competitive with oil, it "intends to reopen negotiations on coal imports."

Foreign coal - especially from Poland and Australia - is up to 30 per cent cheaper than UK coal.

Mr. Alex Eadie, a Junior Minister at the Department of Energy, said that he viewed the board's comments on coal with "suspicion, and did not fully agree with the plan."

The plan is to a large extent an attack on the assumption made by Government and the National Coal Board on the level of coal production to the end of the century, and on the Government reluctance to back the Electricity Generating Board's plans for more nuclear capacity.

The electricity generating board is extremely pessimistic about coal production, estimating that it could be as low as 115m tons in 1985 and 105m tons in 2000.

The equivalent Government National Coal Board assumptions for these years are 135m tons and 170m tons respectively.

As well as forecasting that the Coal Board will not produce its target amount, the electricity generating board believes it will not need an increasing amount of coal. It was assumed in the government green paper on energy

published earlier this year that in 1985 the generating board would consume over 50m tons of coal and under 20m tons of oil-equivalent of oil.

The generating board considered that, based on the price relationships between coal and oil (estimated at 1:1.1) the coal last month compared with a year ago.

The figures, issued by the Society of Motor Manufacturers and Traders, are in line with the 60 per cent increase in imports during the first five months of the year.

They indicate that the big UK manufacturers have not taken real advantage of the improvement in the market this year, when sales have gone up by 12 per cent to 107,562 units.

They will also add weight to the moves by Leyland Vehicles to step up productivity and output in its UK plants in an effort to reduce imports.

# UK power station sulphur emission 'is harming Norway'

By JOHN LLOYD

**CLEANING TECHNIQUES**

Generating Board experts believe that present sulphur dioxide levels in the UK are adequate, and that to much is being made of the harmful side-effects of sulphur fall-out.

However, they concede the strength of the environmental lobby, and are investigating a variety of ways - all of them likely to be expensive - in which sulphur can be washed out before reaching the atmosphere.

The Generating Board has also arranged, in association with the Medical Research Council, for the funding of two joint fellowships to advance understanding of the action of sulphur-related compounds in the atmosphere on the human respiratory system, and to pursue further epidemiological studies on their effects on health.

**Corrosion**

A further problem facing the Central Electricity Generating Board is the increasingly high chloride content of coal, especially from the Midlands and Yorkshire areas. Here the problem is not one of emissions, but of the corrosive effects of the chloride.

Coal from one colliery - Lea Hall in Staffordshire - causes such severe corrosion of boiler tubes at Rugeley "A" power station that they have to be renewed every year.

More alarmingly, coal from the newer, deeper pits appears to contain higher chloride levels than that from the old, shallower collieries.

**Fast breeders**

The electricity generating board favours the adoption of fast breeder reactors in the near future so that energy needs would not be constrained by uranium shortages.

"On a world-wide basis, nuclear power utilising fast reactors offers an energy source at least similar in magnitude to, and possibly much greater than, the world's total recoverable fossil fuels."

Other points from the plan include:

- The average growth in Gross Domestic Product in the year 2000 is assumed to be 2 per cent per annum (low estimate) or 3.2 per cent per annum (high estimate).
- The continued price advantage of gas could cause a further deterioration in the competitive position of electricity.

# Foreign truck and van sales increase

By Terry Dodsword

**Motor Industry Correspondent**

CONCERN in the British motor industry about rising commercial vehicle imports was heightened yesterday by the publication of figures showing a 58 per cent rise in foreign truck and van sales last month compared with a year ago.

The figures, issued by the Society of Motor Manufacturers and Traders, are in line with the 60 per cent increase in imports during the first five months of the year.

They indicate that the big UK manufacturers have not taken real advantage of the improvement in the market this year, when sales have gone up by 12 per cent to 107,562 units.

They will also add weight to the moves by Leyland Vehicles to step up productivity and output in its UK plants in an effort to reduce imports.

# Only shareholders should choose board, urges CBI

By JOHN ELLIOTT, INDUSTRIAL EDITOR

THE CONFEDERATION of British Industry has decided to pin its opposition to Government proposals for worker-directors on the principle that only a company's shareholders should have the ultimate right to say who should become a director.

This backing of the traditional supremacy of shareholders as the owners of a company cuts directly across the Government's and the TUC's view that employees should be given a statutory right to elect their own boardroom representatives.

"We don't believe that any director should be imposed on a company against the wishes of the shareholders who own the company."

"Maybe some people want to overturn this traditional ownership structure; but our members don't want to, and we believe that many other people in the country do not want to either," Mr. Richard Dixon, the Confederation's special affairs director, said yesterday.

Together with Sir John Methven, the Confederation's director-general, Mr. Dixon was detailing the views of leading industrialists on the Government's industrial democracy White Paper, published three weeks ago.

The Confederation is consulting its members on the details of the White Paper, including the implications of its proposals for a form of two-tier board structure, and will meet Ministers later in the summer.

The Government's official consultation period on the White Paper has now been extended to September, although some preliminary drafting of a possible Bill has begun in Whitehall.

The TIC decided on Tuesday to urge Ministers to strengthen the role of trade unions in any Bill and to provide for the early introduction of statutory rights to worker directors.

The Confederation's view is that not only should there be no statutory rights to worker-directors, but that any industrial democracy legislation should be based on all employees, not trade union members alone.

Sir John, however, confirmed yesterday that his organisation does not object to fall-back legislation on below-board-level consultation systems.

This is in spite of the fact that many industrialists object to any legislation at all.

The Confederation's leaders therefore believe that they can have useful talks with the Government on below-board-level consultation but not on the principle of worker-directors.

Meanwhile, the Confederation is encouraging its members to develop voluntary consultation systems. Yesterday, Mr. Andrew Sargent, head of its employee communication unit, estimated that more than 70 per cent of its member-companies have developed formal consultation systems. This would cover some 7m-8m workers.

Sir John emphasised that this did not mean that companies had gone far enough yet in moving towards employee participation. It did, however, show that legislation was not essential for changes to be introduced.

"We believe employees should have rights to information, rights to be consulted about all decisions that affect them, where possible before they are taken, and rights of access to senior executives in the company."

**CBI warning, Page 13**

# Healey's package 'blow to UK recovery'

By DAVID FREUD

LAST WEEK'S economic package will break the back of the economic recovery unless there is offsetting policy action in the near future, say City brokers Fielding, Newson-Smith.

At the same time, prospects for the balance of payments have improved. Both the domestic credit requirement and domestic credit expansion are forecast to fall within the Chancellor's limits. Sterling should therefore stabilise.

The firm estimates that the measures will eventually raise retail prices 2 per cent above what they would otherwise have been, which could reduce real gross domestic product by 0.75 per cent.

In addition, the credit restraints imposed through the corset will have the effect of lowering final demand by possibly a further 0.25 per cent through restriction of personal sector lending and the ability of industry to increase its stocks.

Another broker, Simon and Coates, says damage to the economy by the measures is unlikely to be significant.

The strong financial position of British industry suggests that the amount of investment postponed or restricted by financial constraints will be minimal. Recent figures showed that at the end of March industry's financial position was at its most favourable this decade.

Overall monetary growth was likely to be comfortably within Budget guidelines by the autumn.

This showed up the problems associated with the present method of funding borrowing.

# Design award

THE NATIONAL Association of Shopfitters is sponsoring an annual design award, with a £1,000 cheque and commemorative plaque as first prize. The competition is open to architects and designers practising in the UK.

# Council changes condemned

By DAVID CHURCHILL IN EDINBURGH

PLANS BEING considered by a Cabinet committee for a short-term re-organisation of local government were roundly condemned at the public sector accountants conference in Edinburgh yesterday.

Mr. John Grugeon, leader of the County Council, claimed that the financial impact of such changes "would be near disastrous."

"I can see it only as a further attempt to divide the united interests of local authorities in promoting local democracy," he said.

The proposals for short-term or organic changes in local government arise from the Conservative re-organisation in 1974 which gave more power for certain services to the counties at the expense of some major cities.

The Labour Party has vigorously campaigned for the cities to regain their powers. But the proposals are being contested within the cabinet committee by the Secretaries of State for Health and Education who fear the disruptive effect on these particular services of any further change.

Mr. Grugeon told the annual conference of the Chartered Institute of Public Finance and Accountancy that he was "surprised that anyone with the interests of local democracy at heart could even consider changes on such a scale with the spectre of re-organisation so close behind us."

"The financial implications of public expenditure would be enormous and the effect of such an upheaval crippling for staff morale."

At a time when public services were being cut it would be wasteful to spend money on organisational changes. These changes would lead inevitably to extra costs due to the duplication of administrative support.

Mr. Grugeon appealed to the conference to support the view that reorganisation had to be given a chance. "If local government is to be strengthened it must have a period of relative stability."

Another speaker, Mr. Roland Freeman, a member of the Greater London Council and former chairman of the rating committee, suggested that his well-publicised ideas for a reform of the rating system were complementary to the "organic change" proposals.

Mr. Freeman advocated a shift of the financial burden from ratepayers to taxpayers. Domestic rates would be kept in a simplified form as a purely district council tax, supplemented by other sources of local revenue.

Central government would assume greater responsibility for the finance of national services, such as education.

Mr. Grugeon also advocated that local authorities needed to reduce their dependence on central grants. He proposed that the idea of a negative income tax, which would guarantee a certain minimum income, could be an alternative.

This had been proposed by the Institute five years ago, but had not been taken up by the Government.

# 'Near collapse'

"I would suggest that the present personal taxation system is perilously close to collapse, not merely in its administration but also in its disincentive effect on worker and manager alike."

He acknowledged that there would be considerable practical difficulties in introducing such a tax.

Earlier, an attempt was made to mend the fences in the row between the public and private sector accountancy profession over the standards of auditing in local government.

Mr. Stanley Middleton, a council member of the Institute of Chartered Accountants in England and Wales, said that the resolution passed at last week's Institute of Chartered Accountants' annual meeting was not meant as criticism of the Institute.

The resolution, passed overwhelmingly by the Institute of Chartered Accountants meeting, called for all practical steps to be taken "to raise the minimum standards of accounting and accountancy required of local authorities at least to equal those required of companies quoted on the Stock Exchange."



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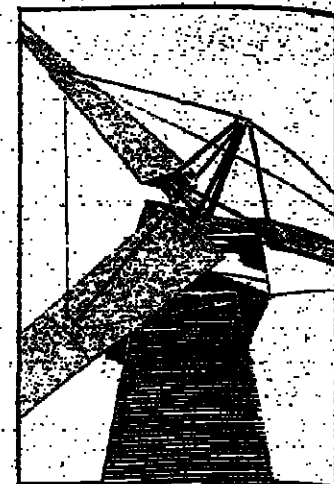
FT6



## ENERGY REVIEW

BY DAVID FISHLOCK

# The two pitfalls of windmill power



WITHIN THE next year the Department of Energy may be seeking Treasury approval for a scheme costing upwards of £2m to build a giant windmill on some remote hilltop, probably in Scotland. If so, it will be the first of the "benign and renewable" energy sources to reach the stage of a large-scale demonstration in Britain. In fact, no one has yet operated a windmill of the output the UK is now contemplating, although the U.S. and West Germany have plans.

Wavepower, most publicised of the new electricity sources, is still at the stage of small-scale models. Any direct use of solar power for electricity generation can probably be discounted in Britain. Tidal power, says the Central Electricity Generating Board, cannot compete if costed for electricity alone.

But windmills, or aerogenerators to use the modern term, may produce some competitive power. One, rated at 30kW, built privately by Sir Henry Lawson-Tancred, feeds

electricity at 480 volts into the Yorkshire electricity supply. Just how much power aerogenerators might generate is the subject of heated debate between windpower enthusiasts, who see almost no limits, and the generating boards, which believe that at very best Britain might one day obtain a few per cent of its electricity from this source—perhaps the equivalent of a single 2,000MW power station.

## Experience

The generating boards recall the experience of having tried to harness wind-power in Britain during an earlier energy crisis, 25 years ago. The two counts on which they were beaten then have by no means disappeared today.

One of those counts is the reliability of the engineering on the scale and under the environmental conditions envisaged for high-power aerogenerators of 1MW output or more. Big windmills are a far cry from the picturesque models which the

Dutch seek so enthusiastically to preserve in working order. Typically a Dutch windmill of whatever design or purpose is generating the equivalent of about 60kW of electricity.

Big aerogenerators have shown a disturbing tendency to break. The most spectacular failure was that of the 1.25MW aerogenerator built on Grandpa's Knob, a hill in Vermont, during World War II, which shed one of its 53-metre diameter blades after a couple of years. Britain had its own failure with a 100kW aerogenerator with 15-metre blades in the Orkneys in the 1950s. As recently as 1976 a 100kW aerogenerator built by the U.S. National Aeronautics and Space Administration ran into serious problems, which threatened the blades with fatigue failure.

For Britain the problem is that it has been clearly shown that the best sites for electricity-producing windmills will be on hilltops in the windiest regions, where the machines can catch gusts from every direction. By this means load factors as high

as 35 per cent may be possible, compared with about 20 per cent for a typical windmill of Holland. (As a Dutch miller they saw as the intrusion of a large engineering fails to blow I am off to catch fish.") But try to conceal the structure by letting it nestle between hills and the load factor declines alarmingly.

If the aerogenerator is to survive under high exposed conditions, however, it must be designed to withstand the worst of the winds might offer. The machine would in any event be shut down at a certain wind-speed, to protect the machinery—as is the case with traditional windmills—but the structure itself, taller than any electricity tower, would remain fully exposed.

This brings us to the second problem of which the generating boards already have experience. In 1953 a 100 kW windmill was ordered from de Havilland Propellers and tested at St Albans. The generating engineers then wanted to move it to the Lleyn peninsula in North Wales for a

demonstration under higher price, it will be a cheap way of demonstrating once and for all that windmills—of which Britain once had about 10,000—are never going to make a comeback. This may well be a cheap way of demonstrating once and for all that windmills—of which Britain once had about 10,000—are never going to make a comeback.

Unfortunately, the geography of ideal sites for windmills in Britain, computed painstakingly by the "Electrical Research Association over many years, coincides closely with the areas of natural beauty, particularly down the western side of the country. To objections about the appearance of aerogenerators and power transmission lines must be added the noise very large, high-speed machines may make; and a new one, interference with television. U.S. experience has shown that big aerogenerators can interfere with TV reception over distances of up to one mile.

## Cheap way

A cynical attitude to the Department of Energy's plan to spend £2m on a 3.7MW aerogenerator might be that, at the

price, it will be a cheap way of demonstrating once and for all that windmills—of which Britain once had about 10,000—are never going to make a comeback. This may well be a cheap way of demonstrating once and for all that windmills—of which Britain once had about 10,000—are never going to make a comeback.

They want to learn at first hand whether a big engineering structure can be built on remote and inaccessible sites for the price estimated; whether it will stand up to the weather; microprocessor control; produce useful amounts of electricity to offset a capital cost perhaps twice that of new nuclear capacity; and also, not least, the hackles of those who seek to protect Britain's regions of natural beauty.

The windmill envisaged would not be of particularly advanced design. A consortium, headed by British Aerospace, and including Taylor Woodrow Construction, Cleveland Bridge and the Electrical Research Association, has arrived at an outline design for a metal-bladed windmill with a propeller spanning 60 metres (compared with 23 metres for a big Dutch windmill), turning onto a horizontal axis. The Energy Department has just authorised another £341,000 for its detailed design and the testing of components over the next 12 months.

Further ahead—perhaps a long way ahead—lies the possibility of replacing the reinforced concrete or lattice steel towers currently proposed with a lightweight structure; and the welded-steel blades with blades of reinforced plastic.

The aerogenerator, says Mr. Peter Rendall, of British Aerospace, will be designed to extract power over an unusually wide range of windspeeds—perhaps 20 to 60 mph. U.S. machines are being designed for lower windspeeds and hence are much bigger. At windspeeds higher than 60 mph the UK prototype will be automatically turned out of the wind and its blades locked horizontally.

Britain's most eminent advocate of aerogenerators is Sir Martin Ryle, the Nobel Prize radio-astronomer, who believes that the wind could provide Britain with enough electricity to avoid installing more nuclear plants. He announced that he intended to testify to this effect at the Windscale Inquiry. Had he done so, the Central Electricity Generating Board was ready with a rebuttal, subsequently published in *Nature* in April.

One of the flaws in Sir Martin's case, it had been alleged, was simply the problem of safeguarding electricity sup-

plied late in 1975, made a shaky start, as I have already noted, but was recently reported to be running well. In 1978 U.S. General Electric was given a contract to design a 2MW aerogenerator—described as a "benign and renewable" energy source—designed to generate 18 mph. It is being received a contract to design a 2.5MW aerogenerator for a mean windspeed of 18 mph.

In Europe, a 3.7MW aerogenerator has been planned for the west coast of Ireland. Its blades are made from reinforced plastic. In West Germany the MAN group is planning plans for an aerogenerator of 1.3 MW. For aerogenerators, the Ministry of Research and Technology. The USSR is talking of installing a cluster of aerogenerators with a total capacity of 4,500MW.

Such schemes are a far cry from the tale told by a British professor, a request to visit North Wales, where the BBC wished him to talk about "several 'benign and renewable' energy sources being demonstrated there. But it was winter—the solar panels were covered in snow, the water wheels almost frozen, the wind they foresaw worrying problems, was waiting, however, so a leading cost of construction and resourceful producer got behind the windmill and cranked the possibility of building it by hand for the benefit of large clusters of aerogenerators in the waters of the southern North Sea.

Environmentally, however, they foresee worrying problems, a leading cost of construction and resourceful producer got behind the windmill and cranked the possibility of building it by hand for the benefit of large clusters of aerogenerators in the waters of the southern North Sea.

## Cluster

No-one has yet tried to cluster windmills. No-one knows just how widely spaced they must be to avoid taking the wind-maintaining investment in out of each other's sails thus reducing aerodynamic efficiency. The answers could be crucial to the economics. The CEBG has installed instruments around the Yorkshire machine and is carrying out windtunnel experiments with clusters of models at its Leatherhead laboratories.

Britain turns out to be one of the windiest corners on earth, making prospects for reliable aerogenerators brighter here than in most other places. But the "free energy" of winds is widespread today. Inevitably, the origins of the range of machines the centre has been able to recommend to its clients, says Mr. Paul McClory, its director, have so far been German, French, American—but not near Sandusky, Ohio, commis-

signed late in 1975, made a shaky start, as I have already noted, but was recently reported to be running well. In 1978 U.S. General Electric was given a contract to design a 2MW aerogenerator—described as a "benign and renewable" energy source—designed to generate 18 mph. It is being received a contract to design a 2.5MW aerogenerator for a mean windspeed of 18 mph.

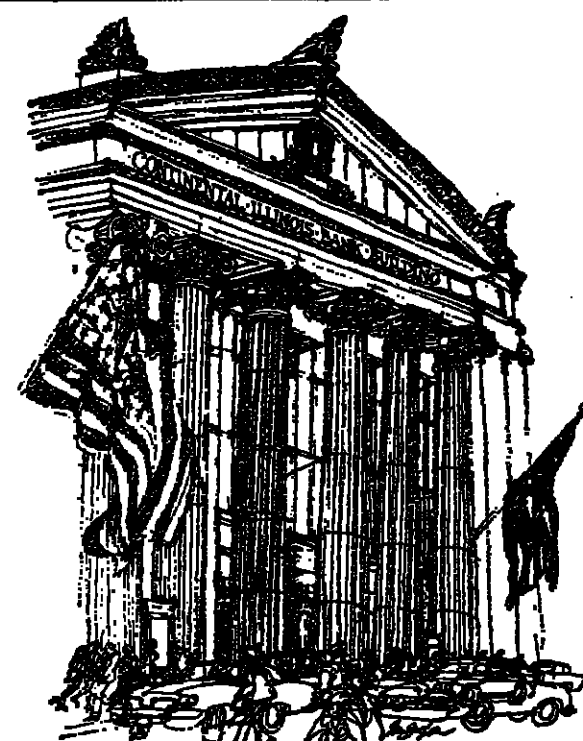
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President

### Consolidated Statement of Condition/March 31 (in millions)

|  | 1978              | 1977              |
|--|-------------------|-------------------|
| <b>Assets</b>  |                   |                   |
| Cash and due from banks  | \$ 2,496.9        | \$ 2,010.2        |
| Total funds sold   | 4,354.8           | 4,097.6           |
| Investment securities:   |                   |                   |
| U.S. Treasury and Federal agency securities                                | 708.9             | 685.9             |
| State, county and municipal securities                                     | 1,487.3           | 1,459.9           |
| Other securities   | 243.7             | 225.8             |
| Trading account securities   | 399.6             | 260.4             |
| Total loans  | 15,217.6          | 12,751.5          |
| Less: Valuation reserve on loans   | 169.1             | 164.4             |
| <b>Net loans</b>   | <b>15,048.5</b>   | <b>12,587.1</b>   |
| Lease financing receivables  | 334.9             | 284.3             |
| Properties and equipment   | 170.8             | 131.7             |
| Customers' liability on acceptances  | 368.7             | 290.9             |
| Other real estate  | 31.1              | 17.2              |
| Other assets   | 539.7             | 424.8             |
| <b>Total assets</b>  | <b>\$26,219.9</b> | <b>\$22,474.8</b> |
| <b>Liabilities</b>   |                   |                   |
| Deposits:  |                   |                   |
| Domestic—Demand  | \$ 3,687.9        | \$ 3,222.2        |
| Savings  | 1,450.5           | 1,626.7           |
| Other time   | 4,949.3           | 3,511.5           |
| Overseas branches and subsidiaries   | 8,653.9           | 7,550.9           |
| <b>Total deposits</b>  | <b>18,741.6</b>   | <b>15,911.3</b>   |
| Federal funds purchased and securities sold under agreements to repurchase | 4,525.2           | 4,190.8           |
| Long-term debt   | 317.4             | 321.1             |
| Other funds borrowed   | 541.5             | 347.4             |
| Acceptances outstanding  | 372.1             | 295.1             |
| Other liabilities  | 681.2             | 472.0             |
| <b>Total liabilities</b>   | <b>25,179.0</b>   | <b>21,537.7</b>   |
| <b>Stockholders' Equity</b>  |                   |                   |
| Preferred stock—Without par value:   |                   |                   |
| Authorized: 10,000,000 shares, none issued                                 | —                 | —                 |
| Common stock—\$5 par value:  |                   |                   |
| Authorized: 80,000,000 shares both years                                   |                   |                   |
| Issued and outstanding: 1978—35,601,355 shares                             | 178.0             | 177.7             |
| 1977—35,531,210 shares   | 178.0             | 177.7             |
| Capital surplus  | 428.4             | 427.8             |
| Retained earnings  | 434.5             | 331.6             |
| <b>Total stockholders' equity</b>  | <b>1,040.9</b>    | <b>937.1</b>      |
| <b>Total liabilities and stockholders' equity</b>                          | <b>\$26,219.9</b> | <b>\$22,474.8</b> |

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## Thorn fires first shot in new TV battle

THE NEWS this week that Thorn is to market and rent a Japanese television video-recorder is likely to be followed shortly by a similar announcement from Granada, the television rental company.

Thorn, the UK's leading television manufacturer and rental company, has chosen the Video Home System in preference to the European-made Philips recorder or the Beta system made by Sony of Japan.

Granada is likely to follow the same route, although at a more cautious rate perhaps. For most of the other rental companies a period of careful evaluation can be expected, because of the high risks associated with this new technology and the aggressive pricing policy adopted by Thorn.

Visionhire will be marketing the Philips system, but as yet the other rental companies have not made their intentions public. It now looks, though, as if the rental market for video-recorders may be more difficult for all of them than some of the more enthusiastic pundits at first predicted.

From one point of view the video-recorder, which allows viewers to record up to three hours of programmes off the air, is an ideal new product for the rental chains, which have been worried for some time that the public will switch to outright purchase of colour television sets.

Although the television rental market is still holding up well, accounting for about 60 per cent of sets in service, some of the underlying factors which supported it seem to be changing.

## Reliable

When colour sets first came on to the market they had three characteristics which now apply to video-recorders. They were expensive, liable to break down, and the first models were expected to be superseded by the newer technology.

The colour set is now more reliable, less likely to be made obsolete and relatively much cheaper—all factors which could lead customers to buy rather than rent.

Video recorders, on the other hand, are too expensive at £700 to enjoy mass sales in the UK. Moreover, the complex mechanisms needed to move the recording head diagonally across the tape are certain to need regular servicing.

This complexity will in turn lead to the development in the

## NEWS ANALYSIS

### VIDEO-RECORDERS

BY MAX WILKINSON

next few years of mechanically simpler and therefore more reliable machines using different recording systems.

A customer therefore has every incentive to rent, if only to avoid the risk of being stuck with an obsolete machine when the second generation comes on to the market.

The rental companies, for their part, are having to make delicate judgments about the risk of Japanese rivals. Electronic being left with large numbers of obsolete machines after the technology has moved on.

## Future

In the event, Thorn as the market leader, has decided to set the price rather below what could be calculated as the "economic" level. Its rental charge will be £18 rather than the £20-£24 a month which could be expected on a strict comparison with calculations for television rentals.

This pricing clearly reflects a view that an effort must be made to develop a big market in the UK for such an expensive product.

Thorn is also looking ahead two or three years to the time when video-recorders are likely to be on the market at about £800, or £15-£18 a month.

The size of the future market in the UK is still very much a matter of opinion. Estimates vary between 100,000 and 150,000 units (£40m to £75m) this year. Thorn is hoping to place about 20,000 during the next year. In

the U.S. by contrast, a battle is raging between the two Japanese systems and total sales so far are estimated at 500,000 units, with an expected sale of 500,000 during the next 12 months.

Analysts Wood, Mackenzie believe that the contribution of video recorders to the profits of rental companies in the UK will be small until well into the 1980s.

They believe, for example, that video-recorders could contribute about £2.5m to Thorn's turnover in 1978 and about £10.5m by 1980. They suggest that by then, those wanting video-recorders will still total only 1.6 per cent of people owning television sets.

It now seems improbable that video recorders will become a truly mass market product until two big changes in design have been achieved.

First, the complicated mechanical method for scanning the tape will have to be replaced by an electronic system controlled by a micro-computer.

This goal is being pursued feverishly by Philips, whose present machine has been overtaken in some respects by Japanese rivals. Electronic control would enable machines to be made cheaper and much more reliable.

Second, manufacturers of the three main systems will have to agree on standardising the tape cassette so that they are interchangeable as is the case with audio cassettes.

At present none of the three types of video cassette can be charged to a rival machine. This will inhibit the mass production of blank tapes and limit sales of pre-recorded tapes, both of which must have an important bearing on the sales of recording machines themselves.

## Caution

The fact that Philips is already marketing the Japanese Victor system in the U.S. suggests that an agreement between these two companies on a standard tape format could be a first step.

Until a pattern of standardisation emerges, however, it is likely that many consumers and rental companies will approach video-recorders with considerable caution.





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Extracts from Chloride Group results for year ended 31 March 1978

|                                | 1976-77<br>Full year | 1977-78<br>1st half | 1977-78<br>2nd half | 1977-78<br>Full year |
|--------------------------------|----------------------|---------------------|---------------------|----------------------|
| THIRD PARTY SALES              | £m 260               | 134                 | 172                 | 306                  |
| PROFIT BEFORE TAX              | £m 26.4              | 7.3                 | 17.8                | 25.1                 |
| PROFIT ATTRIBUTABLE            | £m 14.8              | 3.4                 | 11.2                | 14.6                 |
| EARNINGS PER SHARE (after tax) | 13.4p                | 2.7p                | 8.9p                | 11.6p                |

Copies of the Annual Report and Accounts will be available from the Secretary,  
Chloride Group Limited, 52 Grosvenor Gardens, London SW1 0AU after 6 July 1978.

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## PARLIAMENT AND POLITICS

## Peyton pledges Tory support for hard-line fishing policy

BY JOHN HUNT, PARLIAMENTARY CORRESPONDENT

A REMARKABLE toughening of the Conservative Party's approach towards Community fisheries policy negotiations was outlined in the Commons yesterday by Mr. John Peyton, Tory spokesman on agriculture and fishing.

He fully supported the hard line taken in the negotiations by Mr. John Silkin, Minister of Agriculture, and called for a bipartisan policy by Labour and Conservatives on the matter.

He also warned the EEC Commission that it should not expect a future Conservative Government to take a softer line towards the Common Fisheries Policy than the one adopted by the Labour Government.

Matters had now come to a head, said Mr. Peyton. If Britain could not get an adequate agreement with the EEC, we should unilaterally introduce strict measures to tighten up conservation of fish stocks within our home fishing grounds.

His remarks followed the warning given to Britain on Wednesday by Mr. Olaf Gundelach, the EEC's Fisheries Commissioner, who made it clear that there would be no more major concessions to Britain on fishing policy.

Speaking in Strasbourg, the Commissioner warned that any attempt by member countries to bypass the Community and reach bilateral fishing agreements with third countries would be taken up immediately in the European Court of Justice.

Mr. Gundelach's remarks had been aimed at visit which Mr. Silkin will make later this month to meet Mr. Evensen, the Norwegian Fisheries Minister, to discuss matters of mutual interest. Next week, the Minister goes to Luxembourg for a Council of Ministers meeting on fisheries policy.

Commenting on Mr. Gundelach's recent visit to London, Mr. Peyton declared: "It does not appear that he brought anything very useful with him, or showed very much concern as to what opinion might be expressed in this debate."

Certainly, as far as I know, he has done nothing to modify the proposals which have previously come from the Commission, and which I and my right honourable friends regard as totally unacceptable for us in this House."

Mr. Peyton said that a settlement was needed which the British fishing industry could live with. Failing this, we would have to introduce a strict set of measures to conserve our stocks.

These measures would be taken against all outside countries and would not be discriminatory. Therefore, there could be nothing illegal about them so far as the EEC was concerned. A regime of comprehensive conservation would show to all concerned that we were in earnest.

He proposed that under such a regime there would be licensing of fishing-boats and even of skippers. The "put box" where the fishing of Norwegian boats is prohibited should be enlarged and the fishing of breeding grounds should be very considerably restricted.

There should also be strict control of the purse seining method of trawling and of industrial fishing.

Mr. Peyton said that both major parties had to show themselves determined and united to make it clear that it would be wiser to cherish fishing stocks rather than to loot them. He wished Mr. Silkin well in the negotiations and hoped that would bring back a settlement.

acceptable to both sides of the House. Although he did not share the anti-Market views attributed to Mr. Silkin, nobody should take that to mean that a Tory Government would accept a shabby deal from Europe. The Minister could rely on Conservative support so long as he resisted demands that were regarded as unreasonable and unjust.

Mr. James Johnson (Lab. Hull W.) said that suggestion of an EEC fleet to enforce fishery protection laws should be rejected. He wanted financial aid for the fishing industry.

"If it is good enough for the Government to give millions to car workers and others, it is not impossible to find £500m for fishermen who are in this serious plight."

Mr. Jo Grimond (Lab. Orkney and Shetland) said that the Government had the total support of the Commons in saying that the present Common Market attitude on fishing was intolerable.

He hoped that licences would first be given to local boats and, after that, to traditional customers of fishing in those areas where there was to be licensing.

He viewed with considerable alarm a rumour that licences would be able to be bought and sold.

Mr. Robert Hughes (Lab. Aberdeen N) said that if no progress was made in EEC talks next week, the Government should be asked for its backing "to disrupt the whole day of business of the Common Market unless they show some appreciation of our essential interests."

Mr. Hamish Watt (SNP Banff) referred to the "totally unsatisfactory" situation in the industry where British fishermen were prepared to carry out conservation measures, while our EEC partners were fishing "all out" and indiscriminately.

There would be no solution to the fishing problem until Britain

had nothing less than a 50 mile exclusive zone for its boats. Mr. Michael Brotherton (C. Louth) said that all parties were agreed on a 50 mile limit "to have complete control over our own resources."

Mr. John Gilkin, Agriculture Minister, said eventual exclusive access to fishing grounds within 12 miles of our shores was top priority.

We also wanted what he described as "a sea-lion's share of growth" within 12-50 miles.

"I believe those who provide the waters should have some preferential bias when they drop their nets in the sea."

Those who talk of a 50-mile exclusive limit "do not think literally mean exclusive. As I see it that would give us fishing rights in Norwegian waters and Norway fishing rights in our waters."

Mr. Silkin left MPs in no doubt that if there is no agreement when EEC Fisheries Ministers meet in Luxembourg next week, Britain is ready to take unilateral action.

He hoped the EEC Commission and Council of Ministers would take the necessary action on conservation. He warned that unilateral measures would have to agree with scientific evidence, be non-discriminatory and necessary if they were to meet the EEC's legal requirements.

"The best thing—provided it is on the right terms—would be to get agreement. But I am not hopeful of an easy settlement."

Mr. Silkin said that the House is behind me in demanding a fair deal for British fishermen.

## Speaker halts attack on Tory chairman

LABOUR MP Mr. Jeff Rooker

(Perry Barr) was yesterday ordered to withdraw allegations that Conservative Party chairman Lord Thorneycroft, as chairman of Pirelli, had been involved in illegal price fixing, "ripping off millions of pounds" from the Post Office.

After repeated and noisy complaints from Tory backbenchers in the Commons, the Speaker, Mr. George Thomas, ruled that such an attack on Lord Thorneycroft's honour was out of order.

But it was only after a direct order from the Speaker that Mr. Rooker finally capitulated, with the rider, "I think the point has been made."

Usually, MPs withdraw after a "suggestion" or "invitation" from the chair. There were complaints from Labour MPs, including the Prime Minister, that Mr. Rooker was only quoting from a motion he had written to put down on the Order Paper.

Mr. Thomas said that the motion accused the company rather than Lord Thorneycroft himself.

Mr. Rooker had asked the Leader of the House (Mr. Foot) to "find time next week for a short debate on my motion so that Labour MPs can have the opportunity of inviting the Leader of the Opposition to dismiss the chairman of the Conservative Party—who, in his other capacity outside this House, as chairman of Pirelli—has been involved in an illegal price-fixing ring, ripping off millions of pounds to the Post Office and is now being forced to pay it back."

The Speaker challenged: "Were you referring to a member of the House of Lords? If you were, it is as much out of order to criticise a peer as it is an MP."

Mr. Thomas explained that when and if the motion was debated Mr. Rooker could make such references, but not until then. There were immediate demands from Tory backbenchers for Mr. Rooker to withdraw his allegations, and after being directed to back down by the Speaker, the Labour MP did so.

## Guessing game goes on

BY JOHN HUNT

THE GOVERNMENT kept up the guessing game over continuation of dividend controls when the matter was raised again in the Commons by Mrs. Margaret Thatcher, Leader of the Opposition yesterday.

The controls, which have been in operation for nearly six years, are due to run out at the end of next month unless Government legislation is introduced to renew them.

During questions on Government business, Mrs. Thatcher asked Mr. Michael Foot, Leader of the Opposition, if the Government had taken a decision to reintroduce dividend restraint and if a Bill to that effect was going to be brought forward.

Mr. Foot: "This is a matter on which I think we should see how we proceed. We haven't got any proposals for bringing such a Bill forward at the moment."

The subject was raised again later by Mr. Norman Tebbit (Con. Chingford). Mr. Foot told him: "I haven't a statement to make now."

## Free milk call to councils

THE PRIME MINISTER

yesterday backed the campaign by the National Dairy Council to make sure all local authorities introduce free school milk schemes for seven to 11 year-olds.

Mr. Mike Noble (Lab. Rossendale) claimed in the Commons that Tory authorities might not operate the scheme announced by the Chancellor (Mr. Healey) in the April budget.

"This is a much better use of public funds than the tax cuts pushed through by the original milk-satcher (Mrs. Thatcher) and her friends," he added.

## Next week's business

COMMONS debates next week

are: MONDAY: Debate on Royal Navy; Domestic Proceedings and Magistrates' Courts Bill; Lords amendments.

TUESDAY: Northern Ireland orders.

WEDNESDAY: Debate on housing; Parliamentary Pensions Bill; second reading; Home Office Bill; second reading.

THURSDAY: Scottish and Welsh debates.

FRIDAY: Homes Insurance Bill, and Iron and Steel (Amendment) Bill, remaining stages.

MONDAY: Debate on unemployment.

TUESDAY: Electricity Bill, and National Health Service Bill, second readings; Scotland Bill; report; Protection of Children Bill.

WEDNESDAY: Wales Bill, Theatre Trust Bill, Nuclear Safeguards and Electricity (Finance) Bill, committee stages.

THURSDAY: Adoption Bill, second reading; Wales Bill, committee; Consumer Safety Bill, second reading; Home Purchase Assistance and Housing Corporation Guarantee Bill, committee.

FRIDAY: Wales Bill, committee.

## LABOUR NEWS

## Blastfurnacemen accept plan to end stoppage

BY ROBIN REEVES, WELSH CORRESPONDENT

A MASS meeting of Llanwrda blastfurnacemen yesterday agreed to a union peace plan for the first time because an overtime ban was preventing routine but essential piece of maintenance.

An agreement to do this repair in normal hours rather than designating it an overtime job could resolve the difficulty.

## Resentment

On the associated claim for an extra £8 a week in exchange for new manning arrangements, Mr. Booth said the meeting had agreed this should be handled through "normal procedures."

Prior to the stoppage, BSC was prepared to offer only £1 extra a week.

At their meeting, blastfurnacemen's leaders said the men's voiced resentment at meeting had agreed that there should be no guarantee to work overtime as part of a return to work settlement. At a time of high unemployment, it was with Mr. Rector Smith, general secretary of the National Union of Blastfurnacemen, Mr. Booth said that the 5,000 also hit out at other steel union tonnes a day furnace can still leaders, who have criticised the operate effectively with its non-blastfurnacemen's action. Mr. Rector Smith said: "When we want their men and without overtime. It's advice, we will ask for it."

## Too many volunteers for redundancy

BY ARTHUR SMITH, MIDLANDS CORRESPONDENT

APPLICATIONS for voluntary redundancy and early retirement were strong at the 4,700 in the Coventry area, where the plant in Coventry are posing problems for the company.

The Canadian multi-national called for a cut of 900 manual jobs and around 1,500 employees have already agreed to leave. But the workers' union is not necessarily in areas where economies are sought.

The company said last night that it would be impossible to meet all the requests but that the compulsory redundancies would now be kept to a minimum.

Under the terms offered by Massey, some employees opting for early retirement can expect about £9,000 in severance pay. Most will collect between £3,000 and £5,000.

Unemployment in Coventry is 5.9 per cent, higher than both the regional and national averages.

Skilled workers can expect to find another job easily but many of those leaving the tractor plant will find fierce competition for unskilled vacancies.

## ACAS defers Aiton recognition decision

BY OUR LABOUR CORRESPONDENT

THE Advisory, Conciliation and Arbitration Service has again deferred a decision on whether the Engineers and Managers Association should be granted recognition at Aiton, a Derby engineering firm.

One factor in the decision is the High Court action against the service by the United Kingdom Association of Professional Engineers on which judgment is pending. Similar principles are likely to be raised by both cases.

ACAS has not yet produced a draft report on the Aiton claim. It has been suggested, however, that the managers' association has about 70 per cent support in the area which it wants to organise.

It is not party to the engineering industry's national agreements, though, and in cases like that of the U.K. Association of Professional Engineers, ACAS has decided that possible disruption of existing arrangements should be taken into account when making recognition recommendations.

Mr. John Lyons, general secretary of the managers' association, said yesterday that he believed the deferral on Aiton suggested that ACAS was becoming "increasingly unsure of itself" on recognition issues.

## Callaghan to address conference on wages

BY OUR LABOUR CORRESPONDENT

THE Prime Minister will be able to outline the Government's thinking on pay policy after Phase Three expires to a wide trade union audience later this month.

Mr. Callaghan has accepted an invitation to address the Confederation of Shipbuilding and Engineering Unions conference at Eastbourne on June 30.

The confederation is made up of 19 unions, including several of the biggest in the country.

## Murray assurance on pay

BY CHRISTIAN TYLER, LABOUR EDITOR

ANOTHER assurance that unions would retain responsibility for pay although formally disregarding any imposed limit on wage rises in the next negotiating round, came yesterday from Mr. Len Murray, TUC general secretary.

Trade unions had taken the lead between 1975 and last year in restoring reality to the pay packet and reducing the rate of inflation by their sacrifices.

"Now commonsense tells us that we must not slip back," Mr. Murray told the Scarborough conference of the Furniture, Timber and Allied Trades Union.

"There is no question of a return to the stringent incomes policies of 1975 to 1977, justified though these were at the time."

"Responsible voluntary collective bargaining is a condition of the rise in real living standards which we want and which is in prospect."

"The Government wants to keep the rise in earnings to about

## Ministers and unions to discuss bid by Tenneco

By Alan Pike, Labour Correspondent

UNION LEADERS are to discuss next week to discuss their concern about possible implications of a takeover of Albright and Wilson by Tenneco.

Albright and Wilson shareholders are being recommended to accept the bid from the U.S. group. Union officials are concerned that the bid may result in the Government's industrial strategy and that it may not be in the national interest.

The bid is being made under pressure from shareholders to seek a Government inquiry.

Mr. Rector Smith, general secretary of the National Union of Blastfurnacemen, said yesterday that there was "no mystery" about the bid and that it was, therefore, available for an inquiry.

All the issues should then be examined thoroughly and a rational decision taken.

Staff letter. Last night, Mr. Lyons and the other union leaders met Mr. David Lyons, managing director of Albright and Wilson, and a senior Tenneco executive to discuss the bid.

All employees of Albright and Wilson who had been employed yesterday received a letter from Mr. Lyons, president of Tenneco, which reminded them that the American organisation was no stranger to either the company or to Britain.

Apart from its existing holding in Albright and Wilson, other Tenneco companies have been in operation in Britain.

Mr. Kesteven assured employees that existing conditions of employment would continue and that he welcomed and supported the "participative and consultative style of management" encouraged by Albright and Wilson.

Tenneco have already made representations to the Government and it is right and proper that the trade unions, for example, should also make their views known.

"Of course, the Tenneco management is subject to necessary approval of the U.K. Government but, assuming that these approvals are not withheld, I am sure we can build up a prosperous future."

## Bid to stop hospital action

By Pauline Clark, Labour Staff

MR. DAVID ENNALS, Health Minister, was last night meeting hospital electricians' leaders in an effort to avert a country-wide programme of industrial action from next Monday over a pay claim.

Some of Britain's biggest hospitals, including several of London's leading teaching hospitals, were yesterday making contingency plans.

The plans are meant to try to reduce as far as possible the impact of selective action planned by leaders of 6,500 health service electricians and plumbers in the Electrical and Plumbing Trades Union.

Ennals is meeting at the House of Commons, the second of a series of meetings between the Minister and the union's leaders.

Talks with Mr. Ennals and Mr. Albert Booth, Employment Secretary, last week ended in an offer to try to introduce new hospital incentives scheme to raise electricians' earnings. But this was seen as not firm enough to merit calling off the planned programme of strikes and work-to-loses.

The pay dispute has been outstanding since January when a Phase Three settlement for the electricians became due. It centres on a claim for parity with like workers in the private electrical contracting industry.

The Government has failed to keep a promise made in 1972 to maintain parity between the two groups until a satisfactory pay structure is worked out for the health service electricians.

Phase One and Two of Government pay policy kept the hospital electricians' pay in line with that of the contracting industry until the end of last year.

These three big Left-wing areas are still smarting from what they feel was the unconstitutional behaviour of the Right-wing executive in rejecting ballot rejection of incentive payments.

The Left's calls for proportional representation on the NUM executive—which would be in its favour—were answered yesterday by Mr. Ken Todd, South Derbyshire area secretary, who said that if his seat was taken away his own constituency would be seriously handicapped by being away from the union.

Mr. Todd said that the NUM executive was "a right-wing executive in rejection of incentive payments."

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## Premier offers hope on differentials

THE PRIME MINISTER said in the Commons yesterday that the Government hoped to give a "better show" to differentials in the next pay round than they had had this year.

Mr. Callaghan told Mrs. Margaret Thatcher, Opposition leader, that it was the Government's job to ensure a balance between the level of wages and the level of inflation. She should say one day that she regarded the overcoming of inflation as the number one priority.

Mrs. Thatcher accused the Prime Minister of preferring that 8,000 ICI workers on Teeside should be laid off rather than let the company pay higher wages to its skilled employees.

"Will you accept that your policy of depressed wages for skilled workers and high tax for all is leading directly to unemployment?" she demanded.

Mr. Callaghan said there had been a large increase in training for skilled workers since the Government came to power. One day, Mrs. Thatcher would recognise there was a relationship between inflation and holding back wages.

Mrs. Thatcher again pressed Mr. Callaghan to say whether ICI would be allowed to pay more to keep its skilled workers or whether it would be blacklisted.

## Investment surcharge change accepted

BY IVOR OWEN, PARLIAMENTARY STAFF

TRUSTEES HOLDING shares was levied on income accumulated in discretionary trusts, or to capital gains tax on the increase in share values during that period.

Mr. Barnett said that the Government agreed with Mr. John Pardoe (L. Cornwall N) that there must be some limit to the length of time during which the trustees could hold the shares without becoming liable. An 18-month period seemed reasonable.

Mr. Joel Barnett, Chief Secretary to the Treasury, explained that during the ordinary operation of a profit-sharing scheme, the trustees might find it necessary to hold shares for some while before they were appropriated to the individual participants.

The Government believed that in such circumstances it would be quite wrong that the trustees should be liable for the investment income surcharge which

whether it would be blacklisted or not.

The Prime Minister replied that Mrs. Thatcher was departing from any proposals for having reasonable restraint on pay. "In that case there would be a serious return to inflation."

"That is something we have to balance. It is the responsibility of the Government to try to get a proper balance between differentials and restraint on pay."

Mr. Ian Wigglesworth (Lab. Thornaby) said that if Mrs. Thatcher consulted some of the Teesside workers she would find there was no glib answer to the problem.

ICI was able to keep only one out of every six instrument artificers it trained. Others went to countries like Saudi Arabia and Norway, attracted by salaries of £10,000 or £20,000 a year. No pay policy could match that.

Mr. Michael Latham (Con. Melton) suggested that the Government's policy for a fourth pay round was "to find out what the unions want and then give it."

Mr. Callaghan replied "It is the wisest thing to hear what the annual conferences of the unions have to say about these matters. The Government would find out what the unions' attitudes were and then reach its conclusions."

## All-party MPs put new plan for Bridge St.

BY RUPERT CORNWELL, LOBBY STAFF

AN ALL-PARTY committee of MPs has come up with a new plan for the redevelopment of the Bridge Street site opposite Big Ben. It is an attempt to solve once and for all the problem of lack of accommodation and facilities for Westminster's 635 MPs.

The chances of the new scheme, put forward by the Commons Services Committee, ever seeing the light of day should be judged by the fact that it is the sixth in the last 25 years.

But unlike some of the grandiose visions of the past which have involved flattening the Treasury and the Foreign Office among other local landmarks—the latest proposals have the merit of being flexible, comparative in cost, and designed to be carried out in several phases.

At present, the fronting opposite Big Ben and New Palace Yard consists of cheap catering stalls, tobaccoists' and undistinguished souvenir shops. Under the new scheme buildings of "real quality" would be retained and restored, the com-

mittee says. The rest would be replaced. The man the MPs want for the design work is Sir Hugh Casson, President of the Royal Academy of Arts.

The committee wants a comprehensive scheme drawn up urgently and then submitted to the House for its approval. After that, work should start as soon as possible, perhaps as early as 1981.

The report acknowledges that Bridge Street is one of the most sensitive sites in London, adjoining the Palace of Westminster, "the most famous and best loved building in the modern world."

"No scope is seen for extending facilities within the existing premises. Every possible flat roof has temporary huts upon it, and the poor working conditions may well start to deter potential staff from seeking work there."

The report adds: "The time is not long away when every MP will require the same standard of facilities which already exist in other legislatures. This meant that several hundred extra rooms would be needed."

At present, only 60 MPs have single rooms at Westminster. crews would need to include an interpreter to make sure each team knew what the other was doing, said Lord Long.

Two Welsh fire cadets had already refused to speak English and he feared that giving control of training schools to the Assembly might encourage this trend.

Home Office Minister of State Lord Harris of Greenwich said the language barrier was likely to be a problem in the future, whether or not devolution went ahead. But fire officers in neighbouring border counties would continue to co-operate closely.

To deny the Assembly these powers would risk interfering with its ability to run the fire service efficiently and effectively.

The Conservatives did not press their proposal.

## Tory MP seeks action

EVACUATION of London

hospitals if a strike by maintenance men goes ahead next week must result in many deaths, Mr. David Crouch (C. Canterbury) said in the Commons yesterday.

He challenged the Government on action over the threatened closure of twelve London teaching hospitals if the strike by members of the Electrical, Elec-

tronic, Telecommunications and Plumbing Union, scheduled to take place on Sunday night, takes effect.

"The evacuation of some of these major teaching hospitals, must about 1,000 patients each, must result in many deaths," he argued. There should be a Commons statement by Mr. David Ennals, Social Services Secretary,

tries, public expenditure and public accounts. He said.

Giving the annual public lecture at Imperial College, London, Mr. Benn also called for a development in industrial democracy and workers' self-management. "To permit the sharing of power and responsibility at national level and at all places of work in industry."

"The Select Committee has proved its worth, especially in the fields of science and technology, the nationalised indus-

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COMPANY NOTICES

ANGLO AMERICAN CORPORATION OF SOUTH AFRICA LIMITED

(Incorporated in the Republic of South Africa)

NOTICE TO HOLDERS OF PREFERRED STOCK WARRANTS

TO BEARER

PAYMENT OF COUPON No. 61

With reference to the notice of declaration of dividend...

The dividend of 25 cents per share...

will be paid on 15th July 1978...

at the office of the following...

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INTERNATIONAL APPOINTMENTS

Foreign exchange dealer for Denmark

Privatbanken - one of the large commercial banks in Denmark, with an active foreign exchange department - is looking for a foreign exchange dealer interested in joining our team of foreign exchange dealers in our Head Office in Copenhagen.

You should be between 25 and 30 years of age and must have had some years of experience in the foreign exchange field.

We can offer you good working conditions in a modern, well-equipped foreign exchange department, a demanding job, and a competitive salary based on your qualifications.

If you are interested, please apply in writing in the first instance to

PRIVATbanken Staff Department, P.O. Box 1000, DK-2400 Copenhagen NV, Attention: Mr. J. Amholt.

APPOINTMENTS

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for a company which employs about 120 people making specialised equipment and components for a range of major customers.

• BACKED by the parent group, the task is to improve profitability through operating efficiency and increased sales, in a largely autonomous role.

• THE requirement is for an electronics engineer with a record indicating sales ability and the capacity for profit responsible general management now.

• PREFERRED age: 35-45. Salary is unlikely to be less than £13,000.

Write in complete confidence to A. Longland as adviser to the company.

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NATIONAL FILM FINANCE CORPORATION Managing Director

• To succeed Sir John Terry, who retires at the end of the year. The Corporation assists film production in the UK through the provision of loans.

• THE role involves directing a small staff in London to ensure effective advice and fruitful financing in this field.

• THE requirement is for financial or legal skills, and an individual with some knowledge of the film industry is strongly preferred.

• THE salary for this appointment is £13,140.

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ASSISTANT CORPORATE SECRETARY

THE EMPLOYER: • A large international group in the southern part of Europe.

THE JOB: • Assist the Corporate Secretary with the preparation of board meetings and minutes. • Ensure legal and regulatory formal compliance. • Supervise the general services of the headquarters.

THE CANDIDATE: • Early thirties with several years of business experience. • Academic background (law, economy). • English mother tongue and preferably another language. • Service-minded. • Writing proficiency.

COMPENSATION AND BENEFITS: • Excellent.

Please write in complete confidence, giving full details of career to date and present remuneration, to: Box A6386 Financial Times 10 Cannon Street, London EC4P 4BY

LEGAL NOTICES

No. 31 of 1978 In the HIGH COURT OF JUSTICE Chancery Division Companies Court, in the Matter of SHAWDON LIMITED and in the Matter of The Companies Act 1947.

NOTICE IS HEREBY GIVEN that a Petition for the winding up of the above-named Company by the High Court of Justice, Chancery Division, has been presented to



# Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOLTERS

## PLASTICS

### Keeping the air out of the fuel

**AUTOMATIC** elimination of chosen for their engineering breakdowns in diesel fuel systems due to air locks is offered by a device called Hydra-bleed, developed in Britain by Bridgmore Engineering and now being manufactured for world distribution.

Slightly larger than a conventional fuel filter and normally fitted between the lift pump and the high pressure injector pump, the unit has a float, automatic valve and a warning device to tell the operator that he is either running out of fuel or drawing in air.

Prototypes have been produced in steel, copper and brass, but it was finally decided to produce in plastics and the work was entrusted to Glover Plastics (Capper Neill). Only fixing screws, nuts and connectors are of metal.

The body is made of glass-filled Nylon 6 for strength and resistance to diesel fuel.

All other parts except the float are in unfilled Nylon 6. The float itself is an acrylic ultrasonically welded to give airtightness.

All the plastics materials were

### Gives good measure

**MANUFACTURED** entirely in bowl, or from the spirit bowl engineering plastics and offered at considerably lower cost than other comparable units is a new type of eye-level spirit measure/dispenser of the kind familiar to all who frequent the bars of public houses and hotels.

Representing a departure in design from existing equipment, the Sinclair Mark II measure has a performance at least equal to what is now available and also offers a very high degree of hygiene.

On leaving the moulding tool, the body of the dispenser is made of Tenatene, a clear thickness between 2.5 and 2.81 injection-moulded polyester by Ciba-Geigy. This has two concentric acetate tubes, passing through its centre. The outer tube, which can move, is connected to a moving shuttle stain-resistance, even from such inside the inner tube. Liquid drinks as lime juice cordial, contained in the bottle will flow down the tube into the spirit

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Holders of nil-paid renounceable letters of allocation issued in pursuance of the offer for subscription by this company of 25,161,413 shares are reminded that the offer will close at 16h30 on Friday, 23rd June, 1978.

The subscription moneys for these shares must be paid on or before that date, in accordance with instructions contained in this company's circular and the renounceable letter of allocation, otherwise the offer will be deemed to have been declined and the right to take up the shares will lapse.

Johannesburg 16th June 1978

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## DATA PROCESSING

### Outlook for personal computers

**NOW THAT** the calculator wave has subsided, that electronic games have proved to be somewhat of a disappointment and the general consumer public has taken the electronic watch and its sophisticated derivatives in its stride, predictions are being made to the effect that the personal computer will be the next piece of electronic "wizardry" to catch the imagination of the industrial and business consumer and thus move into a boom situation.

On the basis of U.S. predictions, this is inevitable. But the case of the home or "personalised" computer is not strictly comparable to that of the calculator. If only because to take full advantage of such machines as the PET from CBM at just under £700, or the rather more expensive IBM and Wang portables, the user really has to get down to it and learn the Basic

language in which such machines can be programmed.

Be that as it may, a survey of the U.S. market carried out by Creative Industries Inc. says that the potential market in the U.S. is 20m households out of the total of 77m. The survey does not make it clear whether machines will ultimately be installed in these 20m homes or whether it means that 20m persons will have their own, personalised machines—whether at home or in the local store or office.

The latter places personal computers in nine categories: "six non-home and three home." Non-home covers very small businesses, low-end business applications, self-employed professionals, scientists, educational, and industrial applications. And which are the U.S. market for machines which could be put in this category at \$10m by 1982. But the fact that the company known as Radio Shack already has some 7,000 shops all over the U.S., in which micro-computers and personal machines are available over the counter, obviously "looks" large in Creative's thinking.

In Britain the Online organi-

sation is later this month holding a DIY Computer show at the West Centre Hotel in London. This will run concurrently on June 22 and 23 with a conference on Personal Computers in Business and it is clear that on this side of the Atlantic the rapid spread of this form of computing is being taken for granted.

The PET machine from Commodore, first whisked through London after its initial showing at last year's Hannover Fair, has been sold to the tune of several hundred in the UK and not only to hobbyists. Takers include educational departments, engineers and business systems users.

Commodore has started to announce additions to the PET, one of which is a printer unit working at 50 characters a second and capable of producing carbon copies. A second cassette deck is available for direct connection to the unit and a floppy disc and extended memory options are just round the corner.

Online operates from Uxbridge (0895) 39262 and CBM from 01-388 5702.

## ELECTRONICS

### Sound neutralises sound

**A REMARKABLE** piece of research work at Essex University—at present in some danger of being overtaken by U.S. efforts due to lack of funds—has resulted in an "electronic silencer" developed in co-operation with Sound Attenuators, of Colchester. Essex's key point

It has always been theoretically possible to cancel a sound by emitting another with identical waveform but in the opposite phase, although to cancel a random sound in free space presents formidable difficulties.

But if the noise is cyclical, as for example in the exhaust of an internal combustion engine, most of the acoustic data in each engine cycle bears marked similarity to those that have already occurred. A key point realised by Professor G. Chapman and his team at Essex.

The equipment developed does not attempt to make instantaneous copies of the waveform but instead builds up the shape and amplitude revolution by revolution on a trial and error basis.

The only transducers used are a magnetic revolution counter to get the repetitive speed of the waveform, a loudspeaker

mounted near the exhaust outlet and a microphone close by which has the sole purpose of determining the residual total sound level.

Using a microprocessor, at switch-on the equipment starts by generating a single pulse at the beginning of the engine cycle period; if this results in a reduction in the overall noise heard by the microphone, it is retained, in its time position, in a semi-conductor memory; if not, it is taken out. With each successive engine revolution the rest of the waveform is examined incrementally along the time axis until a replica of the exhaust sound waveform is stored in the memory in digital form the analogue being continuously fed to the loudspeaker.

Within ten seconds or so from switch-on the optimum contrast sound is arrived at and will be held unless the engine note alters. In which case a suitable modification will be generated.

The rather long adaptation time results not so much from the electronics but the time for the acoustic change (once per engine revolution) to work through.

Tests so far have been on a small electrical generator engine which has been deliberately "beefed up" acoustically to have big diesel characteristics. Direct emission of sound from the engine casing has been acoustically absorbed, leaving only the exhaust noise which can be heard to dramatically fade away when the system is switched on. A sound level meter in the laboratory showed a reduction of nearly 20 dB. A big scale test on a 200 HP diesel is underway at Sound Attenuators.

In non-stationary applications the two organisations do not see the response delay as a problem. Professor Chaplin believes that it should be possible to generate a waveform signature for each speed in the range of an engine, and store it for use whenever that speed is detected by the revolutions counter.

If this is so, an extremely important field will be opened up for the silencing of all reciprocating engines ranging from big railway locomotives to the mass market of the domestic motor car.

The important point about the technique is that it enables low frequencies to be dealt with very efficiently, producing attenuations that acoustic damping can never achieve.

The technique is not yet proved beyond about 250 Hz and in any case conventional absorbing techniques may always be cheaper to use at the higher frequencies. Thus, a complete silencer would be a combination of electronic and acoustic.

A commercial, robust and reliable production model has yet to be designed, although neither the loudspeakers, or microphones need be of special quality. This is because the generated contrasound automatically takes account of the acoustic characteristics of both—they are in the "loop."

A similar project at Essex is working towards the cancellation of sound in heating and ventilation ducts. In this case the sound is random; however, it can be intercepted further along the duct with a phase-changed, inverted replica so that the noise is cancelled at the duct end. This work has been partially funded by Science Research Council.

The "cyclic" work however, is in need of funds. According to Alan Fry, technical director of Sound Attenuators, £1m is needed to exploit the present knowledge to the product stage.

Apparently a number of likely backers approached before the demonstration stage was reached all expressed the same view: "It can't be done."

Both Chaplin and Fry are convinced that if it is not done in the UK within six months, announcements will be heard from other parts of the world.

GEOFFREY CHARLISH

### Predictions to 1982

**JUST** published by the Financial Times is an International Management Report entitled "Electronics: The Market to 1982."

The 125-page report, in A4 format, provides projections arrived at after weighing data issued by a wide range of government, trade and institutional sources. Author Peter Evison has, in this context, experienced the difficulties of most forecasters in this area—there is often no alignment of product categories.

Assuming that there are no major perturbations of the market, the report makes growth predictions in terms of 1976 dollars for the year 1982 in six main sectors: computers/data processing, doubled to \$80bn; consumer electronics up 90 per cent to \$38bn; components up 84 per cent to \$33bn; U.S. Government spending, increased by only 38 per cent to \$22bn, and the industrial/commercial and communication segments both doubled to about \$20bn.

The total is nearly \$200bn, of which half will be in the U.S., 30 per cent in Europe and 20 per cent in Japan.

Discussed in some detail are the technical and economic trends now affecting, and likely to affect the market.

The numerical data are presented in over 120 tables, and the report costs £50.

More from Business Publishing Division, Minster House, Abchurch Lane, London EC4A 3DF (01-623 1211).

By agreement between the Financial Times and the BBC, information from The Technical Page is available for use by the Corporation's External Services as source material for its overseas broadcasts.

## SHIPBUILDING

### Straightens kinks in ship decks

**BY USING** dissolved acetylene (DA) supplied by BOC, Sunderland Shipbuilders, part of British Shipbuilders, is saving time and reducing costs by "flame straightening" ship decks. Previously, straightening was achieved by positioning three inch flats underneath the deck, an expensive and time-consuming method.

Sunderland Shipbuilders has been using the technique for some months and considers it the best method yet. It is in the company's own interest to straighten decks, as sub-contractors applying covering compounds charge more if ripples are excessive.

Stiffeners are positioned underneath deck panels at spaces of 700-800 mm. In be-

ham (0709) 2161.

## OFFICE EQUIPMENT

### Sitting comfortably

**ERGONOMICALLY** engineered for anatomically correct seating, is a high back drawing office chair called 673 from Giroflex, Hengoed, Mid Glamorgan, South Wales (0453 512538).

The two major features which are said to offer greater comfort and efficient working conditions, are the Giroflex gas lift system which raises the vacant seat, then

between the stiffeners, ripples occur which can be as much as 25 mm deep.

Using the flame straightening technique, Sunderland Shipbuilders has reduced variance ripples to 5 millimetres with an average of two heat cycles. Three or four cycles may be necessary for the worst areas. Panels are first checked using a straight edge and then are heat treated using DA in a plate straightener blowpipe. Decks treated to date have a plating thickness of 8-12 millimetres.

Flame straightening has two significant advantages: faster and more efficient operation with the multi-nozzle blowpipe, and the multi-application of the principles of application are easily learned by the average workman.

The method is now being used by Sunderland Shipbuilders in each of its three yards, and additional blowpipes are on order. At present, the accommodation decks only are treated in this way, but there is a possibility that ship hulls will also be treated using the same method.

For more information, Rother-

## Desk top document binder

The General Binding Company is marketing a desk-top machine

operation. The machine can punch up to 15,000 sheets per hour and bind a wide variety of documents. Collated sets of pages are inserted in the throat of the machine and punched automatically. The punched set is then bound by moving the binding

control arm in one simple operation. The machine can punch up to 15,000 sheets per hour and bind a wide variety of documents. Collated sets of pages are inserted in the throat of the machine and punched automatically. The punched set is then bound by moving the binding

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## SECURITY

### Prints show on problem surfaces

**TEN TIMES** as effective developing fingerprints than traditional aluminium powder method is a process based on vacuum coating of the surface, using an adapted version of the Edwards 24ES Vacu Coater.

Developed by the Home Office Scientific Development Branch, the method consists of evaporating fine coatings of gold and cadmium on to the surface. This yields a much higher percentage of use prints and makes it possible to develop prints on plastics, car bags and similar articles.

Old prints hard to develop by the traditional method, can be detected by deposition.



# The Management Page

EDITED BY CHRISTOPHER LORENZ

Nicholas Colchester reports on management changes and group reorganisation at Scottish and Newcastle Breweries

## A shake-up to put the sparkle back into Tartan bitter

MR PETER BALFOUR has installed a professional order at the controls of Scottish and Newcastle Breweries after five years in the company, Britain's fifth largest brewer, more or less single handed for the past eight years. He has hired a man of known talent to reverse a slow slide in the fortunes of the group's beer business. He has devised a new management structure that reflects the group's size and diversity. Now he must sit back and see what they make of it.

The most symbolic change at Scottish and Newcastle is that a new beer company—as yet unnamed—has been formed within the group to concentrate on the making, distributing and wholesaling of beer. Previously S and N was itself a beer company which attempted to diversify rather belatedly and with mixed success. Now its other interests are to be ranked alongside beer as independent businesses within the group. There will be a retail business running hotels and pubs. There will be a wine and spirits business—Waverley Vintners. Each will be a profit centre in its own right.

### Performance

The second major change is that a Group Executive has now been created between the operating companies and the Board. The new chief executive is Mr. Robert King, 49, previously chairman of the Distillers Products Company of Metal Box. Mr. King brings with him a certain aura of managerial dedication to the rather club-like atmosphere at S and N's Edinburgh headquarters.

He and his executive staff, which will include the finance director, Mr. Peter Molony, and the personnel director, Mr. Allan Blackclaw, will be in day-to-day control of the group. They will leave Mr. Peter Balfour, who remains chairman, and his Board, free to think in broader terms about the way S and N should develop.

The need for the management shake-up became evident during a rather unsatisfactory period in S and N's history. The last three years have shown steady profits and declining market share. They have been in contrast to the company's above-average performance at the turn of the decade.

That was the time of what Peter Balfour now calls wistfully "the small boy spirit." S and N was relatively small among the major British brewers. It was making the right beer for the time. It had a fortunate bias towards the growing free trade side of beer sales. It was pushing its products into untapped territory in the South, and it made those products efficiently. The profit and sales figures that resulted made S and N's shares a market favourite.

These advantages resulted from a mixture of luck and judgment. The company sold three-quarters of its beer to the free trade (i.e. to outlets not tied to a particular brewer) partly because Sir William Younger, the chairman until 1970, did not believe in expansion by acquisition. The company's expansion into the South was helped by the public's enthusiasm for Tartan Bitter, and was made cost-effective by the management's decision to use Cadbury-Schweppes as a distributor to retail outlets.

Looking back on those times today, the S and N directors remember that when things were going well Peter Balfour's personal style of management allowed for quick decision-taking.

But in the early seventies the market turned sour for S and N. The growing to lager—now 25 per cent of the market and still growing fast—started to find that S and N was only involved in this product through its part-ownership of Harp. The free trade became much more competitive. The labour and fuel costs of S and N's long supply lines to the North of England and Scotland tended to outweigh the benefits of large-scale and centralised production which had been one of this company's advantages. Where other brewing companies began to reap the benefits of

diversification into wines and spirits and into hotels, S and N found itself lagging behind.

It was in the attempt to put things right that S and N began to feel like an overgrown family firm. Where Peter Balfour had been able to take quick decisions before the number of decisions needed now began to overwhelm him. It was impossible for one man to be on top of the day-to-day problems of beer production, of an expansion into the hotel business, of the much-needed aggressive push into the wines and spirits business, and of other schemes for diversification.

Two of the latter—a joint interest in Del Monte Kitchens, a frozen foods company, and the St. Cyprien golf/leisure centre in France—turned out to be loss making mistakes and St. Cyprien in particular took up a disproportionate amount of

top management time. It also became clear that the centralised style of management had robbed local management of the initiative to take local decisions. Everything ended up on Balfour's desk.

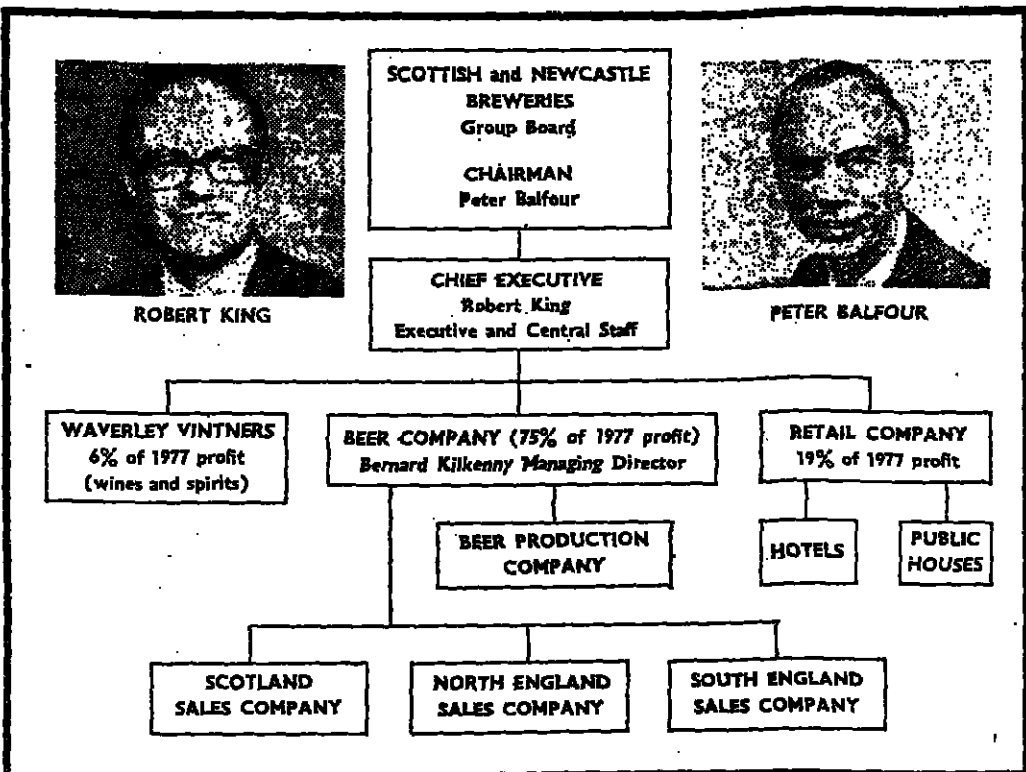
### Problems

The non-executive directors on S and N's board played an abnormally active role in getting this situation changed. Lord Airlie, the chairman of Schroders, and in particular Mr. Lewis Robertson, the chairman of the Scottish Development Agency, pointed out that S and N Board meetings tended to be nothing more than an extension of the preceding meeting of the executive committee. Far from developing an overview of a diversifying group the board was drawn into detailed argu-

ments about beer production and delivery.

At the end of 1973 Reid and Timpson, a firm of management consultants, was called in to arrange a reorganisation of the company's divisions, a move that stemmed from the impending retirement of some senior managers. The firm reported that Scottish and Newcastle's management was "too far from the market place."

Today, with the wisdom of hindsight, Scottish and Newcastle's top and middle management are scathing about the lack of feedback from the market. "The cross links between marketing and production were so tenuous as to be non-existent," says Mr. Van Gruisen, now managing director of beer production. It was not until 1970 that S and N began to do systematic market research, and the men running



the company's pubs and hotels had no clear idea who in the group should be told about the shifting tastes of their customers.

The chairman set up a committee to act upon the findings of the consultants and by last summer, when he found his new chief executive at Metal Box, the committee had laid down the rough blueprint of the reorganisation that is now taking place. Nine months later, in March 1978, Peter Balfour was able to jump at the chance of recruiting Dr. Bernard Kilkenny as managing director of the newly formed beer company. Dr. Kilkenny was leaving his job as chairman of the beer division of Allied Breweries after a board-room split over the reorganisation of Allied's beer business.

There is plenty of scope for Dr. Kilkenny's talents at S and N. He has to reverse the continuing slide of the company's market share. He has to draw the first results of S and N's expansion into the larger market in the South of England with its own product, McEwans. Part of the gamble here lies in the name. Lagers with British names are well established in Scotland, but in the South it seems that lagers must be called after pseudo-Continental brewing dynasties to be successful.

Then there is the question of production. There is a growing feeling that S and N needs a brewery in the South to serve its market there. The site and type of brewery will be another of Dr. Kilkenny's early decisions.

Some of the groundwork for improvement on the beer side has already been done. The new beer company is already equipped to be an independent operation. It has its own finance and marketing directors. It has three separate sales/marketing subsidiaries operating in Scotland, Northern England and Southern England. Already

these marketing subsidiaries are charging a realistic transfer price to pubs and hotels in S and N's retail division. The feedback from the marketing companies to the marketing director of the beer company has already been greatly improved.

Indeed the overall impression created by S and N's reorganisation, and the first reaction of executives to it, is that many more people in the company now know for what, and to whom, they are answerable. This clarifying of the structure and unblocking of the lines of communication seems likely to make the group more effective in the future.

### Future

At the top end the changes have a transitional feel about them. Mr. Balfour remains chairman but says cryptically that he is "looking to the future" at the age of 57. His colleagues are surprised by the extent to which he has been prepared to hand over the reins to Mr. Robert King; he has recently devoted an increasing amount of time to his work for the Scottish Council.

The top management has put on weight in the course of this reorganisation, and the salary bill has been increased by an estimated £1m. This is partly because the added manpower was needed and partly because the shake-up has been carried out in a humane manner. The Board is now generously manned and will probably need to be slimmed down as time goes by.

It is clear that Mr. King must inevitably become involved in both the conceptualising that is supposed to be the Board's role and in the day-to-day management that is the function of the executive. But to ask whether he is Peter Balfour's successor is partly to miss the significance of his arrival. He is a different kind of business leader: in his own words he represents "a less charismatic and a more systematic approach." S and N is now pinning its hopes on making use of its collective talent, rather than on inspired thinking from on high. "My job is not to succeed by myself, but to make people underneath me succeed," Mr. King explains.

## Lonely hearts club for small companies

SMALL FIRMS bemoan the lack of finance available to them. Financial institutions complain there are insufficient takers for their funds. This apparently contradictory state of affairs cannot be totally explained by small firms being over-stretched and financial institutions being over-cautious, says the London Chamber of Commerce and Industry (LCCI).

To bridge what the chamber sees as an information gap it has launched a new financial information service for small firms. The centrepiece is a 56 page book which lists the institutions providing all types of finance from short to long term and includes sources of leasing and venture and development capital.

As well as giving the addresses and phone numbers of the institutions there are, in most cases, some comments offering a guide to maximum loans and the type of security required.

## Updating bulletins

The back-up service—which is a sort of lonely hearts club for small companies who have trouble finding the right financial partner—includes an inquiry service, regular updating bulletins, details of new services and any changes to the information contained in the book. The inquiry service is being run by the chamber's economic department.

Next year the chamber is hoping to expand the service to include export finance and to run seminars where small companies seeking finance can meet some of the potential lenders. And the book is planned to be produced annually. The chamber says that it has started the service because 6,000 of its 8,000 members fall into the small firms category.

Sources of Finance for Small Firms costs £5.50 for members of the LCCI (£8.00 to non-members). This includes the updating and inquiry services, London Chamber of Commerce and Industry, 58 Cannon Street, London EC4N 5AB.

Jason Crisp

## CBI warning on profit-sharing

A WARNING that companies should not expect too much from profit-sharing schemes, unless they form part of a wider employee participation programme has been issued by the Confederation of British Industry.

Coming at a time when the Government's tax relief provisions for helping employee share ownership schemes are now passing through Parliament in the Finance Bill, the warning reflects the traditional employers' view that profit sharing is not a primary method of in-

creasing employee involvement. It is contained in a new booklet published by the Confederation, which outlines some profit-sharing schemes, summarises the Finance Bill provisions, and makes suggestions about how managements should weigh up the benefits of

schemes. "For companies, financial participation schemes offer an avenue for achieving that sense of purpose, at least at company level, which is essential for prosperity," says the Confederation. "Financial participation schemes should never be seen as an alternative to other forms of involvement and participation but as a useful contribution to an employee participation programme. As such they certainly merit consideration because securing commitment presents major hurdles which are not cleared easily."

"Difficulties include the size of some organisations; the nature of a great deal of work making it difficult to motivate people; and the high level of expectation among employees in terms of both involvement and reward."

While the CBI does not regard a financial participation scheme as fundamental to solving these problems, the concept may well be relevant to some companies.

The CBI is not dealing here with cash handouts which are basically ordinary bonus or incentive schemes. This, it says, is because "true financial participation schemes are motivated by a wish on the part of a company to offer employees the opportunity of a more permanent stake in the business than the regular pay packet gives them."

The booklet says that most schemes limit the employee shares issued to 5-10 per cent of the total equity and warns that companies introducing schemes would have to balance the interests of the majority shareholders and the employees. "This is sometimes much harder than it appears because, as the employees' stake grows, so do their levels of expectation that they will share in the decisions that affect them. When an employee is a shareholder he can argue that he has as much right to influence company affairs as any other shareholder."

Traditionally trade unions oppose company-based schemes but says the booklet, "a scheme with is too attractive may well become a subject for collective bargaining and that too has its dangers."

There is also the problem about what companies should do in bad years. Some schemes have foundered at such times.

"Statistics show that few British companies are at present adequately profitable, especially when inflation is taken into account. In these circumstances, companies will need to think very carefully before pre-empting a specific proportion of profit in an employee profit-sharing scheme. They will need to weigh this against the other uses that could be made of the resources."

Financial Participation in Companies. An introductory booklet. Confederation of British Industry, 21, Tothill Street, SW1. Price £1.

John Elliott

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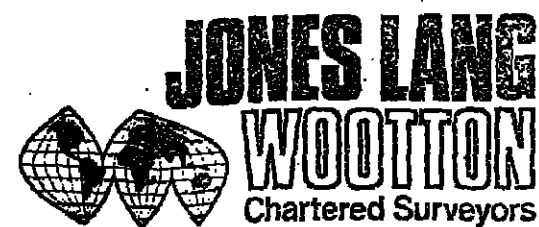
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YOU ARE healthy, needing no regular medicine or treatment, but preparing to be banished for a longish spell to a desert island. What 10 drugs do you take along? A painkiller; or perhaps two, because a morphine-type analgesic may be useful if you injure yourself. A broad-spectrum oral antibiotic for infections and food poisoning. An anti-malarial (but you could easily become very neurotic if you tried to think of every tropical disease for which you might carry a prophylactic). Personal idiosyncrasies soon begin to dictate whether one includes antacids, sedatives, anti-flatulents, purgatives, alcohol, etc.

The difficulty most people will have in answering this question helps to illustrate society's dilemma about drugs. It is constantly titillated by talk of "miracle cures"—which indeed occasionally turn out to be remarkable advances in medical science. At the same time it is constantly aware of how much distressful disease is suffered despite modern drugs, how much illness is caused by medicines, and how many diseases drugs still cannot cure, much less prevent.

In the more highly developed countries more than 30,000 pharmaceutical products are available to the doctor. But according to the World Health Organisation, a range of 500-800 of these should be enough to provide first-class medical care to 80-85 per cent. of patients in hospital. Typically a GP will have a list of 50-100 that serve the needs of most of his patients.

The WHO recognises that although drugs are generally a highly cost-effective method of combating those diseases for which drugs have been designed, it has been trying to

# Miracle drugs: the euphoria becomes harder to swallow

BY DAVID FISHLOCK, SCIENCE EDITOR

simplify the medical armoury for nations whose budgets for health are tight. It has drawn up a list of 200 "essential drugs": active compounds which, when formulated into several hundred preparations, will cover the basic health needs of most populations.

According to Dr. Vittorio Fattorusso, director of WHO's division of prophylactic, diagnostic and therapeutic substances, the organisation is now breaking new ground "by applying the best scientific knowledge to the selection of the most necessary drugs to meet the real health needs of the whole population instead of focusing on the demands of a privileged minority who may have access to sophisticated medical care."

There is no simple answer, he says, to the question: How many drugs are essential? Answers depend on the place, the prevailing pattern of disease, how highly developed is the art of its medical treatment, etc. WHO's experts have chosen their 200 drugs while at the same time realising that the list will need constant review, to take account of innovation; but excluding, for instance, alternatives which might replace a chosen drug when an infectious agent had built up a resistance to it, and also excluding plant

remedies, however efficacious or safe they had proved in a particular population.

Dr. Fattorusso believes that if the novel concept of "essential drugs" is accepted it would lead to a more equitable distribution of drugs world-wide. It would benefit, he says, both those who

explosion in health care costs. It sees a need for decisive action in several areas, the first of which — and probably most important — is the primary prevention of disease, if need be by a change in our lifestyle. For the affluent the point is perhaps

**6 Governments can't command breakthroughs in science. The best they can do is to be prepared to take fullest advantage of any discoveries that may occur.**

need and those who make the drugs, by effectively opening up new and wider markets. But he recognises that WHO has some way to go in persuading governments, doctors, drug companies, and — above all, perhaps — the patients themselves that a relatively short list of drugs might be the way to better health care.

Approaching the same problem from another angle is Hoffman-La Roche, the Swiss-based multinational, currently rated the world's fourth biggest maker of pharmaceuticals. The company believes it is naive of anyone to expect new drugs alone to bring about better health and win control of the

best made by lung diseases arising from cigarette smoking, for which there is virtually no cure other than surgery in some cases of lung cancer. For the poorest the point was made by the scientist who said: "It's not drugs these people need, it's boots."

But rich and poor alike have been led to expect medical science to provide cures for their excesses and indiscretions, as well as for "Acts of God." The reason is that its most spectacular successes have been with some of the most dreaded infectious diseases. Smallpox has been virtually eradicated — no case reported for six months anywhere in the world. The

"isolation hospitals" for such diseases as diphtheria and scarlet fever are no longer needed. One of the latest triumphs is over a disease of today's stressful habits, the peptic ulcer, using an anti-histamine.

But even though science has picked off some of yesterday's big killers, plenty of problems remain. Cardio-vascular disease — of the heart and blood system — can be treated to-day with some excellent palliatives, such as the "beta-blocker" drugs. But a drug that cures or, better, prevents is nowhere in sight. Malaria, once the target of a WHO campaign of eradication similar to that for smallpox, is sweeping three continents, and has increased sharply in Britain. The 1,162 cases notified in 1976 was almost double the previous peak U.K. figure — 562 cases in 1953. WHO says that the effort required was too great to be borne for long enough by the countries infested and the international funds available.

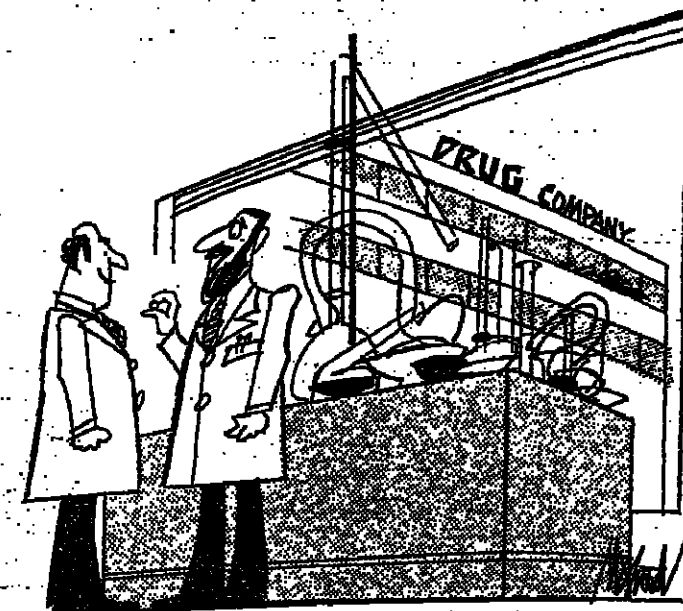
Rheumatism, perhaps the most widespread serious disease in Britain, is still unexplained and — as with the common cold — its treatment is at best the alleviation of symptoms. Tuberculosis is both preventable and curable with nearly 100 per cent. success. Yet about half the world's population is in-

fectured, and half-a-million die from TB each year — and not only in the poorer countries.

The euphoria which a decade ago pervaded the search for a cure for cancer has largely evaporated. Even a Presidential declaration of war on cancer, by Mr. Richard Nixon in 1970, has achieved little more than to establish that it is a more complex problem than it appeared to be in the 1960s: a family of perhaps 100 or so diseases, each of which would require a specific treatment, which in each case seems likely to come close to being as dangerous as the disease itself. What is more, perhaps 60-90 per cent. of cancers are environmentally caused, that is by some carcinogen people come into contact with regularly through their food, water, air, work-place, etc. Some of these are clearly recognised yet still widely ignored.

The U.S. "war on cancer" has demonstrated another harsh fact: that crash programmes to solve or eradicate a problem will work only if someone has already answered the fundamental questions. Lord Zuckerman, when asked by the British Government whether it too should declare war on cancer, was criticised in some influential quarters for pointing out this elementary fact, and for stating that in the case of cancer the missing factor was ideas and not cash. Governments cannot command "breakthroughs" in science. The best they can do is to prepare to take fullest advantage of any discoveries that may occur — as did President Kennedy when he decided to land a man on the moon.

There can be no doubt that had the U.S. Government directed elsewhere a fraction of the resources it has spent on cancer



'We've done it—the first acupuncture pill!'

research in the 1970s — over industry — which spends about \$500m. last year, one-third of \$2bn. a year worldwide on all the money spent by 11 U.S. research — pick its targets? national institutes concerned. Some pick themselves. For example, most good drugs to-day only alleviate or at best cure disease, but do not prevent it. Antibiotics, the class of drug which has done more than any to promote the idea of "miracle cures," will never eradicate a disease because the micro-organisms that cause it to appear have an infinite capacity to adapt and breed strains resistant to the most potent antibiotic. For that reason above all, companies with the research capability to undertake the development of vaccines — the Wellcome Foundation in Britain, and Merck Sharp and Dohme in the U.S., for example — are very confident about the future of prophylaxis. Vaccines against pneumonia, venereal diseases, hepatitis, dental caries, even some of the rare "incurable" tropical diseases, are all serious prospects to-day.

Pain, a concomitant of almost every disease, is another obvious target. According to Dr. John Vane, the Wellcome Foundation's research director, 100,000 tons of aspirin are made a year. Which? says that Britons buy over 60m. pain-killing tablets a year, for ailments that range from hangovers to rheumatism — potentially the world's No. 1 disease if ever cardio-vascular disease and cancers are reduced.

## Research

The 50 biggest companies apparently spend well below 10 per cent. of turnover on research and development; a figure which is high compared, say, with the mechanical engineering or food industries, but which hardly sustains the claim that research is one of their biggest sources of expenditure. But this is not the whole story. Most companies dilute their ethical drug sales with other products — cosmetics, special foods, proprietary medicines, "fringe medicine" products from tooth-pastes to treatments for dandruff. These require a much smaller research investment.

On average, finds Dr. Nowotny, the research budgets of the leading U.S. companies expressed as a percentage of pharmaceutical sales is about 10 per cent. of the leading German and Swiss companies (which hold five of the first 10 places in drug sales) around 15 per cent. The biggest spenders, he says, reinvest 15 to 25 per cent. of turnover in research. If one then takes into account the invested fixed asset in laboratories and their equipment, these figures must be increased by 50 per cent., bringing the real annual research investment of the most innovative drug companies into the bracket 22.5-37.5 per cent. of turnover. But how does the drug way of administering a drug.

## Painkillers

There has been an explosion of interest among the drug companies since two Scottish researchers in 1975 showed that the brain can make its own painkillers, which they called enkephalins. The search is on for pills of synthetic enkephalin, as powerful as morphine but free from the side-effect of addiction.

Or could it be that the answer to pain will be found in acupuncture, the ancient Chinese therapy of sticking pins into the patient? Some researchers now believe that this is simply a way of stimulating the release of "God's morphine" — and the perfect

## APPOINTMENTS

### Senior changes at Jardine Matheson

JARDINE MATHESON AND CO., Hong Kong, has made a number of senior management changes to take effect later this year.

Mr. J. G. Brown, who has been managing director since 1973, will retire from the Far East and, while remaining on the Board of Jardine Matheson and Co., will take up a new appointment as executive director of Matheson and Co. in London. Two deputy managing directors will be appointed at Jardine Matheson and Co. They are Mr. D. P. McLeod, who will be responsible for all Jardine's operations in Hong Kong, and Mr. J. A. Heywood, who will be in charge of all overseas operations. Mr. McLeod has been a director since 1973, responsible for service activities. Mr. Heywood joined the Board in 1974 and since 1976 has handled group investments in North and South-East Asia, the Middle East and Southern Africa.

Mr. R. G. Kersey has been appointed technical director of HYDRAULIC DRILLING EQUIPMENT. Mr. J. E. Keyes is now manager, sales and field operations department.

Mr. Peter Hallgarten has been elected chairman of the WINE AND SPIRIT ASSOCIATION for 1978-79. Mr. Vincent Larvan has become deputy chairman, and Mr. Dennis G. D. Webb, assistant deputy chairman.

Mr. Richard Eassie has become managing director of KRAUSAR AND ASSIE. Mrs. Janet Gilkes and Mr. Michael Goldman have been appointed directors. Mr. Peter Krausar remains chairman.

The Board of INLAND REVENUE has appointed Mr. J. A. Christopher to be a deputy chief valuer from August 1 and Mr. P. G. Heard will be an assistant chief valuer. Mr. C. H. Tinsley retires as deputy chief valuer on that date.

Mr. Richard Eassie has become managing director of KRAUSAR AND ASSIE. Mrs. Janet Gilkes and Mr. Michael Goldman have been appointed directors. Mr. Peter Krausar remains chairman.

Mr. T. P. H. Aiken has become deputy chairman of GILL AND DUFFUS GROUP. Mr. R. G. McFall has relinquished his position as vice-chairman but remains on the Board.

ACME Signs and Displays states that Mr. E. D. Baker, Mr. T. Z. Dempster, Mr. F. St. G. Fisher and Mr. R. F. Kilson have been appointed directors of AFSIGN SERVICES, a new national sign-maintenance company.

Mr. David Stevens has been appointed distribution director of partner of CASSON BECKMAN SACCONI AND SPED. RUTLEY AND CO. which was established in 1988, has resumed the vacancy created by the appointment of Mr. Bernard Ryan as managing director of Sacconi firm is now CASSON BECKMAN.

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## FINANCIAL TIMES SURVEY

Friday June 16 1978

## THE CHANNEL ISLANDS

Continued growth in the financial sector has enabled the economies of both Guernsey and Jersey to move forward despite a high rate of inflation, the flat state of some long-established industries and worries over finding employment for school leavers.

## Friction in the family

By Anthony Moreton  
Regional Affairs  
Editor

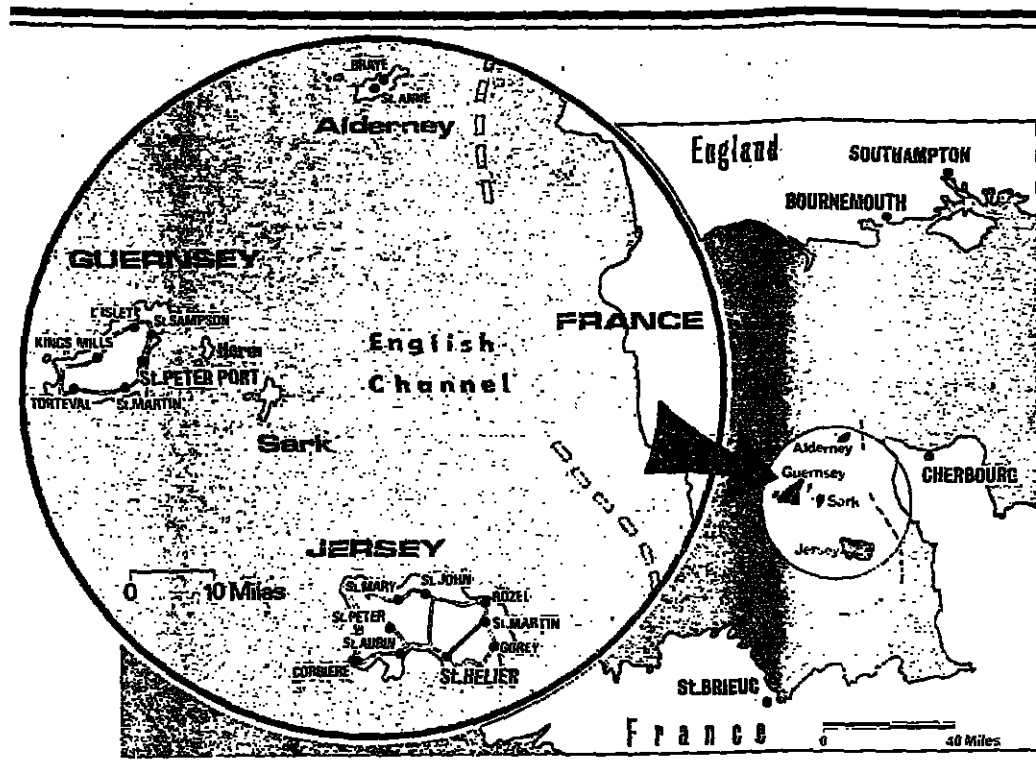
ALONG THE quay and esplanades in St. Peter Port, the picturesque little capital of Guernsey, the painters and Wycombe or Doncaster but they decorators are out in force. A few miles away, in St. Helier, the flags and bunting have gone up in Jersey's capital. The cause of the wash and brush up, as well as much of the excitement, is the imminent arrival of the Queen who comes to visit her overseas dependencies in 10 days' time.

The reception she and the Duke of Edinburgh receive will be both royal and loyal, as royal and loyal as anything she had in her own kingdom during the Silver Jubilee year. The British holidaymakers already throng-

ing the Channel Islands will, of course, be out in force, waving their Union Jacks, their hats or just their arms. But the islanders will be just as enthusiastic even though the Queen comes not as head of the United Kingdom but as successor to the Duke of Normandy.

For the islands are Crown dependencies. They came to Britain with William the Conqueror and when the link with Normandy was cut they opted to stay, but they stayed as Crown dependencies rather than as part of what several centuries later became the United Kingdom. So they have their own laws, based on Norman law, their own customs and their independence from Whitehall. They may be, physically, no larger than the size of a county with populations no bigger than High Wycombe or Doncaster but they fiercely maintain their independence.

This independence is not only from the UK but from each other. Although it is sometimes assumed that because they are loosely called the Channel Islands they must be one unit, they are basically two, with laws and customs on Jersey differing from those on Guernsey (there is a further complication that the Bailiwick of Guernsey takes in Alderney, Herm, Sark and Jethou). Jersey has its own government of insurance companies



whereas Guernsey has cultivated their presence.

While the islanders will turn out in force to greet the Queen and Prince Philip their leaders are just now less than enamoured with the Queen's representatives, or to be precise the Queen's Government. Both the Queen's Government and the Labour Party which sustains it have in the past three years taken actions that have disturbed the fine tuning of the islands' economies and this has been greatly resented.

In the 1975 Finance Act the Chancellor extended Capital Transfer Tax to those emigrating to the islands and he further enacted the legislation retrospectively to the previous December. This was a nasty blow to the islands which, under the leadership of Jersey, had developed strongly as offshore financial centres (they strongly dislike the phrase "tax haven").

The move caused a hiccup in the flow of wealthy immigrants to the islands, though this has picked up again. Jersey has a quota of 15 wealthy immigrants a year, the definition of wealthy being that they must contribute at least £10,000 a year in tax income to the economy. Given the 20 per cent rate of tax (and no capital levies of any sort) this means that the newcomer must have a gross income of at least £50,000 a year.

## Uncertainty

In 1975 the flow of wealthy newcomers dropped to nine and the spin-off from this was some depression in the price of houses and a general air of uncertainty. The following year the number had risen to 14 and last year it was 21. Jersey explains the 1977 figure being well over the 15 limit in a pragmatic way: it has averaged the last three years. This year Jersey expects to grant the full 15, which will disappoint as many again who want to leave the incidence of UK taxation for the attraction of 20 per cent.

The extension of CTT to the islands' UK immigrants is hotly resented. Mr. Peter Dorey, president of Guernsey's Advisory and Finance Committee, for instance, says it is "sheer vindictiveness. We set our tax laws because they suit us, not because we necessarily want to attract people from the UK. We set our tax levels to balance our own economy."

Certainly, the islands (and the Isle of Man, which is in the same category) have been discriminated against. It is now simpler for a UK national to emigrate anywhere else in the world than it is to the Channel Islands. An emigrant to Spain, for instance, can take £40,000 with him and bring the rest of his capital out in four years; someone going to a Common Market country can take £80,000 immediately. No such concession is available for the Channel Islands.

On top of this simmering concern was the visit in February of two Labour MPs, representing the national executive of the Party, which had taken a jaundiced view at the outflow of capital from the UK to the Islands. Ripples from the UK to the Islands, Guernsey also has the visit spread widely and

banks overseas became concerned. It is impossible to say yet whether the visit caused any diminution of the inward flow of money but for a while there was considerable concern.

The MPs have not yet presented their report to the Labour Party and there are those on the islands who believe that while they may be criticised for some of their social policies they will not be attacked for their tax policies. Indeed, there is an air almost of complacency about the visit. Many believe that the MPs have seen the desirability of allowing their low-tax position to continue; others believe that Whitehall can do nothing about it in any case because of their Constitutional position.

This overlooks the factor of confidence. As the islanders point out frequently, much of the money which has flowed in has come because of their political stability. But stability is a fragile plant and even hints of action can destroy or mutilate it. It would pay them to court London a little more assiduously than they have done so far.

The growth of the financial sector in both islands (which are part of the scheduled territories) over the past 15 to 20 years has allowed the economies to grow; but it has also masked, or lessened the impact of, changes in other directions. Tourism, for instance, has been hit by costs rising faster than net earnings in the UK. In Guernsey between 1974 and 1977 the growth in real terms was just 1 per cent and last year's Jersey season was described as "patchy".

Horticulture, the other staple of the economies, has taken more of a battering. Since 1974 there has been a real decrease of 18 per cent in Guernsey's export earnings. Jersey, too, has suffered and both would have fared worse had not the pound fallen, making their products relatively more attractive vis-à-vis competitors such as Holland, Spain and Cyprus.

There is some evidence that the fall has bottomed out but having to find alternative employment for those no longer needed in agriculture has put pressure on the economy. Unemployment levels, despite the seasonal nature of the work, are low: Guernsey now has about 200 out of work; Jersey virtually does not admit to unemployment. It offers no central aid for those out of work other than parish relief, which might be described as a throw-back to 19th-century England. (In effect, it exports what it has to the UK. That way its conscience as well as its budget is clear.)

Both islands, however, find it difficult to place school leavers. The bulge in the birth rate in the early 1960s is now being reflected on the labour market and there is some criticism that not enough apprenticeships are being offered.

Guernsey is better situated in this respect than Jersey because it has a more buoyant light industrial sector. The size of the average industrial unit had taken a jaundiced view at the outflow of capital from the UK to the Islands. Ripples from the UK to the Islands, Guernsey also has the visit spread widely and

supplier, but there is a time lag of around six months. The rate of inflation went up in the islands after that in the UK and similarly lags behind in falling. Whereas the rate of increase in the UK is now of the order of 7 per cent the March figures (rates are computed quarterly in the islands) were 11.7 per cent in Jersey (over March 1977) and 12.2 per cent in Guernsey. By June, Jersey hopes to be just within single figures. Shades of Mr. Denis Healey.

There are some fears, though, that when the UK rate turns up again in the autumn rates in the islands will follow suit almost immediately. This is because the pattern of wage bargaining is tending to change. Previously, UK wage settlements tended to be accepted for island workers, many of which are in the same unions—transport workers, health services, bank employees. Then, in some cases, a local supplement was negotiated. Now, however, there is a trend towards island negotiations which could be rather more inflationary.

The biggest concern, however, centres on the debate on just how large the islands should be. Guernsey has set itself a growth rate of 3 per cent a year during the 10 years to 1984. Jersey has a limit of 500 UK, since that is its major a year to a total of 80,000.

CONTINUED ON NEXT PAGE

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## THE CHANNEL ISLANDS - II

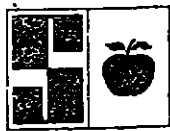


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# The financial sector

THE DEVELOPMENT of international banking and financial business, which is being actively encouraged in Jersey and Guernsey, has particular attractions for the islands. The banking operations are highly profitable, offering the islands a valuable source of tax as well as of employment. By concentrating on the growing offshore business, mainly in wholesale banking, the financial institutions do not make heavy demands on the resources of the islands and particularly on the limited housing available for immigrants.

It has been estimated that in Jersey the clearing banks and the banks registered under the local law produced profits liable to Jersey tax of £20m in 1976—a potential tax liability of around £2,500 for each employee—rising to some £25m in 1977. The finance centre activities account for about a quarter of the total tax income. In Guernsey the 43 institutions registered under the local Protection of Depositors Ordinance produced combined pre-tax profits of some £11m, compared with £9.2m in the previous year, representing a profit of £11,000

per employee. Yet, as the States advisory and finance committee pointed out, the demands made on the island's resources were modest, with only two additional housing licences being granted to banks apart from the clearing banks in 1977.

These figures underline the vital importance of the financial sector to the structure of the islands' economy. The extensive international finance business has taken off in the last few years, developing out of the islands' historical position as low tax centres within the sterling area. In the past two main types of activity were drawn to the islands. One was the handling of trust business and remittances on behalf of both UK residents and more particularly of expatriates; this provided the foundation for the still expanding trust business, which is now increasingly international in character.

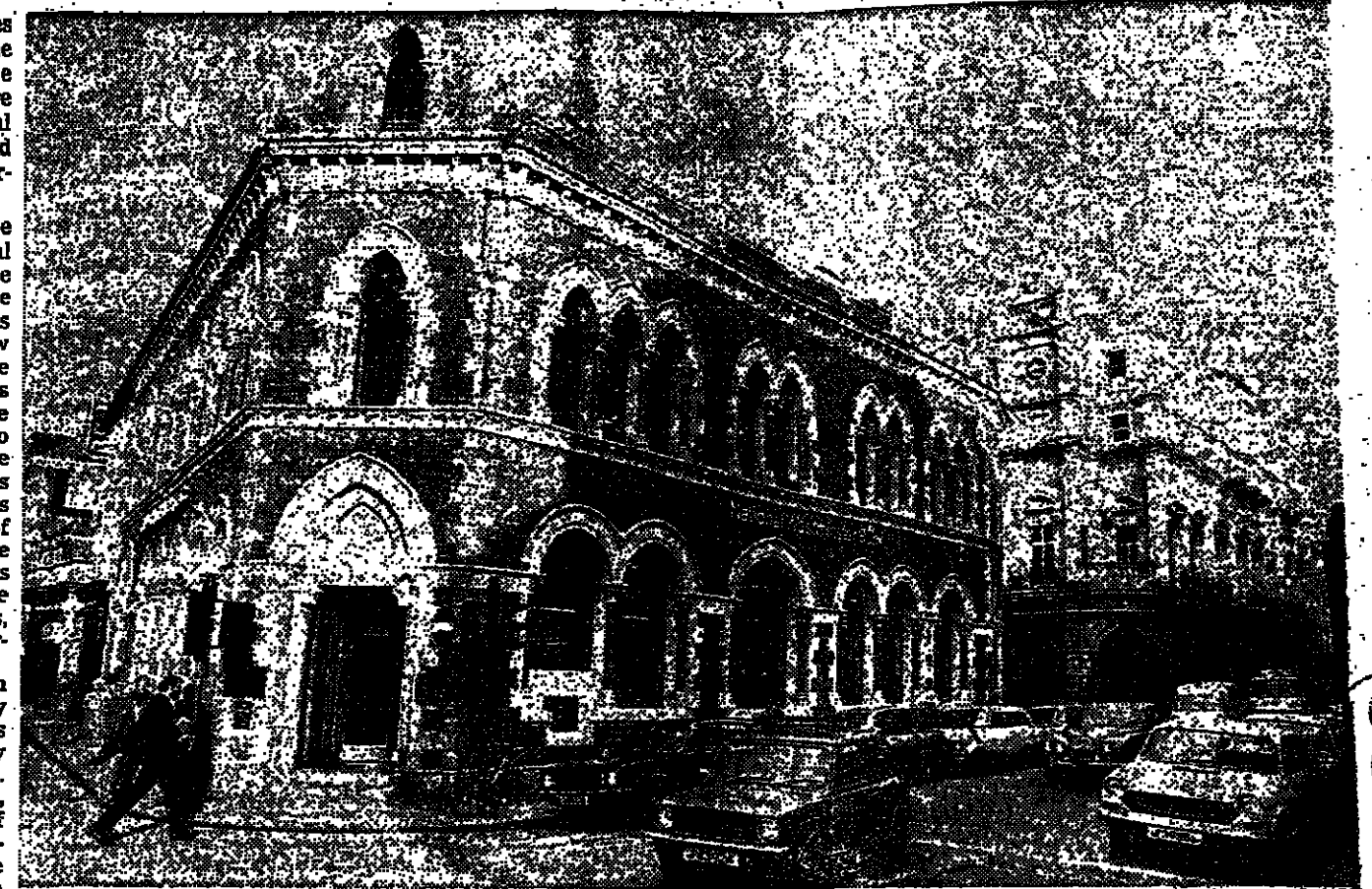
The other was the attraction of deposits, historically mainly in sterling, from the residents of the islands and particularly from the wealthy immigrants. This business is still important, with the finance companies of the banks providing a substantial source of funds. Some of the deposits raised are used in the local market, in the form of mortgage lending—the islands have no building societies—but the bulk is available for the use of the bank parent company. A typical example is provided by National Westminster Bank Finance (CI), one of the big groups, which last year had nearly £3m. lent out on mortgages but had deposited a total of £168m. with its parent company or with other group subsidiaries.

In recent years, however, a new kind of international business has provided the main growth impetus for the finance centre activities of the islands. The attraction of course lies in their tax situation—not just the low income tax but also the absence of other imposts such as death duties, capital transfer tax and capital gains tax. The authorities in the islands are very concerned, though, that they should not be regarded as merely another tax haven. This, they argue—and their feelings are shared by the bankers—would be an insecure base on which to build their expansion plans.

## Policy

The description preferred is that the islands operate as offshore financial centres, with the special characteristics of being within the sterling area. And the policy of the authorities on both the main islands is very much aimed at avoiding the accusation of merely offering methods of tax avoidance or evasion and at encouraging the development only of the most reputable banking institutions. The point was made clearly in his last budget report by Mr. Colin Powell, the Jersey economic adviser. "Over the past year," he said, "continuing emphasis has been placed on the need to present a respectable image to the outside world." As a result of the continuing developments, the island had strengthened its position as an offshore finance centre. "It has shown more and more clearly that it is not simply a product of a special relationship with the UK to be weakened by changes in the fiscal legislation of the latter, but a centre of standing and integrity capable of attracting business from all parts of the world."

Similarly, the Guernsey advisory and finance committee remarked: "Guernsey is now well established as an offshore financial centre and there is every reason to suppose that it will continue to strengthen its



Banks in St. Helier, Jersey.

position in 1978, but it may possibly prove more difficult to maintain the growth rate of recent years."

This growth has been founded on a marked change in the nature of the business being carried out in the islands. Apart from the limited number of wealthy immigrants, their activities are of little direct relevance to the UK resident; recent tax legislation has meant that it is now virtually impossible for him to take real advantage of their low tax rates. But the islands have been able to use their advantages to attract a widening range of business internationally. For these purposes they have attractions besides the tax position: their political stability, their location and their communications all provide for foreign business to move to the islands.

This has been clearly evident in the banks' trust business. They have built up in the islands an extensive expertise in international trust activities of a kind which it would be hard to find on the mainland. They will handle business, for example, for wealthy foreigners or expatriates perhaps in politically unstable areas who want to find a safe haven for their funds. They are able to provide a channel for investment into the UK through discretionary trusts and through gilt-edged funds which have particular benefits for the investor. Similarly, the islands provide the base for an extensive range of unit trust operations of an international nature. The important development in recent years is that much of the new business is of international origin and in foreign currency rather than sterling. It is a highly specialised service which the bankers say can be provided to customers anywhere in the world.

A second recent development, particularly in Jersey, has been the growth of the booking of international loans through the islands. This business, archetypically offshore banking, is providing an important draw for the growing number of major international banks which are finding advantages in setting up in the islands. The community includes banks like the Bank of America, Citibank, Hongkong and Shanghai and recently the Algemeine Bank Nederland and the Bank of Bilbao. Booking international loans through the islands provides them with the

Michael Blanden

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## Friction

CONTINUED FROM PREVIOUS PAGE

Unless you happen to be rich enough to qualify as one of Jersey's 15 wealthy immigrants if they are to expand. With the non-financial sectors flat extra revenue to finance growth must come from the taxes wealthy settlers bring with them or from the business created by the corporate sector. This is because they are precluded from raising the level of taxation.

On Jersey, for instance, you have to live and work on the island for ten years without a "consent" before accommodation can be leased and a further ten years before it can be bought. On Guernsey's closed list of properties, which are cheaper than those on the open list (though not always so) only 100 licences for house purchase are issued a year and the government takes first pick for those employees it wants. Even some Guernsey-born people find it difficult to return because of the rules.

Yet the islands need more immigrants or new companies if they are to expand. With the non-financial sectors flat extra revenue to finance growth must come from the taxes wealthy settlers bring with them or from the business created by the corporate sector. This is because they are precluded from raising the level of taxation.

New companies registered have also been growing fast. In the first ten months of last year (the last date at which figures were available) 1,499 had been registered in Jersey compared with 1,537 in the previous year and 1,256 in 1975. Over in Guernsey, 899 were registered last year, a rise of 185 over 1976.

Both islands are aware of the need for legislation to enhance their image as centres of financial probity. Two bank collapses some years ago led the authorities to be increasingly concerned about both the quality of new entrants and the need to prevent imbalance arising. There is still ample growth ahead for the financial sector if sensible policies are adopted on population growth. This is the key.

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# Reforming company law

WITH A company law in Jersey and Guernsey for some time, Jersey has so far got on since 1861, and in Guernsey to the statute book except since 1908 — both originally in French — no responsible person in the islands pretends that the existing legal frameworks are adequate to contain today's sophisticated financial activities.

The question has been how far and how fast reform should go. The islands' present laws, whatever their deficiencies, have the attraction for clients of being uncomplicated and not unduly restrictive. To what extent can offshore havens afford to start stirring up the dust with new brooms?

Is the fact, for instance, that one cannot discover the names of a Jersey company's directors (unless one of them happens to sign — legally — the annual return) unjustifiable secrecy, or as the island's legal fraternity maintains, a perfectly proper bit of confidentiality that causes no problems?

So while company law reform both islands are probably going has been under discussion in to follow much the same course

of extending or amending their legislation where it seems prudent or profitable to do so, since Jersey's professional community has shown itself determinedly opposed to any kind of clean sweep.

Of the four draft laws that David Morgan produced, the only one that has made progress so far is a proposed Trusts and Trustees Law. Another dealing with mortgages of movable property is also likely to be enacted eventually, since, like the trust law, it is seen as good for business.

But the main part of Morgan's work, embodied in draft company and insolvency laws, has met with general hostility. One foreign bank's legal expert believes that if it went through Jersey would have one of the most modern commercial codes in the world, but he queried whether a tax haven such as Jersey was adopting was the right approach.

Morgan himself, now back in private practice in St. Helier, thinks that many people in the island have "conveniently forgotten" the climate of opinion that led to his appointment following two bank collapses and a run of local bankruptcies.

He points out, too, that his dent in interpreting their English assignment was to draw up a

legal framework for a financial centre — "not a tax haven." This led to great difficulties and perhaps endless and costly appeals to a higher court.

There are a number of Morgan's specific proposals that have been welcomed and will undoubtedly find their way on to Jersey's statute book. These include removing a prohibition on setting up insurance companies (which would enable Jersey to compete with Guernsey for captive business), and provision for creating floating charges.

The trust law is something that has been increasingly recognised as necessary with the falling-off of trust business from the UK — discouraged by CTT — and the need to turn to the international market. Overseas clients are less ready than the British to accept that English statutes and case law establish the validity of trusts in Jersey.

The delay in bringing forward legislation has been due to professional objections to some of the original provisions, notably those proposing registration of trusts, a system of approved trustees, and regular audits. Morgan hopes that his third draft, in which he has either dropped or considerably

modified those provisions, will prove acceptable. While working on the latest version he had an opportunity of conferring with a recognised authority on comparative law, Professor H. R. Kahlo of the University of Toronto, who was concerned with the trust codes of Quebec and Louisiana — areas with a similar French background to Jersey.

The outcome has been a longer and more explicit law than what Morgan now feels was a "too skimpy" first effort — a point to be noted, he thinks, by those who have criticised his company and insolvency laws for being too lengthy and complicated.

Guernsey's first imminent piece of legislation is a long-awaited insurance law designed to provide a proper legal framework for the island's expanding business in this field, especially as a base for captives.

The law will give the finance committee wide discretionary and investigatory powers, and insurance companies will have to be licensed annually in the same way as banks (except those already authorised by the UK Department of Trade).

It will no longer be possible to operate an insurance company as a non-resident company, one registered locally but with no place of business in the island. Such companies will either have to come onshore or cease trading," says Guernsey's commercial relations officer, Bruce Riley.

The island is also planning to bring in legislation to deal with the same problem as Jersey's proposed Mortgages of Movable Property Law — the difficulty in obtaining a valid charge over personality in the Channel Islands — though Guernsey, unlike Jersey, is not at present envisaging any system of registering charges.

Guernsey's working party on company law reform has now virtually completed its job, but it is likely to be several years before all its proposals are implemented.

Areas in which reform is seen as desirable include a number that Morgan has pointed out in Jersey: the need to define the duties of directors, to ensure that directors of insolvent companies cannot so easily escape personal liability, to be able to deal effectively with fraudulent preference.

Guernsey, it can be assumed, will watch the reactions to Jersey's trust law, and Jersey to its neighbour's insurance law. In fact, the islands now seem likely to keep rather more in step on company law reform than looked probable at one time — a situation that would certainly make life easier for their international clients.

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## Support for the farmer

THE CHANNEL Islands might be forgiven for being complacent about horticulture. Every year Jersey new potatoes and Guernsey tomatoes arrive in the UK shops ahead of most of the competition, and every year, it seems, they contribute more and more revenue to the islands' economies.

There never seems to be a bad year, and poor crops in the UK during the droughts of recent years have also helped the islands to boost their sales.

The market for Jersey potatoes, for instance, was greatly helped last year by the effects of the 1976 drought. The UK main crop was poor and the weather in the spring of 1977 delayed the digging of early potatoes in the UK.

Aided by a large crop, the value of potato exports by Jersey showed a 45 per cent increase over 1976. Other crops — tomatoes, cauliflowers, flowers — did not fare so well, but only cauliflowers showed a fall in sales and this could be put down to the effects of the previous dry summer.

Total export value for the first nine months of 1977 amounted to £13.76m, with potatoes accounting for £8.26m of this. But while this is clearly useful revenue, one almost gets the impression that the value of the farm sector lies more in its contribution to a broad range of economic activity and to an environment that cannot be allowed to succumb to any major urbanisation or industrialisation.

The Agriculture and Horticulture Committee is at pains to point to the importance of the sector as an employer — some 5,000 people are involved — and as an essential factor in preserving the island's pleasantly rural atmosphere, which is one of its attractions for the holiday-maker.

The intention therefore has to be to produce as far as possible high value, low bulk exports, while at the same time reducing the need for imports by producing as much milk and other dairy products within the island as possible. In fact Jersey now supplies all its own needs for milk.

In support of these aims is a generous range of incentives aimed at helping the farmer to improve his holding and achieve higher efficiency. Cheap loans are available, as is free advice, and at present a lot of money is being spent on research into new techniques such as hydroponics — soilless cultivation.

A marketing campaign for the Jersey potato is also under way, concentrated largely in London and the north of England and using various media, including local radio.

And for the future it seems there is great scope for developing the island's fishing industry, possibly by setting up fish farms; around £1.5m worth of shellfish was exported last year, most of it to France.

Much the same pattern occurs in Guernsey, although the farm sector is a bigger contributor to the island economy, with around a 27 per cent share. Last year's

performance was steady following a slight decline in earnings in 1976. Tomato exports, based on a crop slightly greater than in the two previous years, brought in £2.2m, an increase of £3m over 1976.

As in Jersey, there has been increased investment in horticulture during the past few years, and this, according to the States Committee for Horticulture, is paying off in higher productivity: around 30lbs of tomatoes per plant for instance. Current research is directed not only to improving yields but also to finding new high value crops such as pot plants. There has also been heavy investment in new glass, particularly the modern 24 inch panes, and grants are available for new installations or around 15-15 per cent of the capital cost for large growers and up to 25 per cent for small growers.

Grants

(A notable example of the importance of horticulture in the island was provided recently during an argument over whether the grants scheme has been "abused" by the disclosure of the names of those who had taken advantage of it. One issue of the Guernsey Evening Press devoted no fewer than 198 column inches to a report of the debate on the subject in the States, the island parliament.)

The islands have a climate that is benign, rarely causing a crop failure; they have an arrangement with the EEC that seems to involve them in no discomfort — more than can be said for UK farmers; and the threat of serious competition to their products from other countries has been fairly slow to materialise, aided in part by the weakness of the pound.

Agriculture and horticulture are essential to the balanced economy that the islands want to preserve, and there is no doubt about their commitment to preserving the industry in roughly its present form, through government support when necessary.

Colin Inman

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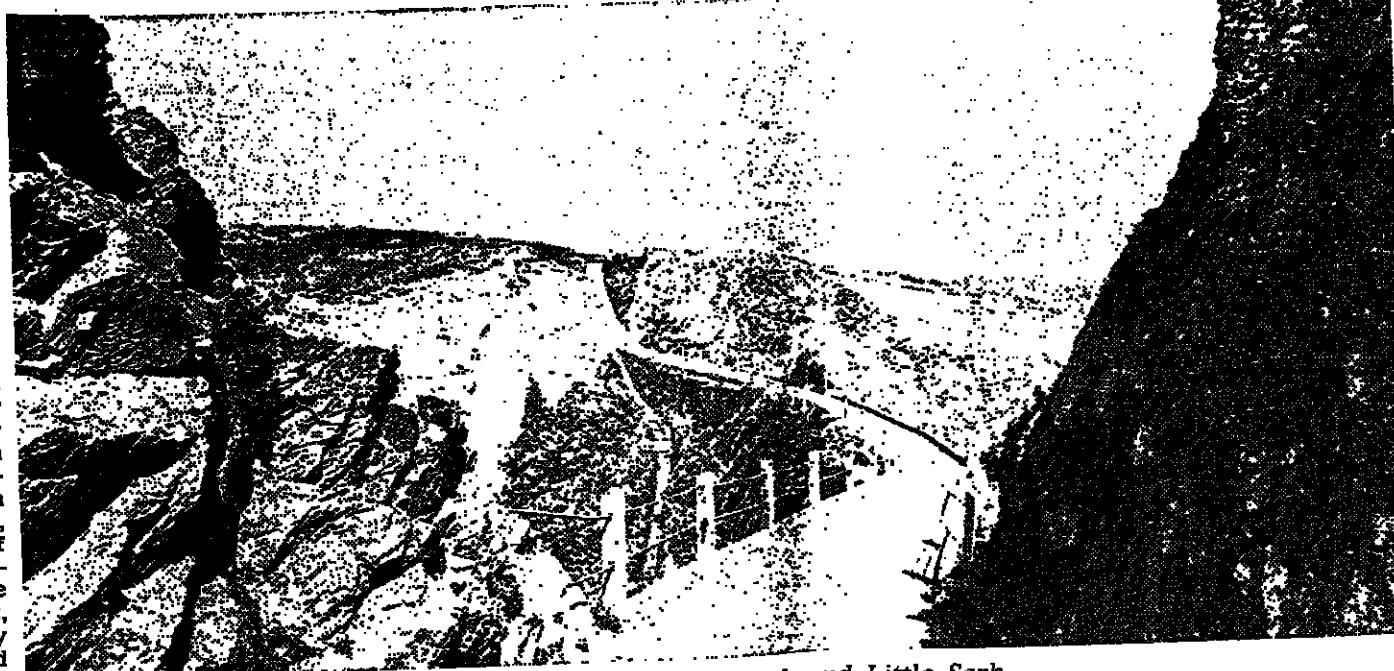


# Tourism set fair

THE CHANNEL ISLANDS But visitors also return to the narrowly escaped disaster in islands year after year because, March this year when the in spite of the rising cost of Amoco Cadiz went aground on getting there, they are a relatively cheap place to take a holiday and because, although only about 30 miles from the main towns have suffered islands' beaches, and emergency they share of modernisation, measures to fight the oil, includ- ing a fleet of ships armed with dispersant equipment, were made ready for action.

In the event, and with the aid of favourable winds, the oil moved away, catastrophe was averted and the islands breathed a sigh of relief. For much was at stake. Had the oil come ashore there would have been queues of holidaymakers at UK travel agents offices cancelling their bookings and looking for better conditions elsewhere. And this in a season that is not going to be the busiest that the islands have seen.

Admittedly, sand, sunshine and the sea are not the be all and end all of Channel Islands tourism, but they are a significant part of their attraction. The beaches on both Jersey and Guernsey are sandy and often secluded, suiting the young who want to search for shellfish in the rockpools, the sedentary who want to sunbathe—the islands regularly top the UK hours of sunshine list—or the energetic who enjoy swimming and surfing.



La Coupée which joins Sark and Little Sark.

France and other Continental countries. Much the same sort of pattern can be seen in Guernsey: attempts to gain revenue by extending the season to run from April to October, efforts to attract conferences, active promotion in other countries because of the plateau in UK arrivals.

What is surprising to the outsider is the extent to which Jersey and Guernsey pursue separate paths in promoting their wares. It is difficult to understand why they do not join together in the Continental marketing campaign, with, presumably, a consequent saving in costs—but this seems to be a political problem. The major markets now being tapped include France—with special emphasis on day shopping trips (Belgium, Holland (Guernsey) and recently Scandinavia (Jersey)), and it is the growth in arrivals from these countries that has kept the industry from seeing a slight decline. Whereas five years ago UK visitors made up around 95 per cent of the total, the figure is now only 78 per cent in Jersey, while there has also been a 7-10 per cent fall off in Guernsey.

## Initiative

In part the Continental initiative was sparked off a few years ago by the realisation that the UK was in for a sticky time economically, and the number of arrivals showed this fear to be justified. But now, it seems the level is beginning to pick up again, although neither island expects that 1978 is going to break any records — part of the reason for this being the extremely favourable exchange rate of the Spanish peseta, which is attracting a lot of British tourists.

And then there is the vexed question of air fares, and this is a matter on which there is little disagreement between the islands: they are high. It costs around £50 for the return flight from London, and about £75 from the north of England. These are big sums to have to

hide in the cost of a package — 60 per cent of Jersey's visitors come on package holidays — and they make the occasional trip to the UK an expensive proposition for the islanders. The airlines' argument is the full not unreasonable one that full summer flights help to subsidise uneconomic winter ones—and even at the prices charged British Airways makes a loss on its Channel Islands services.

Traditionally the island tourist authorities have not permitted charter flights, partly for fear of causing a concomitant reduction in the number of scheduled flights, which would undoubtedly upset both residents and the financial community.

But now it seems there is a change of heart, for Jersey has decided to admit charters from the north of England and the Midlands; and it seems likely that Guernsey will follow suit. The move has been welcomed warmly by the tour operators but non-committally by Jersey-men, who prefer to wait and see what effect the move has.

Both islands realised long ago that tourism would continue to form an important and integral part of a balanced economy, but in neither island has the money been available for large-scale hotel investment. A principal reason for this is that the cheapest form of large hotel is high rise, and such buildings are banned on both Jersey and Guernsey. Instead efforts have been made to encourage the modernisation of existing hotel and guest house accommodation.

But the major investment in tourism made in the islands during recent years—and here it is hard not to detect an element of competition, though the islands deny it—is in leisure centres. Jersey's Port Regent is a massive entertainment and sports complex situated in the 150-year-old fort in the centre of St. Helier. Facilities include swimming pools, sauna, solarium, aquarium, aviary, amusements, shops, exhibitions, live entertainment, restaurants, cafes and a night club. Although

plans to include a large conference hall had to be abandoned as uneconomic, a sports hall is due to open shortly. Many local residents regard the place as an eyesore, but in fact it is hard to think of a comparable complex that blends so well into the centre of a popular tourist resort.

Guernsey's centre, called Beau Sejour, has been designed possibly with greater attention to providing facilities for the local population during the winter months. It includes a range of halls that can be adapted for use for sporting activities, conferences, dinners, concerts, theatrical performances, etc., as well as swimming pools, squash courts, etc. The centre has had its teething troubles, not least during the political arguments about whether it should be built at all, but the millioth visitor has just passed through its doors, and the queues on a wet day in summer point firmly to a need fulfilled.

## Queues

These queues are likely to be more or less welcome to the tourist authorities, since they indicate revenue gained, but the other queues that can be seen on the islands' roads are a headache for which no immediate remedy is available. For the fact is that the roads on both islands are too narrow to cope with the amount of traffic that is using them. A car is almost a necessity if the visitor wants to see much of the islands, car hire is cheap and, in addition, more and more visitors are bringing their own cars from the UK. A road building programme would not be a practical answer—and in many ways would be a negation of the sort of tourist environment that the islands present. The only short-term remedy that seems likely to have any success would be to put up a few signposts here and there—at least this would reduce the amount of time that one had to be on the road.

And there is a further prob-

lem that may well become more serious during the next few years: labour. Each summer the islands have to rely on imported workers: most of those in Guernsey come from the U.K., but Jersey imports around 2,000 Portuguese. For one thing these workers have to be housed by their employer, Channel Islands accommodation being otherwise too expensive; for another many employers are worried that the increasing activity by trades unions will force wages up and hours down to an extent that will be reflected in higher prices; and the risk exists that if Portugal was to join the EEC its workers might find more attractive opportunities in West Germany or other EEC countries.

But none of these factors is a potential source of disaster. For the immediate future the prospects for Channel Islands tourism are set fair, and the respective tourist organisations seem to have it well within their power to ensure that the climate does not alter for the worse.

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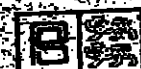
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## Property

CONTINUED FROM PREVIOUS PAGE

Introduced, after the war as a means of reserving as much low-cost residential property as possible for bona fide islanders, the laws have been regularly tightened to the detriment of potential immigrants most of whom come from the UK.

And the trend is for these controls to become even tougher as the population continues to rise. Typically, Jersey and Guernsey have gone different ways in tackling the problem, and each island uses its own legal yardstick to identify

islanders and different systems of control.

Newcomers to Jersey must live on the island for ten years before they can lease property, and a further ten years before they can buy—with the exception of those born on the island, essential workers, and the wealthy settlers.

Also all property transactions are subject to the consent of the housing committee, which expects to intervene in 100 cases this year where it is unhappy about the price or other factors. Guernsey does not have this rule.

Also in Jersey, and again unlike Guernsey, all applications from wealthy settlers are vetted. The process includes being able to prove an annual local income-tax liability of at least £10,000 a year coupled with the purchase of a house costing more than £100,000. Only 15 new applications are granted a year.

In Guernsey an islander is someone who lived permanently on the island between January 1, 1939, and June 30, 1957, and on July 31, 1968. These are sometimes referred to as the "magic dates." Everyone else—including many expatriate island-born—must, unless living with an islander, occupy lodgings, obtain a licence, or buy properties from an open register of houses, mostly already occupied.

There is little doubt that these controls, while perhaps controversial—one Guernsey Commission of Human Rights at Strasbourg—have helped preserve homes for local people. And in Guernsey it is claimed they have helped to keep prices down.

years ago were acute, have also been eased by government building programmes, private building, and more recently by the introduction of long-term house loan schemes by several banks.

Today, in spite of the absence of UK building societies, which are prevented by UK law from extending to the islands, an estimated 87 per cent of all residential property in Guernsey is owner-occupied, while the figure for Jersey is around 60 per cent.

Nevertheless, at present many young couples who fall outside the scope of island government loan schemes, and who are facing rising property prices, still find it difficult to produce deposits of around 20 per cent sought by most private mortgage schemes.

With new building land virtually exhausted in Jersey and in very short supply in Guernsey both islands are having to look towards the creation of more flats, mainly by encouraging the conversion of large residences, or guest houses.

As might be expected, the property situation is different again in the more outlying isles of Alderney and Sark which have no housing control laws. In Alderney, where on average about 40 of the 500 properties are on the market at any given time, it is unusual for even the most modest to sell for less than £20,000.

Newcomers need to think in terms of laying out at least £25,000 to £30,000 for anything substantial. Because of its feudal structure, there are only 40 freehold properties in Sark, each with its own hereditary seat in the island's parliament, Chief Pleas.

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# Take-overs and the employee

BY GEOFFREY OWEN

MANY PEOPLE agree in principle that employees have a right to be consulted about mergers and take-overs, but it is difficult to devise machinery which allows them to exercise this right without damaging the interests of shareholders. In the absence of such machinery employees have found a surprisingly effective way of frustrating mergers which they do not like. This is to put pressure on the Government to refer them to the Monopolies Commission. At the very least such a reference will delay the proposal; in a good many cases the bidder will give up.

## Dispassionate

A classic case was the Associated Engineering bid for Serck last year. The employees kicked up a tremendous fuss, threatening all kinds of unpleasant action if the bid went through. While there were some other factors which might have justified a reference, the Government was impressed by the Serck workers' case: it was felt that a Commission inquiry would give time for tempers to cool and for the anxieties of the employees to be examined dispassionately. In the event, Associated Engineering dropped the bid after the reference was announced.

The Government is now faced with a similar case—the bid by Tenneco, one of the largest U.S. conglomerates, for Albright and Wilson. Some trade union officials have objected to the bid and the Government, with an election in the offing, has no wish to cause needless offence. But on any other grounds a reference to the Commission seems quite unnecessary.

For one thing, Tenneco already has effective control of the British company through its holding of just below 50 per cent. If the Government was unhappy about Tenneco's influence over Albright, a reference to the Commission could have been made some years ago. It is not to see what public interest issues are raised by the move to 100 per cent control.

In the late sixties and early seventies Tenneco made a large and risky commitment to a company which was in serious trouble: the American investors helped to steer Albright through the crisis. For the Government to turn on Tenneco now seems unreasonable and unfair.

Moreover—and this is an important consideration—a reference would imply a partial acceptance by the Government of the chauvinistic arguments used by opponents of the bid. It would be regarded by other foreign investors as a significant change in official attitudes.

Successive UK governments have consistently welcomed inward investment by foreign, especially American, companies. Very few bids for foreign companies have been referred to the Commission. Of those that have been referred, almost all have been cleared.

The only case where a foreign bid was rejected largely because of its foreignness was the offer by Eurocanadian Shipholdings for Manchester Liners and Furness Withy. There the Commission found that service to British shippers would be adversely affected if Manchester Liners was controlled from abroad. The system and the new owners would be less likely to order ships and containers from UK suppliers.

None of these dangers apply to Albright, which has been put forward as a reference to the Commission because of its importance to British chemical industry and that it is in the interests of the nation that its "Britishness" should be preserved, at least to the extent of retaining a large British shareholding. In this way the power of the controlling shareholder is somewhat reduced and Albright's ability to play its part in the industrial strategy is thought to be somewhat enhanced. This seems a reasonable and tenacious argument, especially when set against the importance of encouraging inward investment.

## New procedures

The real problem with cases like Tenneco-Albright is that the merger control arrangements are being used for a purpose that was not intended in the legislation. If we want to move to a position where the consent of employees has to be obtained for merger proposals, as is the case in some other countries, then procedures should be established for that to take place within the companies concerned. Reassuring employees about the consequences of a merger is not an appropriate job for the Monopolies Commission.



MERSEYSIDE has had its best industrial news for some time with the announcement that both the General Electric Company and Lucas Aerospace—two of the concerns involved in recent major closures in the area—are to invest in new plants.

GEC, after settling its dispute with the Government over the terms of assistance, will be getting £5m towards the £18m cost of a new furniture factory for its subsidiary, GEC Schreiber, to be built at Runcorn. Lucas, too, will be receiving very generous Government aid in return for switching its proposed new aerospace equipment plant from Birmingham, the site originally chosen, to Huyton, where it will be spending £10.5m on a purpose-built plant.

The two new projects will together create only about 1,200 jobs, compared with a loss of more than 2,000 through the two earlier closures. But the moves none the less are highly welcome on Merseyside, not least because they have seen evidence that the area has not, fairly or unfairly, been placed on an industrial blacklist by potential investors.

For, as a recent report commissioned by the Department of Industry pointed out, the root of many of Merseyside's problems is now its poor image and the mythology that has grown up surrounding its industrial relations performance. "Whatever the facts are on the area's strike record the allegations of poor industrial relations are now levelled so frequently, from so many different quarters, that the refusal of many people outside Merseyside to believe the facts must now be regarded as a fact in itself," the report, by P.A. Management Consultants, concluded.

## Not justified

The consultants, who were called in to try and suggest ways of helping inner Merseyside, believe the image is no longer justified, despite the recent dispute at British Leyland which triggered off the closure of the Triumph Spithe No. 2 plant. The damage, they believe, was done some years ago in the docks, the motor industry and some other subsidiary operations transplanted into the area. "In most cases the cause of the battles has been the maintenance of jobs in an economy which was grossly unbalanced and characterised by

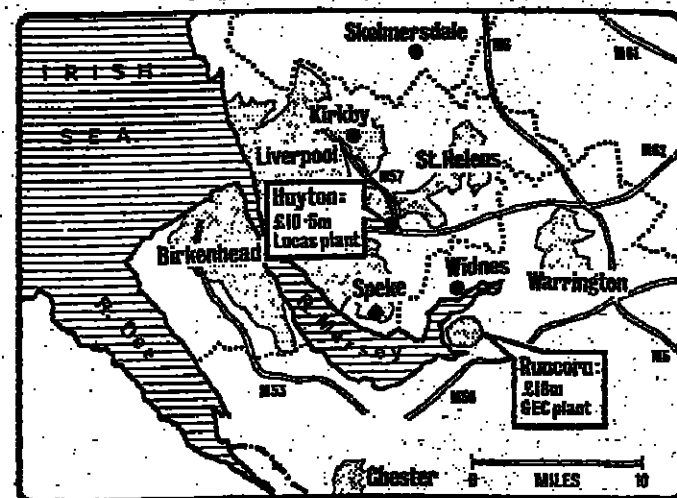
over-manning, casual labour policies of declining industries, and lack of alternative opportunities, to a much greater extent than most other parts of the country." To the extent that a shake-out had to come, the report claims, it has already happened. Even in the docks the labour relations record over recent years has been vastly better.

It is a view for which there is also a large measure of support from industrialists on Merseyside, evidently not all of whom find labour relations consuming most of their time. Mr. Leslie Young, deputy chairman and managing director of J. Bibby, the Liverpool-based feedstuffs and paper group, claimed recently that labour relations in his company were comparable with the best companies in the country.

Nevertheless, although the image of constant industrial strife may have outlived the reality, there remains a fear among potential investors that operations in the area may be bedevilled by allied problems such as absenteeism, lateness, low productivity, deliberate over-manning, demarcation, and lack of flexibility. The suggested solution to such problems is a novel one—an industrial relations charter

drawn up between management and unions which would have the aim, in part, of stopping abuses and ensuring that all disputes were negotiated within agreed constitutional procedures. The charter should be initiated at local TUC/CBI level and then adopted at plant level by management and unions. The machinery would include a quick-reacting, formal communications link between employers and unions, as well as informal links at a very senior level between the two sides. Both parties would also agree, and extensively publicise, a sound grievance procedure.

Such a development could clearly bring benefits in the longer term, but as far as the immediate problems of the area are concerned the report tends to confirm that there is not much that is not currently being done, and that shortages of land, skilled labour or inducements are certainly not a major part of the problem. Some cherished notions are also dismissed. The idea put forward by the Liberals of a free port on the Mersey is thought unlikely to bring substantial benefits. Such a development would be years too late and has in any case lost much of its relevance now that



Britain is part of the EEC common customs zone.

The report suggests some strengthening of the industrial development machinery on Merseyside—a suggestion that would appear to be largely in hand as a result of the creation of the new Merseyside County Economic Development Office.

There are nevertheless a number of recommendations directed at Government which the Department of Industry will no doubt be considering. Emphasis is placed, as in a number of previous reports on Merseyside, on the part played by the local economy by the port.

It is clear that the port must play a major role in any regeneration. There is a need for further concentration on specialised activities and renewal of facilities. But this will have to come from within the area.

ment on a scale out of proportion to the Mersey Docks and Harbour Company's profit-generating potential. It would be desirable for the port—classified like all ports as a service industry—to be put on the same basis as manufacturing industry, though this would need Government action.

Whether the Government would be prepared to make funds available for this purpose, over and above its inner city programme, is doubtful, however, as there would clearly be a case for other ports to receive similar treatment. The Government is likely to point instead to the aid it has given GEC, Lucas, and other manufacturers towards investment as evidence of the support it is giving to the area. So it still looks as though solutions will have to come from within the area.

## Northleach will like today's stiff seven-furlong course

JOHN DUNLOP, whose Derby winner Shirley Heights was yesterday the subject of further good Irish Sweepers Derby support, looks to have the answer to today's Waterloo Handicap at Sandown in Northleach.

This chestnut colt by Northfields, the sire of North Sea, Northern Treasure and Oats,

## RACING

BY DOMINIC WIGAN

showed notable promise in his sole two-year-old race when making the running before falling in a six-furlong event at Lingfield.

It came as no surprise when

he won at the first time of asking in a similar event recently.

Sure to be ideally suited by this afternoon's stiff seven furlongs, Northleach—who had anything but an easy passage in gaining his Brighton success at Epsom—appears as a sound bet to contribute to Willie Carson's title push.

Two other possible winners for the one-time champion are the twice-raced Eyelet and that tough handicapper, Topbird. Eyelet, a chestnut filly by Sharpen Up out of the Sky-master mare, Skye, will relish any further rain before the June Fillies' Stakes, while Topbird, among the six runners for the HWFA Williams Handicap, will also be in her element should the going further ease. Judged on her victory in New-

market's Babraham Handicap, the Royal four-year-old should not find it hard to confirm superiority over the 11 lengths runner-up, Georgian Girl, whom she meets on 4 lbs better terms. A greater danger could well be Mint, in receipt of 6 lbs from Topbird.

## SANDOWN

2.00—Eyelet  
2.20—Topbird  
3.05—Northleach\*\*  
3.40—Hatched  
4.10—Smarten Up  
4.45—Fine Blue

## YORK

2.15—Nicholas Grey  
2.45—General Atty\*\*\*  
3.15—Clwyd  
3.45—Whisperedwho  
4.15—Gemini  
4.45—Tardot\*

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## ATV

12.55 pm ATV Newsdesk. 3.45 The Sullivan 5.15 Breakaway: Cowards and Scoundrels. 6.00 ATV Today. 10.30 The Friday Night Film: "Prudence and the Pill" starring Deborah Kerr and David Niven.

## BORDER

12.55 pm Border News. 5.15 The Partridge Family. 5.50 Lookaround. 6.30 Border. 7.00 Parliament. 7.30 News. 8.00 Late Night Film: "Revenge" starring James Booth and Joan Collins. 12.40 am Border News Summary.

## CHANNEL

1.15 pm Channel Lunchtime News and What's On Where. 6.00 Report At Six. 6.25 Channel 5. 10.30 Sunday. 11.00 "Is It Waiting?" 12.30 am News and Weather in French.

## GRAMPIAN

9.25 am First News. 12.50 pm Gramscian News. 1.15 pm News. 1.45 pm News. 2.15 pm News. 2.45 pm News. 3.15 pm News. 3.45 pm News. 4.15 pm News. 4.45 pm News. 5.15 pm News. 5.45 pm News. 6.15 pm News. 6.45 pm News. 7.15 pm News. 7.45 pm News. 8.15 pm News. 8.45 pm News. 9.15 pm News. 9.45 pm News. 10.15 pm News. 10.45 pm News. 11.15 pm News. 11.45 pm News. 12.15 pm News. 12.45 pm News. 1.15 am News. 1.45 am News. 2.15 am News. 2.45 am News. 3.15 am News. 3.45 am News. 4.15 am News. 4.45 am News. 5.15 am News. 5.45 am News. 6.15 am News. 6.45 am News. 7.15 am News. 7.45 am News. 8.15 am News. 8.45 am News. 9.15 am News. 9.45 am News. 10.15 am News. 10.45 am News. 11.15 am News. 11.45 am News. 12.15 am News. 12.45 am News. 1.15 am News. 1.45 am News. 2.15 am News. 2.45 am News. 3.15 am News. 3.45 am News. 4.15 am News. 4.45 am News. 5.15 am News. 5.45 am News. 6.15 am News. 6.45 am News. 7.15 am News. 7.45 am News. 8.15 am News. 8.45 am News. 9.15 am News. 9.45 am News. 10.15 am News. 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## Credit and politics

THE STUDY of credit control methods which has been launched in Whitehall in the wake of the latest monetary crisis is in principle long overdue, but in practice it may prove a damaging waste of time. The Government has been politically embarrassed, and naturally resents the fact; but if we are now to have a secret inquisition on who failed to buy adequate amounts of Government stock, which banks did what to window-dress their liabilities, and whether any political malice can be detected, a lot of quiet damage could be done in no good cause.

## Instability

A serious study of existing methods of credit control and of possible alternatives, on the other hand, is urgently needed. The whole history of credit control in the last six years has been punctuated with crises, when official funding, or control of bank lending, or flows across the exchanges or the growth of domestic liquidity have appeared to lurch out of control for a time. The instability of exchange rates and interest rates has done great damage to the real economy. We have not even suffered in a good cause, since governments have yet to draw the right moral from them: that the official demand for credit must be held back if room is to be created for a recovery of the private sector. They have hoped instead that official funding would be no problem as long as something called "confidence" was high, and thus tended to knock every recovery on the head as soon as it was visible.

It has been remarked by many students that crises are the main instrument of monetary policy in Britain. In the days when we had a fixed exchange rate and no monetary policy, measures of restraint were almost invariably provoked by a run on the pound. In recent years the constraint on government policy has tended more and more to be the progress of the gilt market, since bitter experience has shown that a monetary problem neglected for more than a few weeks can grow into a national disaster. Mr. Callaghan's first task when he assumed office was to wrestle with such a disaster: his most recent, as he plans to offer his office for renewal, has been to head off another, regardless of political cost.

## Another subsidy in dispute

THE circumstances which led the European Commission to object to the UK offshore supplies interest relief grant scheme may differ from those which caused Brussels to object to the temporary employment subsidy. But the underlying reasons are the same. Both schemes distorted trade between Britain and other members, which is against Community rules.

The temporary employment subsidy ran into trouble because it had so often been extended and its nature had been so much changed that it could be held to be preserving rather than solving problems. Half the subsidy payments were going to textiles, clothing, and footwear firms—sectors that were deep in trouble throughout the Community—and where they were meeting as much as 30-40 per cent of UK firms' wage costs. The offshore supplies relief grant, on the other hand, had been introduced by the Conservative Government in 1973—so as to help UK firms match subsidised competition from overseas suppliers of North Sea equipment.

## Complicated

British firms were not eligible for ECGD facilities whereas their rivals, many of them from America, could get loan finance at preferential rates from their own national export credit institutions. Instead of extended ECGD cover to the North Sea, however, the Government brought in a more complicated—and possibly more generous—scheme whereby North Sea operators could obtain an interest relief grant of 3 per cent a year for up to eight years on loans financing up to 80 per cent of the value of the contracts they placed with UK firms for goods and services used in the construction of fixed offshore installations.

To the extent that the scheme could be regarded as aiding the development of the North Sea, Brussels had no objections. To

If the sole aim of a monetary regime were to discipline politicians, the British system might, then, be counted a considerable success; it does not prevent mistakes, but it ensures that the consequences of any mistakes are visited on their authors without delay. Anyone wanting to design a collar and leash for the Chancellor might conclude that nothing could be more effective than to stake the whole control of the monetary system on the sale of relatively long-term government debt. Official policies are thereby daily submitted to the judgment of the market, and investment managers who aim for nothing more than to balance their portfolios and avoid buying on a falling market acquire an unintended political power. At times we appear to have government by brokers' circulars.

However, most central banks also aim to produce stable and appropriate credit conditions, even if this means that what they see as excessive government credit demands are punished only by a relatively undramatic adjustment of interest rates. If such a demonstration is thought to need reinforcing, such central bankers are in many countries ready to speak out on their own behalf, rather than leaving comment to market participants. A central bank with greater political independence can perform a useful role in the recovery of the private sector. They have hoped instead that official funding would be no problem as long as something called "confidence" was high, and thus tended to knock every recovery on the head as soon as it was visible.

## Less distortion

Such methods would not only lead to more stable market conditions, but would produce less statistical distortion and drama. At present the growth of credit and money is as unstable as the means used to control it, and the figures are constantly distorted in one direction or another. Yesterday's money figures, for example, show a grossly excessive growth of domestic credit; but the adjustments needed for slow gilt sales and for window-dressing by the banks (again, a straight expression of commercial self-interest) swamp whatever may be the underlying trend in loan demand. We suffer crises without even knowing at all certainly whether there is any trouble brewing. There must be a better way; and if the result of Cabinet anger is to find one, Mr. Callaghan has been irritated in a good cause.

to the extent that it was an aid to an infant UK offshore supplies industry, the scheme could again be accepted. But its discriminatory nature against Community firms outside Britain became more objectionable as the North Sea market—and the UK share of it—grew. By the end of 1976, the exchanges had reached the point where the Commission felt obliged to initiate the EEC Treaty procedure which eventually can lead to the European Court in Luxembourg.

In nearly every other such instance, the national government concerned has sooner or later conceded the point, as the UK eventually did earlier this year over the temporary employment subsidy. Some modifications to the offshore supplies scheme have been offered, but evidently Brussels thinks they do not go far enough for it has now decided to force the issue. The situation appears to have been inflamed by Community members' impatience with the attitude towards energy policy generally shown by Mr. Wedgwood Benn who, as Energy Secretary, is now the UK Minister involved.

The issue is clearly not straightforward. French, Dutch and German offshore suppliers enjoy good export support schemes. On the other hand, the lack of ECGD cover before 1973 meant that UK suppliers faced precisely the same disadvantage as every other UK industry facing import competition. The complicated—and possibly more generous—scheme whereby North Sea operators could obtain an interest relief grant of 3 per cent a year for up to eight years on loans financing up to 80 per cent of the value of the contracts they placed with UK firms for goods and services used in the construction of fixed offshore installations.

THE DECISION by British Airways to embark on a unilateral high-wire balancing act with international air fares, announced on Wednesday, marks the first practical step by any airline to act outside the agreed fares structure of the International Air Transport Association.

The U.S. Civil Aeronautics Board has already threatened to pull U.S. airlines out of IATA. But no airline has yet gone as far as British Airways in defining the new parameters within which airlines may now be expected to operate. BA has proposed a radical restructuring of its fare structure. Three classes will replace the existing first and economy classes in a move which has important implications for passenger comfort, airline economics and future competition.

The new first class (or business) and discount fare classes proposed by BA are designed to boost the number of cheap seats from under a quarter of the present total to a full 50 per cent. The airline is banking on filling 80 per cent of the cheap discount seats on every flight, but is fitting a moveable bulkhead in the event of demand for the cheap seats not materialising. The airline would then be able to expand its club, or economy class seats at will.

More important for the future of airline competition and IATA is the claim by Mr. Gerry Draper, BA's director of commercial operations, that the airline had discussed its low fare proposals before Wednesday's public announcement with all other major airlines. This has been taken in some airline circles to amount to a declaration by BA that it wishes to lead world airlines in the way they structure their fares, in any post-IATA era.

The BA proposals look radical and perhaps unworkable, with the uncertainty over how to achieve precise passenger fare ratios not likely to be resolved until the last minute before take-off. In reality the biggest change is the move to three classes. Within this structure, the first class and the new club class fares will correspond to the old first and economy prices. Even the standby discount fares, on domestic flights at least, are to be on the same limited weekend basis already in force on shuttle flights at weekends.

The main novelty is in the wider availability of these prices and in the timing of the announcement two weeks before the 106 corporate members of IATA meet in Montreal to discuss what should happen to air fare regulations in the face of growing unilateral action by members. By the end of the meeting, on July 1, there may only be a handful, if any, members who wish IATA's status to remain unchallenged.

At the heart of the changes

to be put to the vote in Montreal is a new two-tier structure for airlines which wish to keep their ties with IATA. British Airways is one of the big airlines likely to keep some relationship—if a distant one—with the recent more liberal ideals of IATA. This would be in spite of BA's move into the vanguard of across-the-board low fares. The hint of a continuing link came from Mr. Draper on Wednesday. He said BA had no wish for air fares to be completely "de-regulated." But the airline wants changes. By taking the lead before Montreal it clearly hopes to take other airlines along its own particular road.

At an earlier meeting last November, the big airlines were faced with growing support by governments for cheap-fare "consumerist" policies on many major world air routes, including particularly the North Atlantic (such as the UK Government's espousal of the cheap-fare Laker Airways Skytrain to New York). They were told bluntly by the IATA director-general, Knut Hammarskjöld, that in order to survive they had to respond swiftly to the new environment in world air transport.

He argued that there were strong and growing government antipathies to the long-standing IATA techniques of fare-fixing; consumerism was "becoming rife"; and governments themselves were increasingly taking over fare-making functions. He said that for the scheduled airlines the forces of stability and order on the one hand (meaning the IATA) and those of "laissez-faire" (meaning governments whose interests were more in tune with the politically-popular cheap-fare theories than with the long-term stability of world civil air transport), were confronting each other.

"The operators are caught in the middle," he claimed, and added that the time was ripe for far-reaching reforms. While these might not be appropriate in all markets "particularly where there are developing countries with developing airlines to consider," in those parts of the world where "runaway regulatory trends are clear, particularly on the North Atlantic, there may be little other response to the present situation. How else does one respond when regulatory authorities are sharp-shooting with shotguns?"

One of the particular complaints of the world's main airlines has been the attitude of the U.S. Government, which over recent years has shown itself as increasingly anti-IATA. On a number of occasions, painfully constructed fares packages for the North Atlantic route have been rejected at the last moment by the U.S. Civil Aeronautics Board. The U.S. tendency has been for the CAB, backed by the government, to lay down a policy for the U.S. airlines to follow, and make



IATA-regulated transatlantic travel in economy class. Meals, newspapers and the children's games are free—but you have to pay for alcoholic drinks and in-flight entertainment.

IATA fares policies fit that situation, not the other way round. This Government-versus-IATA conflict in the U.S. has already obliged Pan American seriously to reconsider its membership of the Association.

Mr. Hammarskjöld was not only concerned about government impatience with the association's fare-fixing methods, but also about many of its other regulatory techniques. He urged the airlines to take a close look at all their other rules and regulations, including those dealing with seat-pitches and sandwiches, and perhaps in this new environment a large number could simply be thrown into the waste-bin.

His comments undoubtedly shook the IATA delegates, and at that same meeting in Madrid they set up the task-force of "five wise men," comprising: Mr. Ross Stainton, deputy chairman and chief executive of British Airways; Mr. K. G. Appasamy, managing director of Air-India; Mr. L. Edwin Smart, chairman and chief executive of Trans World Airlines; Mr. Umberto Nordio, managing director of Alitalia; and Mr. Claude Taylor, chairman and chief executive of Air Canada. All of them were as well aware as Mr. Hammarskjöld of the need for change in the scheduled airline industry, if the IATA itself was not to be relegated to the backwoods of world civil air transport, with governments taking more and more control of airlines' affairs.

The task-force has worked quickly. Only a few weeks ago, its preliminary report was submitted to the top policy making body of IATA the Executive committee, and endorsed unanimously. It now goes to the special general meeting in

Montreal. Hitherto, even the smallest airline, with little real direct interest in the fares on a given route, has been able to block decisions until it got its own way on something else. Thus, fares policies have often been compromises, unsatisfactory to everyone—passengers, airlines, and governments alike.

Now it is intended that the unanimity rule should go, in favour of a simple majority vote, while airlines which do not have any specific interest in a given route will not be obliged to participate in the fares conferences on that route, or even necessarily be bound by the decisions taken. This should give the airlines greater flexibility in negotiating new fares much more quickly, and introducing "innovative" rates, which many know are necessary. One senior airline executive commented recently that "Skytrain caught us napping. The idea had been around for years before it was finally approved last winter, but we had to improvise our answers to (Budget) Plans and Stand-By fares) in a hurry. We could, and should, have worked out our response to it much earlier." Thus, what the scheduled airlines are now going to be asked to do is think more boldly, in the knowledge that any ideas they may generate will not necessarily be squashed under the weight of a ponderous bureaucratically-organised fare-fixing machine.

Finally, the aim will be to try to get rid of, or modify, many of the currently over-restrictive rules governing what kind of in-flight service any airline can give its passengers. Hitherto, strict conditions have been laid down for such things as the size, quality and cost of meals served in different parts of an aircraft, the price charged for in-flight entertainment, and

the "pitch" of seats—the distance between a seat and that in front of it. As a result, the scheduled airlines' competitive capabilities have been severely curtailed. On such routes as the North Atlantic, airlines have often been flying the same types of aircraft, at the same fares, and offering the same kinds of meals in-flight. Their only areas of competition have been in the rather vague (and even sometimes non-existent) areas of "personal" service—such as politeness to passengers. Violation of these rules in the past has often resulted in airlines being fined by the association, and on some occasions there have been international rows leading to the near-breakdown of air services between various countries—the famous "sandwich war" several years ago, for example, turned entirely upon different interpretations between Scandinavia and other countries as to what constituted a "sandwich."

Now, the IATA has realised that such regulations make not only a mockery of competition in scheduled air transport, but bring the Association itself into disrepute. If the task-force's proposals are accepted, many of these rules will be either swept away or at least substantially modified, so that the scheduled airlines will be able to compete directly for passengers' favours in such things as in-flight service, including meals, drinks, entertainment and "give-away" presents.

It has to be stressed, however, that all these are only proposals. They have yet to run the gauntlet of the special Montreal meeting. Many of the members of the IATA have only recently been given the details of what the task-force is proposing, and it is certain that many of them will not like what they read. While some of the bigger airlines are conscious of the need for change, and will feel strong enough to be able to accept the proposals, conscious of their power to compete for traffic under the new conditions, that are likely to emerge, some of the smaller, developing airlines may feel the need for a continued "umbrella" of IATA protection. Thus, some of the proposals may well be substantially modified, perhaps to the point of being useless, in obtaining what the task-force set out to achieve—a greater competitiveness in the association's membership.

Governments will be watching the Montreal meeting with especial interest (they will have to approve what their airlines decide) and the IATA members know that if they do not achieve some results that would widen IATA rules to allow greater competition, they are likely to find many more of their functions being taken over, as fare-fixing already has been on some routes. The wind of change is beginning to blow through the conference halls of the IATA, and it is now doubtful if there is any way of stopping it.

## More open system

The proposals broadly provide for a "re-definition" of the membership of the Association; the adoption of a more open and accessible system of fare-fixing; greater flexibility in the development of "innovative" fares; and cuts in the numbers of rules governing in-flight service.

What these proposals really mean is that the Association intends to try to change its rules, so as to ensure that while its members adhere to certain basic regulations—such as those governing safety, legal, medical, technical, and handling matters, "and other essential service-orientated and safety-orientated fields designed to maintain and improve service standards"—there will be much greater freedom when it comes to fixing passenger fares and cargo rates.

Hitherto, all the scheduled airlines in the IATA have been obliged to adhere strictly to rules governing fares conferences, and especially the "unanimity rule," where each airline has one vote, with all airlines being obliged to accept the resulting decisions. This has often resulted in a rigid fares system, whereby even the

## MEN AND MATTERS

## Impertinence pays.

says Sir James

At the risk of straining any entente cordiale that may exist between this column and its readers, I am once more reporting from Paris. In particular, there is news of "Le Chevalier de l'Epicurisme" — Sir James Goldsmith, of course. It seems that Goldsmith is far more fascinated these days with journalism than groceries, so that a large slice of his time in France is devoted to his latest pride and joy, the weekly L'Express. He will soon be moving the magazine, acquired last year from Jean-Jacques Servan-Schreiber, into handsome new quarters overlooking the Eiffel Tower, with his own penthouse flat surmounting the offices. To remind everyone that he is the boss, the message "President: Jimmy Goldsmith" appears at the front of the magazine, and the imprint at the back says that Jimmy Goldsmith is the director.

Last month his control was stepped up from 45 per cent to two-thirds. There have also been reports that he is in the market for L'Aurore, a Right-wing daily owned by the troubled Boussac empire, but that may instead be bought by aircraft manufacturer Dassault.

Everyone in the Paris newspaper world thinks Goldsmith is just sharpening his teeth on his weekly magazine. He has still not abandoned his British media dreams, and now that France is politically more stable he may also revive his plans for a Parisian financial daily.

L'Express has changed, both in looks and approach. I am told by Olivier Todd, former BBC correspondent brought in by Goldsmith as a senior editor, that it has lately increased in credibility and circulation (the print run is now 700,000).

## Culture Vultures?

A recent cartoon in Le Figaro shows a Parisian husband and wife gazing complacently at a transformed Place de la Concorde: its centrepiece, the great Egyptian obelisk, has vanished—and in its place is a waterway on which a boat sails past. The husband explains: "We have exchanged the obelisk for the Suez Canal." This is a fairly typical French response to the call by the United Nations Educational Scientific and

Cultural Organisation for the return of "plundered works of art" to the countries where they were created. UNESCO's director-general, Amadou Mahtar M'Bow, has launched a campaign for bilateral deals between the "plunderers"—especially former colonial powers such as Britain and France—and people who have been "robbed of a collective memory."

Nobody in the UNESCO building in Paris has yet suggested the return of the Elgin Marbles to Athens. An official to whom I spoke even admitted that they have doubtless been better cared for in the British Museum than if Lord Elgin had left them in situ. But M'Bow's campaign may well bring renewed calls for the return to Ghana and Nigeria of tribal treasures seized by British punitive expeditions in the last century. M'Bow comes from Senegal, in whose capital of Dakar he converted last March an expert committee to push ahead the UNESCO plans for the "return of cultural property."

But the risks involved in restoring precious artefacts to politically unstable countries are being stressed in Paris. UNESCO has praised the way Belgium has sent tribal treasures back to Zaire; I am told, however, that one masterpiece returned from Europe to an African country was immediately stolen.

Over the shop While director-general M'Bow is running into criticism around Paris for his proposals about "plundered art," he is also enduring grumbles within the UNESCO headquarters itself. This is because he has converted a section of the building—at a reputed cost of about £50,000—into a residence for himself. It seems that for security rea-

## Seen it all

France's Mrs. Whitehouse is a Mr. He is Jean Royer, mayor of Tours. In 1974 he stood for the Presidency on a "clean-up France" platform. Royer was a successful minister under Georges Pompidou and his polished oratory has assured him of re-election to the Tours mayoralty ever since 1959. But my ventures into the seamier side of Paris reveal that unlike Mrs. Whitehouse, he is winning hands down against what he calls "moral perversity." In brief, the French have had enough of it. Film censorship was abandoned in 1972 and the capital's 58 sex cinemas show things that would make Mrs. W. shriek. But since 1975 their cut of the total cinema takings have fallen from 25 to 6 per cent.

The president of the Paris Sex Shops Association, a Monsieur Phal, says: "We are running out of steam. Last year 15 of our colleagues went bankrupt." Regine Desforces, who publishes blue books, says that only four out of 40 new titles she put out last year sold more than 1,000 copies. "Sex isn't what it used to be," she admits—an amazing statement to hear in Paris, although one that must delight Mayor Royer.

## Over the shop

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# Sluggish demand knocks £5m off English China

WITHOUT THE hoped for improvement in its markets taxable earnings of English China Clay Co. for the year ended March 31, 1978, Lord Abercromby, the chairman, says that as there is no early prospect of a significant increase in demand from the paper industry full year profit will inevitably fall short of the record £20.45m seen for 1976-77.

Following the rights issue last year the group's liquid position remains sound but nevertheless the directors have thought it wise to arrange a five to seven year loan of £20m from a syndicate of banks to provide the further funds to finance a continuing high level of capital expenditure, to cover working capital needs in an inflationary situation and increased volumes of business in the future, and to enable the group to take advantage of suitable opportunities that may arise for growth, the chairman says.

Stated earnings per 25p for the first half slipped from 4.44p to 2.57p and the net interim dividend is raised to 1.925p (1.75p) absorbing £3.11m (£2.82m). If dividend restraint is not lifted and ACT remains unaltered the directors plan to pay a 1.925p final dividend against 1.8038p last time. This would be paid with an additional 0.0274p for 1976-77 if the 1p income tax is confirmed.

Profit in the first half (£10.73m) transfer from the capital grants account and was after depreciation of £5.17m (£5.23m). After tax of £4.4m (£7.08m) net profit emerged at £1.1m (£4.45m).

The directors note that the troubles at clay and transport divisions (where since the half year end there have been difficul-

## BOARD MEETINGS

The following companies have notified dates of Board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available whether dividends concerned are interim or final, and the sub-divisions shown below are based mainly on last year's timetable.

| TODAY  |                             |
|--|-----------------------------|
| Interline-Brunner Investment Trust   | June 15                     |
| Arthur Guinness, Northern Investment Trust   | June 15                     |
| Pratts-Bell and Sons, Brent Walker, Carsons, Croydon Spring Industries, Farsons Industrial, Fulcrum Brothers, Property Partnerships, Victoria Carpet and Jonas Woodhouse | June 15                     |
| FUTURE DATES   |                             |
| June 22  | Remuneration                |
| June 23  | Thermal Syndicate           |
| July 6   | Associated Newspapers       |
| July 20  | Cable & Holdings            |
| June 21  | London Sunlight Plantations |

ties over pay demands and in interruption of production) are now over.

Trading in Europe has been very much in the doldrums and demand for china clay has remained sluggish. Despite fluctuations in exchange rates during the first half, the group at least maintained its market share, except for marginal tonnage losses in the first grade filler market. It also held, despite pressure, export prices, though it has not been practicable to raise them generally in the important paper market since January 1977.

See Lex

## POWELL DUFFRYN

Due to expansion of business by Cory Brothers Torque Loading.

of Powell Duffryn House, Cardiff, it has been decided to bring this company's activities within the Powell Duffryn engineering division and to change the name to Powell Duffryn Tools.

## Dom Holdings tops £1m

FURTHER growth was achieved by Dom Holdings, a maker and retailer of Baking products, in the year to March 31, 1978, with taxable earnings advancing from £524,552 to a record £1,022,643. Sales improved by £2.1m to £10.37m.

Half-time profit was better at £406,171 (£283,100) and in December the directors said the group was in a continued process of reorganisation and trading activity in the second six months was progressing satisfactorily. Stated earnings per 10p share for the year were ahead of 8.92p (£5.99p) and a net final dividend of 0.309038p takes the total to 4.44p (£2.82p) (4.19991p) costing 112,861 (£100,149). Mr. D. O. McInervey, the chairman, has waived 99.9 per cent of his entitlement in respect of 4,64m shares. After tax of £503,724 (£415,093) the net balance came out at £518,919 (£419,424), of which £386,056 (£289,255) was retained.

## EDINBURGH INV. TRUST

Edinburgh Investment Trust has repaid part of its foreign borrowing amounting to U.S.\$2m.

# B & C Shipping ahead at £29m

AFTER RISING from £10.42m to £11.89m at half-way pre-tax profit of British and Commonwealth Shipping Company ended 1977 £20.6m higher at £29.31m on turnover ahead from £218.1m to £235.13m.

A satisfactory increase for the year was forecast in November, and directors say now that while it is too early to make any firm prediction present conditions in the shipping industry and other related factors suggest that pre-tax profit for 1978 will show a reduction on this year's record.

Operating profit of the group for the year was down from £20.83m to £16.85m, with the drop in shipping profits from £8.50m to £2.75m and the decline in the proceeds from the sale of ships from £3.39m to £0.28m only partially offset by improvements elsewhere.

One of the major improvements came in the leisure division where the loss was cut from £2.88m to £0.43m, while the airtransport and helicopter operations climbed some £1.7m to £3.65m. Aviation support services were up from £1.36m to £2.24m and office equipment activities increased from £0.89m to £2.05m.

## Caledonia Inv. at £3.16m

FROM TURNOVER little changed at £5.55m, against £5.44m, taxable profit of Caledonia Investments, which owns 49 per cent of British and Commonwealth Shipping, rose from £3.07m to £3.16m in the March 31, 1978 year.

The result is subject to tax of £1.18m (£1.44m) and after minority interests of £84,000 (£79,000) and extraordinary profits of £22,000 (£10,000 loss) attributable profit is shown at £1.94m compared with £1.64m previously.

Earnings per 25p share are given at 10.55p (£8.08p) and a second interim dividend of 4.8805p lifts the total from 7.897p to 12.4305p. If the rate of ACT is reduced a final will be paid to maintain the maximum permitted gross.

Its 74 per cent-owned subsidiary, Amber Industrial Holdings increased pre-tax profit from £227,725 to £301,000 in the same period with turnover up from £5.45m to £5.55m.

The year's result is after interest of £2.136 (£2.281) and depreciation of £26,999 (£27,922). Tax, including a reduction of £5,266 (£2,245) for prior years, takes £199,692, against £129,695.

After an extraordinary loss of £6,357 from goodwill written off, less the profit on the sale of freehold property—attributable profit came out at £153,259 (£28,070). Earnings per 10p share are shown ahead from 3.62p to 6.06p.

A first and final dividend of 0.544p is to be paid compared with 0.465p last year.

# First-half growth for S. & W. Berisford

WITH TURNOVER up 12.5 per cent to £223.83m reflecting further growth worldwide, pre-tax profits of S. and W. Berisford, the international food merchandising, commodity trading, metals and insurance group, advanced by 17.2 per cent from £11.64m to £13.65m for the six months to March 31, 1978.

Mr. E. S. Margulies, the chairman, reports that overall the trading divisions gave a good account of themselves and showed continued growth. No account has yet been taken of the benefits which are anticipated to flow from the acquisitions concluded so far this year, but which will make a contribution to the full-year's result.

An analysis of turnover (in 5000's and per cent) and pre-tax profit (in 5000's and per cent of turnover) shows: UK £221.070 (£1.6 per cent) and £6,490 (£2.02 per cent). Europe £59,143 (£0.3 per cent) and £2,776 (£4.6 per cent). North America \$81,327 (£3.1 per cent) and £798 (£0.36 per cent), and or lifted.

Entrepreneur (external trading on which profits accrue to the UK) £160,984 (£2.5 per cent) and £2,354 (£2.2 per cent).

Net profit for the half-year increased from £9.7m to £12.13m, after tax of £1.32m (£1.93m) which comprised UK £765,000 (£570,000), Foreign £121,000 (£126m) and associate £101,000 (£117,000).

The UK tax charge has been limited to an amount equivalent to ACT, which the group is required to pay on the interim dividend and comparatives have been amended accordingly.

After minorities of £330,000 (£73,000) and preference dividends, available profit emerged as £11.79m (£9.62m). The net interim dividend is effectively raised from 1.73p to 1.925p per 25p share, absorbing £1.56m—last year's final was an adjusted 2.375p paid from £23.57m record taxable profits.

The directors add that this year's final dividend will be taken to ACT, which the group is required to pay on the interim dividend and comparatives have been amended accordingly.

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the group looks to be comfortably heading for £27m to £28m for the year despite the decline in activity in the commodity markets. The lower level of trading in cocoa, coffee and sugar—still the backbone of the company's trading activities—has not had a dramatic impact on the figures for two reasons. There is a carry through from the buoyant levels of last year as profits are taken on contract completion and secondly financing costs have declined as the amounts deposited with the Commodity Clearing House moves down with the fall in trading. So the question for the market is not how good this year will be but what the lower level of activity means for the next. Berisford remains optimistic, but the market cannot help but have some fears. However, the company has a good track record and to some extent investors are backing management judgment—obviously highly relevant in a dealing operation. At 137p, the prospective fully taxed p/e of over 8 and yield of around 5 per cent is not demanding—but Berisford's rating is rarely high.

• comment

Berisford's interim profits—17 per cent ahead pre-tax—are right in line with market expectations and

Dividends absorb £250,882 (£155,880) leaving profit retained slightly ahead from £479,370 to £482,013.

Ch. Goldrei Foucard grows to £453,000

Taxable profit of Ch. Goldrei, Foucard and Son, food maker, for the year to March 25, 1978, expanded from £383,750 to a record £453,184 on sales up £1.45m at £9.19m.

Mid-year the surplus was better at £193,647 (£196,538) and in December the directors said they expected full time profit to be at least equal that for the previous year.

A net final dividend of 1.8p lifts the total to 2.89p (£2.43p). Mr. L. H. Goldrei, the chairman, and his wife have waived payments on 171,455 shares.

Tax took £222,186 (£200,506) leaving a net balance for the year higher at £230,968 (£183,244).

Alpine Soft Drinks 16.6% higher

REFLECTING A 12.3 per cent increase in sales volume of its soft drinks, taxable profits of Alpine Soft Drinks rose by 16.6 per cent to a peak £1,539,593 for the 38 weeks to April 1, 1978, compared with £1,320,750 for the previous 52 weeks. Turnover advanced from £8.52m to £11.41m.

Following midway profit of £220,679 against £82,384, the directors consider the full year result satisfactory having regard to the poor weather conditions throughout the year.

The major expansion and development in the South-East of England has been hampered first by exceptional planning delays and later by constructional problems, they report. This delayed the completion of the Basildon and Woolwich factories and although sales operations commenced during the latter months of 1977-78 at both places, production had not started by the end of its financial year.

The two factories are now complete and will be brought into production later in the year, but

development costs which will also be incurred in the expansion of the Maxipops and Leisurewear businesses.

Although expenditure was planned at an amount in excess of £2m for 1977-78, the delays resulted in some being deferred into the current year.

Present expansion plans including Maxipops and Leisurewear envisage an expenditure on fixed assets in excess of £1.5m for 1978-79, the directors add.

The current year is certain to be a very busy one for the group, they say, and subject to unforeseen difficulties, the directors hope to announce a further increase in profits.

After tax of £767,000 (£685,500) net profit for 1977-78 rose from £835,250 to £742,883, representing earnings of 14.7p (£13.29p) per 10p share. As forecast at the time of last year's rights issue, the dividend total is lifted to 6.8p (£3.3385p) net, with a final of 4.4p—the final has been waived by the managing director on his holding of 1.11m shares.

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The current year is certain to be a very busy one for the group, they say, and subject to unforeseen difficulties, the directors hope to announce a further increase in profits.

After tax of £767,000 (£685,500) net profit for 1977-78 rose from £835,250 to £742,883, representing earnings of 14.7p (£13.29p) per 10p share. As forecast at the time of last year's rights issue, the dividend total is lifted to 6.8p (£3.3385p) net, with a final of 4.4p—the final has been waived by the managing director on his holding of 1.11m shares.

Ch. Goldrei Foucard grows to £453,000

Taxable profit of Ch. Goldrei, Foucard and Son, food maker, for the year to March 25, 1978, expanded from £383,750 to a record £453,184 on sales up £1.45m at £9.19m.

Mid-year the surplus was better at £193,647 (£196,538) and in December the directors said they expected full time profit to be at least equal that for the previous year.

A net final dividend of 1.8p lifts the total to 2.89p (£2.43p). Mr. L. H. Goldrei, the chairman, and his wife have waived payments on 171,455 shares.

Tax took £222,186 (£200,506) leaving a net balance for the year higher at £230,968 (£183,244).

Alpine Soft Drinks 16.6% higher

REFLECTING A 12.3 per cent increase in sales volume of its soft drinks, taxable profits of Alpine Soft Drinks rose by 16.6 per cent to a peak £1,539,593 for the 38 weeks to April 1, 1978, compared with £1,320,750 for the previous 52 weeks. Turnover advanced from £8.52m to £11.41m.

Following midway profit of £220,679 against £82,384, the directors consider the full year result satisfactory having regard to the poor weather conditions throughout the year.

The major expansion and development in the South-East of England has been hampered first by exceptional planning delays and later by constructional problems, they report. This delayed the completion of the Basildon and Woolwich factories and although sales operations commenced during the latter months of 1977-78 at both places, production had not started by the end of its financial year.

The two factories are now complete and will be brought into production later in the year, but

development costs which will also be incurred in the expansion of the Maxipops and Leisurewear businesses.

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## MINING NEWS

## NBH denies bid for BH South

BY KENNETH MARSTON, MINING EDITOR

PERSISTENT rumours, with their inevitable sharemarket impact, that Australia's base-metal group, North Broken Hill plans to make a take-over bid for BH South have drawn a denial in Melbourne from the former's Mr. Bill Forster, manager for finance and administration.

He added that NBH has not purchased any more BH South shares since last December and confirmed that his company's holding in BH South amounts to 10 per cent of the 55.33m shares of 50 cents in issue. The NBH staff dividend fund holds a further 2 per cent.

Quoted by the Melbourne Stock Exchange, BH South said that it did not know of any reason for the latest rise in its share price and added that it did not have any announcement pending other than the date of termination of the company's phosphate production. This date is to be June 30, the intention to produce by the loss-making Queensland Phosphate subsidiary was announced last month.

The previous buying of BH South by NBH initiated the talk of a possible bid, but in view of the company's relatively small attraction for NBH it would appear that the buying might be more reasonably interpreted as a defensive move against other predators.

The Consolidated Gold Fields group, which is still in the process of reorganising and tidying up its various Australian activities which are under the control of Consolidated Gold Fields Australia, has also been mentioned as a possible bidder for BH South.

But popular market fashions turned yesterday to a more likely bid by the group for the successful Rembrandt mine in Tasmania, in which Gold Fields already has a 53 per cent beneficial interest.

## Hunosa cannot check losses

HUNOSA, the Spanish state-owned coal mining concern, has reported a 1977 loss of Ptas 10,080m (\$80m). This is some Ptas 700m (\$4.8m) more than was anticipated in September. The loss was reported by Robert Graham from Madrid.

Hunosa, wholly owned by the state holding company ENL, produces about a quarter of Spain's coal and provides two-thirds of industry's coking coal needs. Traditionally its deficit has been covered by direct Treasury grant since it is ENL's biggest single loss maker.

This year, however, it has passed through Parliament and only on Wednesday Ptas 8,200m was approved to cover the 1978 deficit.

Although Hunosa increased production 10 per cent to 4.5m tons last year, this was still well short of the 4.7m tons target. The management has placed some of the blame for this shortfall on a low level of productivity and extensive absenteeism.

Sales improved by almost 47 per cent in money terms to Ptas 13,800m. Nevertheless, losses represented 73 per cent of sales.

To improve the financial position, plans are being implemented to diversify into forestry, industrial studies and thermal power.

## JAPAN ADVISER TO YEELIRRIE

Australia's Western Mining and the Industrial Bank of Japan announced that IBI has been appointed financial adviser to Japan for the Australian coal project in Western Australia.

Western Mining will be assisted by IBI in considering all financial aspects of the project as they relate to Japan. It is stated, meanwhile, that the Japanese S. G. Warburg continue to be financial advisers to the project in all other respects.

## AMGOLD INTERIM

An interim dividend of 100 cents (43p) is declared by Anglo American Gold Investment for the 14-month period to February 28, 1978.

Following the company's decision to change its financial year-end to February 28, from December 31 previously, a report on the results for the eight months to August 31 next will be issued towards the end of September. For 1977 Anglo paid an interim of 80 cents and a final of 83 cents.

## ASTBURY &amp; MADELEY (HOLDINGS) LIMITED

## RECORD PROFITS FOR 14th SUCCESSIVE YEAR

| Year ended 31st December | Turnover £000 | Profit before taxation £000 | Amount of Dividend per share | Earnings per share |
|--------------------------|---------------|-----------------------------|------------------------------|--------------------|
| 1977                     | 6,817         | 781                         | 1.766p                       | 8.9p               |
| 1976                     | 5,337         | 554                         | 1.592p                       | 6.4p               |
| 1975                     | 4,358         | 504                         | 1.448p                       | 5.8p               |
| 1974                     | 4,023         | 425                         | 1.317p                       | 4.8p               |
| 1973                     | 2,918         | 293                         | 1.171p                       | 3.9p               |

Group turnover to 30.4.78 has maintained an encouraging increase over 1977 but margins continue to be eroded by fiercer competition. However, if present trends are maintained and Birmingham Steel Co. Ltd., acquired on 3.1.78, performs to expectations, our shareholders can expect an adequate improvement in group profits in the current year.

Registered Office:  
FINCH ROAD, LOZELLS  
BIRMINGHAM B19 1HU

## Debenhams credit sales likely to increase

AS A RESULT of recent Government concessions credit sales at Debenhams are likely to further increase, Sir Anthony Burrey, the chairman, says in his annual statement.

The group continues to promote credit trading and such sales rose 40 per cent to £77m in the January 28, 1978 year.

And Debenhams is able to take full advantage of the Government concessions in view of the arrangement for the sale of up to £50m of trade debtors to Lloyds Bank, Sir Anthony says.

The £50m facility replaces a £10.5m three-year revolving overdraft facility used to finance credit sales debtors. At balance date £12.5m had been received under the new arrangement.

During the year £1.9m was raised through a rights issue while sales and leasebacks of properties provided £19.5m of capital sums after expenses against £1.5m of initial annual rents. These three transactions have reduced borrowings to £55.2m (£81.8m), representing 32 per cent of share capital against 37 per cent previously.

A further sale and leaseback transaction for approximately £5m is near to finalisation, Sir Anthony says.

The group has also sold its two superstores at Nottingham and Walsley. Tesco and has reached agreement to sell a department store at Bradford which is now more suitable for a superstore. The total consideration will be £4.35m.

The company has recently received planning permission for a £20m reconstruction of its Croxall property which will include a new store, a shopping centre and offices. It is intended that this scheme should be subject to separate financial arrangements.

A new supermarket is planned to open this year and three more will open in 1979. Two new stores are due to open in November this year and two more are planned, which will be constructed and two extensions are underway or planned.

Sir Anthony says that the directors have carried out a thorough review of the cost structure and are taking steps to improve the sales mix in order to increase overall retail trading margins. With the Caterer food operation—which lost almost £1m last year—he says that while food profits will inevitably continue to be affected by the cut-price policies

of competitors, the steps taken to improve the position are already meeting with success. The chairman is confident that results will not be unsatisfactory.

Moves have been made to strengthen the management team in the photographic business and to rationalise buying policies.

The group now has 48 sports departments in its stores and the rate of build-up in turnover makes the directors confident of the future of this retailing activity.

The New Dimension furniture, furnishings and lighting operation now opening departments in its stores is also expected to be a valuable addition to the group.

Sir Anthony says, however, that Debenhams should not acquire or invest time and money in any type of business unless it can contribute to the efficiency or development of its department store operation.

A current cost statement shows the pre-tax profit of £28.2m (£20.45m) reduced to £12.2m (£15.2m) by additional depreciation of £3.2m (£2.4m) and a cost of sales adjustment of £2.2m (£5.1m), offset by a £2.3m (same) gearing adjustment.

Meeting, Wigmore Hall, W, July 13 at noon.

almost all divisions during January and February. Exports have only marginally risen since the recession in the steel industry and reduced demand for coke/coal, while higher costs and increased competition cut deeply into fertiliser margins.

Commercial vehicles—431, 453, 454, 455, 456, 457, 458, 459, 460, 461, 462, 463, 464, 465, 466, 467, 468, 469, 470, 471, 472, 473, 474, 475, 476, 477, 478, 479, 480, 481, 482, 483, 484, 485, 486, 487, 488, 489, 490, 491, 492, 493, 494, 495, 496, 497, 498, 499, 500, 501, 502, 503, 504, 505, 506, 507, 508, 509, 510, 511, 512, 513, 514, 515, 516, 517, 518, 519, 520, 521, 522, 523, 524, 525, 526, 527, 528, 529, 530, 531, 532, 533, 534, 535, 536, 537, 538, 539, 540, 541, 542, 543, 544, 545, 546, 547, 548, 549, 550, 551, 552, 553, 554, 555, 556, 557, 558, 559, 560, 561, 562, 563, 564, 565, 566, 567, 568, 569, 570, 571, 572, 573, 574, 575, 576, 577, 578, 579, 580, 581, 582, 583, 584, 585, 586, 587, 588, 589, 590, 591, 592, 593, 594, 595, 596, 597, 598, 599, 600, 601, 602, 603, 604, 605, 606, 607, 608, 609, 610, 611, 612, 613, 614, 615, 616, 617, 618, 619, 620, 621, 622, 623, 624, 625, 626, 627, 628, 629, 630, 631, 632, 633, 634, 635, 636, 637, 638, 639, 640, 641, 642, 643, 644, 645, 646, 647, 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1870, 1871, 1872, 1873, 1874, 1875, 1876, 1877, 1878, 1879, 1880, 1881, 1882, 1883, 1884, 1885, 1886, 1887, 1888, 1889, 1890, 1891, 1892, 1893, 1894, 1895, 1896, 1897, 1898, 1899, 1900, 1901, 1902, 1903, 1904, 1905, 1906, 1907, 1908, 1909, 1910, 1911, 1912, 1913, 1914, 1915, 1916, 1917, 1918, 1919, 1920, 1921, 1922, 1923, 1924, 1925, 1926, 1927, 1928, 1929, 1930, 1931, 1932, 1933, 1934, 1935, 1936, 1937, 1938, 1939, 1940, 1941, 1942, 1943, 1944, 1945, 1946, 1947, 1948, 1949, 1950, 1951, 1952, 1953, 1954, 1955, 1956, 1957, 1958, 1959, 1960, 1961, 1962, 1963, 1964, 1965, 1966, 1967, 1968, 1969, 1970, 1971, 1972, 1973, 1974, 1975, 1976, 1977, 1978, 1979, 1980, 19



# Investment Trust Review

## A new hand is dealt

by N. O. Taube

Senior Partner, Kitcat &amp; Aitken

Two dates and the names of two saints (or at least the names of the men who were named after the saints) should be engraved on the hearts of every investment trust investor or manager.

The dates are 6th April 1965 and 11th April 1978 and the saints are St. James and St. Denis.

Until 6th April 1965 holders of investment trust companies' shares enjoyed privileges, or at least did not suffer disadvantages, as compared with those investing directly in the underlying securities. That day Mr. Callaghan in his first budget effectively abolished double tax relief, introduced the Corporation Tax, long term Capital Gains Tax at 30%, and the 25% surrender rule on sales of hard currency securities.

On 11th April 1978 Mr. Healey reduced the tax on capital gains paid by investment trusts to 10% from the level of 17% to which it had been previously reduced from Mr. Callaghan's original 30%, and from 31st December 1977 the 25% surrender rule was also abolished. The abolition of this particularly restrictive impost was quadruply welcome as, in Mr. Heath's immortal phrase, at a stroke it made switching of currency

securities a practical possibility once again. It revitalised and extended the market in investment currency, it directly benefited asset values and, most important of all, it radically reduced the "necessity", that is to say, the theoretically advantageous but widely disastrous practice of direct borrowing of foreign currencies. Anyone who remembers borrowing Swiss francs cheaply with a view to investing in dollar-denominated securities will remember that particular headlamp-trap.

### Encouraging Conclusions

Perhaps we could draw further conclusions from the fact that the discovery of the bones of St. James was followed by the liberation of Spain or draw encouragement from the fact that St. Denis, after he was beheaded, picked up his head and walked away.

What is, I think, indisputable and can be proved from the figures shown in my table is that investment trusts as a whole did a good deal better between 31st December 1952 and 31st December 1964 than between 1st January 1965 and 31st December 1977. By saying better I mean not

only in absolute terms, which is indisputable, but also in relative terms.

What I have attempted to do is to pick companies of reasonable size with unchanged 31st December year ends and which have been involved in a minimum amount of merger activity. I then further concentrated on companies which had a fair proportion of their investments in international markets (which in the 1950s was certainly a hallmark of alert and intelligent management) and, taking the resulting four companies (two Scottish and two from London), constructed price and asset value year end indices. I then compared the growth of asset values with the Financial Times Ordinary Share Index (the F.T.A. All-Share Index did not exist then) and the Dow Jones Industrial Index weighted by the exchange rate and the dollar premium.

Before going any further the reservation must be expressed that effective gearing in 1952 was greater than it is today. The explanation for this is clear. First, there was a positive yield gap in the U.K. market and second there was the incidence of double tax relief. It was pos-

sible in the 1950s to invest in a variety of American securities on an effective yield basis of 8% or 9% and to look forward to a steady growth of income and capital values, while at the same time borrowing money at 5% or 6%. This policy was highly beneficial but came to an end with the abolition of double tax relief and the coincidental rise in interest rates.

Clearly the 1950s and early 1960s were golden years, nostalgically remembered by many participants in the investment trust world. Both the British and American markets had prodigious rises and, as seen in my table, in the period between 1952 and 1964 both the Dow Jones, suitably adjusted, and the Financial Times Ordinary Share Index trebled.

### Overseas Exposure

What is more, British investment trusts managed, by concentrating on the less well recognised growth stocks both in America and Britain, which in the early period were obtainable at low price/earnings multiples and on reasonable yield bases, to benefit from the subsequent recognition of the value of these stocks to a much greater extent than did investors in the leading companies represented by the Dow Jones and Financial Times indices. In addition judicious switching between American utilities, in a manner not unlike that adopted by institutional investors in the gilt-edged market today, helped to enhance both yields and capi-

tal values. Altogether it is not surprising that the average asset value of the companies I examined quintupled in the period 1952 to 1964, thus outperforming the two major indices by a compound factor of just over 4% per annum.

The more adventurous

amongst investment trust managers started to take an interest in Japan and Europe towards the latter part of this period, but the main involvement outside the traditional areas of the United States, Canada and Britain, and to a smaller extent, Australia and South Africa,

did not take place until after 1965. Currently the movement's overseas exposure averages over 40%.

By contrast the period since 1965 has been much less fruitful. The averages rose by 43% in the U.K. between December 1964 and December 1977 and by 69%, using the same form of adjustment, in the U.S. In the latter instance, all the rise was accounted for by the decline in sterling and the increase in the dollar premium. The Dow Jones average was actually marginally lower at the end of 1977 than it was 13 years earlier. There were hair-raising fluctuations between those two dates and it is a great tribute to the managers that, despite the difficulties which the Capital Gains Tax and premium surrender rule presented, the average asset value of the sample doubled, i.e. still continued to outperform the indices by a margin of just over 2% per annum as against the weighted Dow Jones Industrial and a margin of nearly 3% as against the F.T. Industrial Ordinary Index—with a reverse yield gap to contend with.

The question now arises whether the major opportunity presented by the reduction in the tax on capital gains to 10% and the abolition of the dollar premium surrender will allow a return to the previous pattern of performance.

As far as the prices of the shares of investment trusts are concerned the general decline in discounts on asset values which took place between 1952 and the late

1960s (when quite a few of them stood at a premium to asset values) was swiftly reversed in the last few years. It would not be illogical to see a reflection of a better performance in the narrowing of discounts and their possible elimination. It is also interesting to reflect that, in the kind of circumstances ruling during much of 1977 when discounts on investment trust shares were historically high but stocks in general were at humdrum levels but tended to be in short supply, the rights-issue-cum-mass-investment type of take-over of investment trust shares could again become fashionable, as evidenced by the recently announced bid for the share capital of The Investment Trust Corporation Limited.

### Easing Oversupply

The hope of a return to the pattern of the earlier years should encourage investors back into the investment trust market. It is also possible to argue that the change in this year's budget which, from the beginning of the 1979/80 tax year, will raise the maximum Capital Gains Tax suffered by private investors on sales of investment trust shares from 13% to 20%, should lessen the present experience of investment trust shares being the first target for any private investor wishing to raise money from his list. This factor should help to reduce the persistent oversupply of stock seen in the market during the last few years.

|                                   | 31.12.1952 | 31.12.1964 | 31.12.1977 |
|-----------------------------------|------------|------------|------------|
| <b>TRUST A Performance</b>        |            |            |            |
| —Price                            | 100        | 442        | 889        |
| —N.A.V.                           | 100        | 438        | 856        |
| (Discount) %                      | (24.4)     | (21.9)     | (21.5)     |
| <b>TRUST B Performance</b>        |            |            |            |
| —Price                            | 100        | 498        | 1,163      |
| —N.A.V.                           | 100        | 436        | 1,117      |
| (Discount) %                      | (27.6)     | (17.2)     | (24.6)     |
| <b>TRUST C Performance</b>        |            |            |            |
| —Price                            | 100        | 644        | 1,300      |
| —N.A.V.                           | 100        | 590        | 1,354      |
| (Discount) %                      | (18.2)     | (10.8)     | (21.5)     |
| <b>TRUST D Performance</b>        |            |            |            |
| —Price                            | 100        | 496        | 976        |
| —N.A.V.                           | 100        | 516        | 1,035      |
| (Discount) %                      | (19.8)     | (22.9)     | (24.4)     |
| <b>AVERAGE OF THE FOUR TRUSTS</b> |            |            |            |
| —Price Performance                | 100        | 520        | 1,082      |
| —N.A.V. Performance               | 100        | 492        | 1,090      |
| (Discount) %                      | (22.5)     | (18.2)     | (23.0)     |
| <b>F.T. Ind. Ord.</b>             |            |            |            |
| —Actual                           | 115.9      | 338.8      | 485.4      |
| —1952=100                         | 100        | 292        | 419        |
| <b>Dow Jones Industrial</b>       |            |            |            |
| —Actual                           | 283.66     | 875.40     | 831.17     |
| —1952=100*                        | 100        | 316        | 534        |

\* Adjusted for exchange rate and premium.

## Net Asset Values

The information in the columns below is supplied by the companies named, which are members of The Association of Investment Trust Companies. The figures, which are in pence except where otherwise stated, are unaudited.

| Net Asset Values                         |                                     | The figures which are in pence except where otherwise stated, are unrounded. |                   |                 |   |                 |                             |   |                 |                             |  |
|--|-------------------------------------|--|-------------------|-----------------|---|-----------------|-----------------------------|---|-----------------|-----------------------------|--|
| Total Assets less current liabilities    | Company                             | Shares or Stock  | Date of Valuation | Annual Dividend | Net Asset Value after deducting prior charges |                 | Investment Currency Premium | Net Asset Value after deducting prior charges |                 | Investment Currency Premium |  |
| £ million                                | (2)                                 | (3)  | (4)               | (5)             | at nominal value                              | at market value | (see note 2)                | at nominal value                              | at market value | (see note 2)                |  |
| (1)                                      | (2)                                 | (3)  | (4)               | (5)             | (6)   | (7)             | (8)                         | (9)   | (10)            | (11)                        |  |
| Pence except where £ stated (see note d) |                                     |  |                   |                 |   |                 |                             |   |                 |                             |  |
| VALUATION MONTHLY                        |                                     |  |                   |                 |   |                 |                             |   |                 |                             |  |
| 157.7                                    | Alliance Trust                      | Ordinary 25p   | 31/5/78           | 7.1             | 293.9   | 302.3           | 36.6                        | 130.9   | 135.7           | 9.8                         |  |
| 88.2                                     | Anglo-American Securities Corp.     | Ordinary 25p   | 31/5/78           | 3.0             | 131.3   | 137.5           | 18.2                        | 181.4   | 190.8           | 11.8                        |  |
| 131.7                                    | British Investment Trust            | Ordinary 25p   | 31/5/78           | 4.83            | 198.6   | 202.0           | 23.8                        | 110.1   | 112.8           | 7.0                         |  |
| 27.3                                     | Capital & National Trust            | Ord. & "B" Ord. 25p  | 31/5/78           | 2.4             | 170.0   | 172.6           | 0.2                         | 238.1   | 242.1           | 8.5                         |  |
| 10.7                                     | Clevedon Investment Trust           | Ordinary 25p   | 31/5/78           | 3.8             | 106.7   | 106.7           | 0.0                         | 104.9   | 107.2           | 1.8                         |  |
| 10.4                                     | Crosshairs Trust                    | Ordinary 25p   | 31/5/78           | 3.3             | 103.6   | 103.6           | 0.0                         | 273.9   | 282.8           | 28.3                        |  |
| 16.3                                     | Dundee & London Investment Trust    | Ordinary 25p   | 31/5/78           | 2.3             | 286.8   | 302.3           | 24.7                        | 84.5  | 85.0            | 3.0                         |  |
| 383.9                                    | Edinburgh Investment Trust          | £1 Deferred  | 31/5/78           | 6.73            | 124.3   | 126.2           | 17.5                        | 78.7  | 78.7            | 0.8                         |  |
| 45.2                                     | Edinburgh Investment Trust          | Ordinary 25p   | 31/5/78           | 2.85            | 103.8   | 110.0           | 10.2                        | 140.3   | 146.6           | 26.5                        |  |
| 10.1                                     | Edinburgh Scottish American Trust   | Ord. Stock 25p   | 31/5/78           | 2.1             | 103.8   | 110.0           | 10.2                        | 98.4  | 102.2           | 15.4                        |  |
| 71.1                                     | Grange Trust                        | Ordinary 25p   | 31/5/78           | 3.87            | 138.7   | 141.4           | 8.6                         | 151.9   | 154.9           | 84.9                        |  |
| 64.3                                     | Great Northern Investment Trust     | Ordinary 25p   | 31/5/78           | 2.9             | 105.2   | 112.5           | 8.6                         | 130.8   | 130.8           | 16.3                        |  |
| 7  | Guardian Investment Trust           | Ordinary 25p   | 31/5/78           | 1.3             | 105.4   | 111.1           | 5.7                         | 91.2  | 93.0            | —                           |  |
| 84.4                                     | Investment Trust Corporation        | Ordinary 25p   | 31/5/78           | 0.85            | 192.9   | 192.9           | 0.0                         | 91.2  | 93.0            | —                           |  |
| 21.5                                     | Investors Capital Trust             | Ordinary 25p   | 31/5/78           | 3.6             | 137.0   | 160.7           | 19.6                        | 158.8   | 163.3           | 3.6                         |  |
| 38.3                                     | London & Holyrood Trust             | Ordinary 25p   | 31/5/78           | 5.23            | 130.4   | 133.0           | 10.7                        | 55.0  | 56.1            | 1.1                         |  |
| 26.4                                     | London & Montrose Investment Trst.  | Ordinary 25p   | 31/5/78           | 3.4             | 234.4   | 234.4           | 0.0                         | 102.1   | 103.7           | 9.4                         |  |
| 48.4                                     | London & Provincial Trust           | Ordinary 25p   | 31/5/78           | 2.5             | 254.7   | 259.2           | 5.5                         | 98.3  | 98.3            | 0.2                         |  |
| 108.9                                    | Messanite Investment Trust          | Ordinary 25p   | 31/5/78           | 14.50           | 83.30   | 88.50           | 5.2                         | 62.8  | 62.8            | 2.3                         |  |
| 27.3                                     | North Atlantic Securities Corp.     | Ord. Debs. 1983  | 31/5/78           | 2.7             | 122.0   | 126.0           | 19.1                        | 103.5   | 103.5           | 11.8                        |  |
| 53.4                                     | Northern American Trust             | Ordinary 25p   | 31/5/78           | 2.53            | 132.1   | 136.8           | 15.7                        | 173.8   | 174.4           | 22.7                        |  |
| 7.4                                      | Northern American Trust             | Capital Shares   | 31/5/78           | 2.56            | 133.5   | 137.4           | 16.9                        | 125.2   | 127.5           | 16.7                        |  |
| 1129.3                                   | Save & Prosper Linked Invest. Trust | Ord. Stock 25p   | 31/5/78           | 3.36            | 124.4   | 142.3           | 19.0                        | 169.3   | 169.3           | 18.5                        |  |
| 57.8                                     | Scottish Investment Trust           | Ordinary 25p   | 31/5/78           | 1.6             | 90.0  | 102.1           | 31.6                        | 163.3   | 163.3           | 19.1                        |  |
| 107.3                                    | Scottish Northern Investment Trust  | Ordinary 25p   | 31/5/78           | 5.83            | 230.5   | 235.8           | 5.3                         | 178.8   | 184.9           | 26.6                        |  |
| 4.0                                      | Second Alliance Trust               | Ordinary 25p   | 31/5/78           | 7.56            | 137.8   | 157.8           | 20.0                        | 181.6   | 184.8           | 27.3                        |  |
| 42.7                                     | Shires Investment Co.               | Ordinary 25p   | 31/5/78           | 5.3             | 236.3   | 243.0           | 27.5                        | 242.3   | 262.2           | 34.6                        |  |
| 75.4                                     | Sterling Trust                      | Ordinary 25p   | 31/5/78           | 3.973           | 168.1   | 169.4           | 1.3                         | 106.8   | 110.4           | 18.8                        |  |
| 21.7                                     | Technology Investment Trust         | Ordinary 25p   | 31/5/78           | 3.94            | 237.2   | 237.2           | 0.0                         | 102.8   | 102.8           | 0.0                         |  |
| 89.9                                     | United British Securities Trust     | Ordinary 25p   | 31/5/78           | 3.32            | 127.5   | 127.5           | 0.0                         | 102.8   | 102.8           | 0.0                         |  |
| 123.8                                    | United States & General Trust       | Ord. Stock 25p   | 31/5/78           | 3.32            | 127.5   | 127.5           | 0.0                         | 102.8   | 102.8           | 0.0                         |  |
| 15.7                                     | United States Debenture Corporation | Conv. Loan 1983  | 31/5/78           | 55.00           | 1153.70                                       | 1140.20         | 13.50                       | 106.8   | 110.4           | 18.8                        |  |
| 40.9                                     | Baillie Gifford & Co.               | Ordinary 25p   | 31/5/78           | 3.3             | 151.4   | 153.8           | 17.6                        | 102.8   | 102.8           | 0.0                         |  |
| 24.6                                     | British Mortgage & Trust            | Ordinary 25p   | 31/5/78           | 1.6             | 68.6  | 68.6            | 0.0                         | 102.8   | 102.8           | 0.0                         |  |
| 45.3                                     | Edinburgh Fund Managers Ltd.        | Ordinary 25p   | 31/5/78           | 4.6             | 270.2   | 283.0           | 55.7                        | 102.8   | 102.8           | 0.0                         |  |
| 62.7                                     | Edinburgh Investment Trust          | Ordinary 25p   | 31/5/78           | 1.323           | 68.7  | 72.3            | 5.7                         | 102.8   | 102.8           | 0.0                         |  |
| 74.2                                     | Edinburgh Investment Trust          | Ord. Stock 25p   | 31/5/78           | 5.03            | 138.8   | 138.8           | 0.0                         | 102.8   | 102.8           | 0.0                         |  |
| 17.1                                     | Edinburgh Investment Trust          | Ord. & "B" Ord. 25p  | 31/5/78           | 1.135           | 60.3  | 62.3            | 49.4                        | 102.8   | 102.8           | 0.0                         |  |
| 74.2                                     | Edinburgh Investment Trust          | Ordinary 25p   | 31/5/78           | 5.0             | 145.2   | 143.7           | 9.7                         | 102.8   | 102.8           | 0.0                         |  |
| 35.2                                     | Edinburgh Investment Trust          | Ordinary 25p   | 31/5/78           | 4.1             | 145.2   | 143.7           | 9.7                         | 102.8   | 102.8           | 0.0                         |  |
| 22.9                                     | Edinburgh Investment Trust          | Ordinary 25p   | 31/5/78           | 3.0             | 153.3   | 164.7           | 15.8                        | 102.8   | 102.8           | 0.0                         |  |
| 7.2                                      | Edinburgh Investment Trust          | Ordinary 25p   | 31/5/78           | 2.00            | 112.50  | 112.50          | 0.0                         | 102.8   | 102.8           | 0.0                         |  |
| 189.6                                    | Edinburgh Investment Trust          | Ordinary 25p   | 31/5/78           | 0.53            | 60.7  | 69.7            | 14.0                        | 102.8   | 102.8           | 0.0                         |  |
| 304.9                                    | Edinburgh Investment Trust          | Ordinary 25p   | 31/5/78           | 3.77            | 227.2   | 235.8           | 13.0                        | 102.8   | 102.8           | 0.0                         |  |
| 6.7                                      | Edinburgh Investment Trust          | Ordinary 25p   | 31/5/78           | 4.0             | 146.3   | 151.4           | 13.0                        | 102.8   | 102.8           | 0.0                         |  |
| 23.8                                     | Edinburgh Investment Trust          | Ordinary 25p   | 31/5/78           | 5.3             | 101.8   | 101.8           | 5.9                         | 102.8   | 102.8           | 0.0                         |  |
| 27.1                                     | Edinburgh Investment Trust          | Ordinary 25p   | 31/5/78           | 0.415           | 268.2   | 268.2           | 3.9                         | 102.8   | 102.8           | 0.0                         |  |
| 7.8                                      | Edinburgh Investment Trust          | Ordinary 25p   | 31/5/78           | 1.6953          | 61.9  | 64.1            | 6.7                         | 102.8   | 102.8           | 0.0                         |  |
| 11.8                                     | Edinburgh Investment Trust          | Ordinary 25p   | 31/5/78           | 2.5             | 87.5  | 87.5            | 0.0                         | 102.8   | 102.8           | 0.0                         |  |
| 23.7                                     | Edinburgh Investment Trust          | Ordinary 25p   | 31/5/78           | 1.7             | 55.5  | 58.0            | 9.5                         | 102.8   | 102.8           | 0.0                         |  |
| 10.8                                     | Edinburgh Investment Trust          | Ordinary 25p   | 31/5/78           | 0.5             | 90.9  | 110.2           | 13.1                        | 102.8   | 102.8           | 0.0                         |  |
| 12.0                                     | Edinburgh Investment Trust          | Ordinary 25p   | 31/5/78           | 2.5             | 104.8   | 107.0           | 3.9                         | 102.8   | 102.8           | 0.0                         |  |
| 63.3                                     | Edinburgh Investment Trust          | Ordinary 25p   | 31/5/78           | 2.4             | 104.8   | 107.0           | 3.9                         | 102.8   | 102.8           | 0.0                         |  |
| 154.4                                    | Edinburgh Investment Trust          | Ordinary 25p   | 31/5/78           | 1.373           | 36.4  | 60.0            | 6.8                         | 102.8   | 102.8           | 0.0                         |  |
| 18.0                                     | Edinburgh Investment Trust          | Ordinary 25p   | 31/5/78           | 1.85            | 58.4  | 59.4            | 5.0                         | 102.8   | 102.8           | 0.0                         |  |
| 7.1                                      | Edinburgh Investment Trust          | Ordinary 25p   | 31/5/78           | 0.4             | 40.2  | 40.2            | 0.0                         | 102.8   | 102.8           | 0.0                         |  |
| 125.6                                    | Edinburgh Investment Trust          | Ordinary 25p   | 31/5/78           | 3.45            | 202.6   | 202.6           | 27.1                        | 102.8   | 102.8           | 0.0                         |  |
| 4.1                                      | Edinburgh Investment Trust          | Ordinary 25p   | 31/5/78           | 2.4             | 144.8   | 144.8           | 19.2                        | 102.8   | 102.8           | 0.0                         |  |
| 349.5                                    | Edinburgh Investment Trust          | Ordinary 25p   | 31/5/78           | 0.15            | 82.5  | 82.5            | 0.0                         | 102.8   | 102.8           | 0.0                         |  |
| 17.7                                     | Edinburgh Investment Trust          | Ordinary 25p   | 31/5/78           | 2.4             | 87.5  | 87.5            | 0.0                         | 102.8   | 102.8           | 0.0                         |  |
| 7.1                                      | Edinburgh Investment Trust          | Ordinary 25p   | 31/5/78           | 2.4             | 87.5  | 87.5            | 0.0                         | 102.8   | 102.8           | 0.0                         |  |
| 125.6                                    | Edinburgh Investment Trust          | Ordinary 25p   | 31/5/78           | 2.4             | 87.5  | 87.5            | 0.0                         | 102.8   | 102.8           | 0.0                         |  |
| 4.1                                      | Edinburgh Investment Trust          | Ordinary 25p   | 31/5/78           | 2.4             | 87.5  | 87.5            | 0.0                         | 102.8   | 102.8           | 0.0                         |  |
| 349.5                                    | Edinburgh Investment Trust          | Ordinary 25p   | 31/5/78           | 2.4             | 87.5  | 87.5            | 0.0                         | 102.8   | 102.8           | 0.0                         |  |
| 17.7                                     | Edinburgh Investment Trust          | Ordinary 25p   | 31/5/78           | 2.4             | 87.5  | 87.5            | 0.0                         | 102.8   | 102.8           | 0.0                         |  |
| 7.1                                      | Edinburgh Investment Trust          | Ordinary 25p   | 31/5/78           | 2.4             | 87.5  | 87.5            | 0.0                         | 102.8   | 102.8           | 0.0                         |  |
| 125.6                                    | Edinburgh Investment Trust          | Ordinary 25p   | 31/5/78           | 2.4             | 87.5  | 87.5            | 0.0                         | 102.8   | 102.8           | 0.0                         |  |
| 4.1                                      | Edinburgh Investment Trust          | Ordinary 25p   | 31/5/78           | 2.4             | 87.5  | 87.5            | 0.0                         | 102.8   | 102.8           | 0.0                         |  |
| 349.5                                    | Edinburgh Investment Trust          | Ordinary 25p   | 31/5/78           | 2.4             | 87.5  | 87.5            | 0.0                         | 102.8   | 102.8           | 0.0                         |  |
| 17.7                                     | Edinburgh Investment Trust          | Ordinary 25p   | 31/5/78           | 2.4             | 87.5  | 87.5            | 0.0                         | 102.8   | 102.8           | 0.0                         |  |
| 7.1                                      | Edinburgh Investment Trust          | Ordinary 25p   | 31/5/78           | 2.4             | 87.5  | 87.5            | 0.0                         | 102.8   | 102.8           | 0.0                         |  |
| 125.6                                    | Edinburgh Investment Trust          | Ordinary 25p   | 31/5/78           | 2.4             | 87.5  | 87.5            | 0.0                         | 102.8   | 102.8           | 0.0                         |  |
| 4.1                                      | Edinburgh Investment Trust          | Ordinary 25p   | 31/5/78           | 2.4             | 87.5  | 87.5            | 0.0                         | 102.8   | 102.8           | 0.0                         |  |
| 349.5                                    | Edinburgh Investment Trust          | Ordinary 25p   | 31/5/78           | 2.4             | 87.5  | 87.5            | 0.0                         | 102.8   | 102.8           | 0.0                         |  |
| 17.7                                     | Edinburgh Investment Trust          | Ordinary 25p   | 31/5/78           | 2.4             | 87.5  | 87.5            | 0.0                         | 102.8   | 102.8           | 0.0                         |  |
| 7.1                                      | Edinburgh Investment Trust          | Ordinary 25p   | 31/5/78           | 2.4             | 87.5  | 87.5            | 0.0                         | 102.8   | 102.8           | 0.0                         |  |
| 125.6                                    | Edinburgh Investment Trust          | Ordinary 25p   | 31/5/78           | 2.4             | 87.5  | 87.5            | 0.0                         | 102.8   | 102.8           | 0.0                         |  |
| 4.1                                      | Edinburgh Investment Trust          | Ordinary 25p   | 31/5/78           | 2.4             | 87.5  | 87.5            | 0.0                         | 102.8   | 102.8           | 0.0                         |  |
| 349.5                                    | Edinburgh Investment Trust          | Ordinary 25p   | 31/5/78           | 2.4             | 87.5  | 87.5            | 0.0                         | 102.8   | 102.8           | 0.0                         |  |
| 17.7                                     | Edinburgh Investment Trust          | Ordinary 25p   | 31/5/78           | 2.4             | 87.5  | 87.5            | 0.0                         | 102.8   | 102.8           | 0.0                         |  |
| 7.1                                      | Edinburgh Investment Trust          | Ordinary 25p   | 31/5/78           | 2.4             | 87.5  | 87.5            | 0.0                         | 102.8   | 102.8           | 0.0                         |  |
| 125.6                                    | Edinburgh Investment Trust          | Ordinary 25p   | 31/5/78           | 2.4             | 87.5  | 87.5            | 0.0                         | 102.8   | 102.8           | 0.0                         |  |
| 4.1                                      | Edinburgh Investment Trust          | Ordinary 25p   | 31/5/78           | 2.4             | 87.5  | 87.5            | 0.0                         | 102.8   | 102.8           | 0.0                         |  |
| 349.5                                    | Edinburgh Investment Trust          | Ordinary 25p   | 31/5/78           | 2.4             | 87.5  | 87.5            | 0.0                         | 102.8   | 102.8           | 0.0                         |  |
| 17.7                                     | Edinburgh Investment Trust          | Ordinary 25p   | 31/5/78           | 2.4             | 87.5  | 87.5            | 0.0                         | 102.8   | 102.8           | 0.0                         |  |
| 7.1                                      | Edinburgh Investment Trust          | Ordinary 25p   | 31/5/78           | 2.4             | 87.5  | 87.5            | 0.0                         | 102.8   | 102.8           | 0.0                         |  |
| 125.6                                    | Edinburgh Investment Trust          | Ordinary 25p   | 31/5/78           | 2.4             | 87.5  | 87.5            | 0.0                         | 102.8   | 102.8           | 0.0                         |  |
| 4.1                                      | Edinburgh Investment Trust          | Ordinary 25p   | 31/5/78           | 2.4             | 87.5  | 87.5            | 0.0                         | 102.8   | 102.8           | 0.0                         |  |
| 349.5                                    | Edinburgh Investment Trust          | Ordinary 25p   | 31/5/78           | 2.4             | 87.5  | 87.5            | 0.0                         | 102.8   | 102.8           | 0.0                         |  |
| 17.7                                     | Edinburgh Investment Trust          | Ordinary 25p   | 31/5/78           | 2.4             | 87.5  | 87.5            | 0.0                         | 102.8   | 102.8           | 0.0                         |  |
| 7.1                                      | Edinburgh Investment Trust          | Ordinary 25p   | 31/5/78           | 2.4             | 87.5  | 87.5            | 0.0                         | 102.8   | 102.8           | 0.0                         |  |
| 125.6                                    | Edinburgh Investment Trust          | Ordinary 25p   | 31/5/78           | 2.4             | 87.5  | 87.5            | 0.0                         | 102.8   | 102.8           | 0.0                         |  |
| 4.1                                      | Edinburgh Investment Trust          | Ordinary 25p   | 31/5/78           | 2.4             | 87.5  | 87.5            | 0.0                         | 102.8   | 102.8           | 0.0                         |  |
| 349.5                                    | Edinburgh Investment Trust          | Ordinary 25p   | 31/5/78           | 2.4             | 87.5  | 87.5            | 0.0                         | 102.8   | 102.8           | 0.0                         |  |
| 17.7                                     | Edinburgh Investment Trust          | Ordinary 25p   | 31/5/78           | 2.4             | 87.5  | 87.5            | 0.0                         | 102.8   | 102.8           | 0.0                         |  |
| 7.1                                      | Edinburgh Investment Trust          | Ordinary 25p   | 31/5/78           | 2.4             | 87.5  | 87.5            | 0.0                         | 102.8   | 102.8           | 0.0                         |  |
| 125.6                                    | Edinburgh Investment Trust          | Ordinary 25p   | 31/5/78           | 2.4             | 87.5  | 87.5            | 0.0                         | 102.8   | 102.8           | 0.0                         |  |
| 4.1                                      | Edinburgh Investment Trust          | Ordinary 25p   | 31/5/78           | 2.4             | 87.5  | 87.5            | 0.0                         | 102.8   | 102.8           | 0.0                         |  |
| 349.5                                    | Edinburgh Investment Trust          | Ordinary 25p   | 31/5/78           | 2.4             | 87.5  | 87.5            | 0.0                         | 102.8   | 102.8           | 0.0                         |  |
| 17.7                                     | Edinburgh Investment Trust          | Ordinary 25p   | 31/5/78           | 2.4             | 87.5  | 87.5            | 0.0                         | 102.8   | 102.8           | 0.0                         |  |
| 7.1                                      | Edinburgh Investment Trust          | Ordinary 25p   | 31/5/78           | 2.4             | 87.5  | 87.5            | 0.0                         | 102.8   | 102.8           | 0.0                         |  |
| 125.6                                    | Edinburgh Investment Trust          | Ordinary 25p   | 31/5/78           | 2.4             | 87.5  | 87.5            | 0.0                         | 102.8   | 102.8           | 0.0                         |  |
| 4.1                                      | Edinburgh Investment Trust          | Ordinary 25p   | 31/5/78           | 2.4             | 87.5  | 87.5            | 0.0                         | 102.8   | 102.8           | 0.0                         |  |
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**ROME, June 15**

**MONTREAL, June 15.**

founded in 1918 by the father and uncle of the present chairman, Mr. Hubert C. Moog. The company employs about 1,000 people in North America, the bulk of them at its St. Louis plant. It has a small assembly facility in Toronto and a wire manufacturing subsidiary at Mayville, Missouri.

The company's main products are replacement parts for vehicle front suspensions and it supplies warehouses, mass merchandisers and rubber companies.

ROME, June 1

trans-Mediterranean pipeline to supply Italy with some 12bn cubic metres of Algerian natural gas a year. The total investment of the ambitious project amounted to L3,000m, Sig. Setti said.

Italy's largest bank, the state-owned Banca Nazionale del Lavoro said that business confidence in the Italian economy is definitely on the rise, both at home and abroad.

"In spite of the government's inaction in overhauling the budget—or maybe, as some sceptical observers note, thanks to it—the impression is gaining currency in Italy that a business recovery is already under way, the bank's monthly bulletin said.

MADRID June 1

**MADRID, June 15,**  
assets of Pta 24,36n (\$296m).  
There are believed to be over  
4,000 creditors who include  
Spain's main banks, the Ministry  
of Finance and the state-owned  
security system. The company  
also is in default on at least one  
international loan.

Our financial staff write: at this  
stage it is not clear whether  
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will be taking part in the rescue  
operation. The company has

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## BY DAVID GARDNER

**By Guy Frankfort**  
**FRANKFURT, June 15.**  
**HAPAG-LLOYD** West Germany's largest merchant shipping line, saw its net profits decline last year as a result of the industry doldrums, and hold out little hope of any improvement during 1978.

But it reports that its policy of "diversification" has turned it

**By Guy Hawtin**

Net profits for the group declined from DM 19.8m in 1976 to DM 18.2m (\$7.8m), according to the annual report published today. Hapag-Lloyd's management is recommending a cut in dividend from 12 per cent of DM 6 per DM 50 share to 9 per cent.

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## BY PAUL LENDYAN

**Loan for Sacilor**  
The European Commission, the Common Market executive, are to lend FFr 70m. (about \$15m) to the Societe des Acieries et Laminoirs de Lorraine (Sacilor) to concentrate production of pig iron into fewer and more efficient plants, AP-DJ reports from Brussels.

### By Our Financial Staff

**Bank Ltd.**  
**Certificates**  
**1980**

**By Lance Keyworth**

the Certificates  
sit 1980

... ..

Agent Bank  
The Chase Manhattan Bank, N.A.,  
London

Merchant Investors Assurance Company Limited

**Merchant Investors Assurance Company Limited**

 During its first full year as a member of the Nationale Nederlanden Group, the Company expanded its unit

Under the plan, the Company expanded its unlinked life and pensions business rapidly. Premium income in 1977 at £12.6 million showed an increase of 176% over the previous year. New sales of regular premiums increased by 40% and new single premiums by 283%. New branches were opened to

give the Company full coverage throughout the U.K. and a completely new range of unit-linked life and

Nationale-Nederlandsen operates on an international scale with branches or associated companies in the Netherlands, the United Kingdom, the Republic of Ireland, Belgium, Norway, Spain, Canada, the United States of America, Surinam, the Netherlands Antilles, South Africa, Australia, Singapore, Malaysia, Indonesia, the Philippines, and through general agencies in Denmark, Saudi Arabia, the United Arab Emirates

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sharp rise in the prices of Japanese convertibles in the D-Mark sector stemming largely from the upsurge in the yen against the D-Mark. Price rises of between 3 and 4 points were

The Chase Manhattan Bank, N.A.,  
London



## INTERNATIONAL FINANCIAL AND COMPANY NEWS

## Roussel-Uclaf sees further growth in sales and profit

BY DAVID CURRY

ROUSSEL-UCRAF, the pharmaceutical, veterinary and perfume group, in which Hoechst of Germany has a majority shareholding, reveals consolidated 1977 results which show a sharp advance in profits, further progress in penetrating overseas markets, and the effect of the continued policy of diversification to reduce dependence on its basic pharmaceutical activities. Further profits growth is expected this year.

As with practically every other large French group with overseas interests, the bulk of the 1977 upturn came from exports and activities outside France where economic austerity, including price controls, limited growth in sales last year to 2.8 per cent. In contrast, overseas turnover rose by 12.2 per cent.

Overall, sales reached FF 3,524bn representing a 7.3 per cent increase on a comparable basis growth extends to 11.6 per cent.

Gross operating profit was 22 per cent higher at FF 800m. Consolidated earnings before profit sharing and extraordinary gains were FF 83.3m representing a 64 per cent increase and at the net level of FF 78.2m of 1977 compared with FF 70.1m of 1976, the two totals benefiting respectively from 1.6m and FF 28.2m of extraordinary gains.

This year the company earnings to increase by 12 per cent

on a broadly similar rise in sales.

M. Henri Monod, managing director, emphasised last year's increase in research and development spending of nearly 10 per cent to FF 274m and the effect of the group's aggressive investment policy in the shape of amortisation, up 11.7 per cent to FF 113m.

He also stressed the continued diversification of the group noting that the basic pharmaceutical activity which had accounted for 53 per cent of sales in 1973 had shrunk to 48 per cent.

The newly formed Renault de Mexico will invest 1.6bn pesos (\$72m) over the next five years. The money will be spent on expanding production at the Salaguna plant and on developing the company's sales network. Renault owns 40 per cent of the Mexican company.

per cent although still accounting for some two thirds of research costs.

Roussel-Uclaf comprises several related activities. Linked with its medical products is a division representing its diversification in the health sector including medical cosmetics, dietary products, and dressings. This group of activities scored a 27.6 per cent gain in turnover

PARIS, June 15.

last year to reach FF 110m. Five chemical products in bulk (578m) and the animal and plant health division (698m) each marked a 10.6 per cent advance. The sales of the five chemicals division however of which more than three-quarters are overseas, were depressed by the decline of the dollar relative to the franc.

Finally, Roussel-Uclaf's perfumes division, Rochas, acquired in 1976, achieved a 62 per cent increase in sales last year to FF 236.3m. More than 80 per cent of these sales were overseas.

One of the general lines of policy is to maintain the research and development effort at around the equivalent of 1974 per cent of turnover. The 1980 budget will contain a FF 400m-plus research commitment — a 50 per cent increase in three years.

The group debt equity ratio at the end of the year is 25 per cent leaving room for further financing. The company plans to finance 50 per cent of capital needs up to 1980 out of cash flow and raise the rest roughly equally in long- and short-term borrowing.

By 1980 the group is aiming at a FF 500m turnover, leaving a 10 per cent margin on the sale of its products. The group debt equity ratio at the end of the year is 25 per cent leaving room for further financing. The company plans to finance 50 per cent of capital needs up to 1980 out of cash flow and raise the rest roughly equally in long- and short-term borrowing.

## Suntory boosts earnings by 11%

By Kenneth Gooding

SUNTORY, Japan's major whisky producer and probably 8th-largest drinks business in the world, saw profits after tax increase by 11.3 per cent from ¥9,581 to ¥10,411 (\$47.3m) in the year to March 31.

Turnover rose from ¥417,130m to ¥465,590m (\$2,290m) and at the taxable level profits were ¥32,780m against ¥28,770m.

The group expects expansion of the whisky market in Japan to 10 per cent this year following a 24 per cent increase in the liquor tax from May 1.

Imported whiskies have not been hit so heavily by the changes and this might improve sales this year, said Mr. Keizo Saji, president of the family-controlled group. Suntory is the Japanese agent for B&B, the Distillers Company brand, which last year improved its market share in a generally stable market.

The economic recession had caused a cut-back in entertaining and gift-giving last year and this was a major factor in the lack of buoyancy in the imported Scotch market in Japan last year, Mr. Saji explained.

Suntory, which wants to build up its share of the Japanese beer market from the current 6.3 per cent to 10 per cent, has acquired a site for its third brewery. By the time this is ready in 1981 about \$21m will have been spent.

Other diversifications are going well. Although it entered the soft drink market only five years ago, volume of sales, at 20m cases, is the same as beer.

In the fast-food business, Suntory's "First Kitchen" hamburger chain in Tokyo now numbers five wholly owned shops and by the end of the fiscal year this will have doubled.

## Trading group sees advance

By Wong Sulong

KUALA LUMPUR, June 15. AFTER THREE years of mixed results, Harper Giblin, the Malaysian-based trading and travel group, sees an improved performance ahead.

The chairman, Mr. D. M. Row, says in his annual report that the group's results for the first four months of the current year were well above the comparable period last year, and he looks forward to a progressive improvement in profitability as a result of the regrouping and consolidation of the group's structure.

Pre-tax profits last year were 6 per cent higher, at 7.3m ringgits (U.S.\$3m), on a turnover of 402m ringgits (U.S.\$167m). However, a substantially lower level of taxation, and an extraordinary gain of 1.5m ringgits from the sale of one of its Hong Kong subsidiaries, W. R. Loxley, enabled the group to maintain its 15 per cent dividend rate, as well as to transfer 4m ringgits to reserves.

## Sun Hung Kai looks overseas

By Anthony Rowley

HONG KONG, June 15. SUN HUNG KAI Securities, one of the leading stockbrokers and investment advisers here, plans to internationalise its activities through the projected link-up with Compagnie Financière de Paris et des Pays-Bas (Paribas) of Paris.

This is stated by Sun Hung Kai chairman and managing director, Mr. Fung King Hey, in a circular to shareholders outlining the reasons for the SRKS board's unanimous recommendation of Paribas' offer to acquire up to 25 per cent of the Hong Kong company.

Shareholders will be asked to approve the link-up at an extraordinary general meeting to be held here tomorrow.

Paribas recently bought around 8.4m SRKS shares in the stockmarket at HK\$1.75 each, and Sun Hung Kai shareholders appear, with subscription of 15m of new shares at HK\$1.85 per share, after that, Paribas will own 11.5 per cent of the enlarged capital and SRKS will receive HK\$27.7m in cash.

The price formula will be based on the prevailing stock market price of SRKS, which is currently HK\$1.80.

The placing memorandum, prepared on the basis of Bank of Greece statistics, gives Greece's external debt at \$4,380m on December 31, 1977. This comprises private debt of \$1,340m, public debt of \$2,420m and suppliers' credits of \$620m.

The suppliers' credits, which cannot be drawn down by Greece, are of over one-year's duration. Greece also has suppliers' credits of \$771.8m of less than one year at that date.

The official figures may exclude some loans for the purchase of military equipment. Last year Greece paid \$520m for such equipment, some of this for cash purchases and the rest to meet earlier commitments.

The figure also excludes direct investments and more unusually, short-term capital flows in the form of deposits made by Greeks working and living abroad. At the end of last year these totalled \$2,420m, and the figure has since risen to \$2,710m.

However, the Greeks point out that even during periods when disturbed conditions such as the Cyprus war scare of 1974 had led to rapid shifts from domestic deposits into currency, no net withdrawal of foreign deposits had occurred. Most of these deposits have been withdrawn in drachmas, meaning that their flight abroad is unlikely.

The Bank of Greece records Greece's foreign debt service ratio in 1977 at 9.5, a not unimpressive ratio for a country in Greece's position.

## SOUTH AFRICAN TAKEOVERS

## The securities rand route

BY RICHARD ROLFE

SOUTH AFRICA's two-tier currency system, and the continuing gap between the official rand and the rate at which securities rand can be bought, have tempted overseas investors to use the securities rand route to buy South African assets at a discount.

The basis of the recent deals has been the long-standing arrangement that securities rand may only be used to buy listed securities. With the securities rand, in which there is a limited but reasonably free market standing at 73 cents (U.S.), the discount on the official parity of \$1.15 is 36 per cent. So it is a discount to net worth.

One such deal occurred last year, when the fishing group, Oventone Investments sold its African assets at a substantial discount and at the same time to achieve a high income return in freely remittable rands, subject to non-resident shareholders tax of 15 per cent.

The size of the securities rand discount also means that the offshore purchaser can bid an attractive price to local interests.

listed construction subsidiary, Ovco, to foreign interests and subsequently bought back the company, Wellworths Stores. Wellworths has converted itself over a period into little more than a cash shell with residual interests in the distribution of textile piece goods. In the process, net worth built up to 134c in the last balance sheet.

The shares were quoted at 20c before suspension two weeks ago, but were hardly ever traded — with only 8,000 changing hands this year. Howden has acquired 69 per cent of the company from the controlling shareholders for 95c and is extending the same price to the outside shareholders, but Wellworths now stands at 115c. It has mirrored the performance of the local short-term insurer, Marine and Trade, in which Howden has also acquired a stake. Wellworth's — the name of which is to be changed to Alexander Howden Group South Africa — will acquire the existing Howden interests in South Africa and provide a base for further acquisitions in the country.

The securities rand market in South Africa is being used for overseas takeover bids. The amounts involved recently have been small, but larger deals may follow. The most striking of the recent deals has been the purchase by Alexander Howden, of the UK, the insurance broker with interests in banking and shipping, of the "shell" company, Wellworths Stores.

while still acquiring assets on a locally-quoted printing group, Hortors. Last week, a Panama-based company bought control of Empress, a listed distributor of sewing and knitting machines. But the most striking deal, again last week, has been the \$11.1m purchase by Alexander Oventone Investments of its

## Tata-Finlay ahead in new form

BY P. C. MAHANTI

CALCUTTA, June 15.

TATA-FINLAY, the tea company which has adopted the 40-60 pattern of foreign-Indian ownership under the Foreign Exchange Regulation Act, raised its pre-tax profits to Rs 138.5m (\$22.4m) in the first year in its new form, from Rs 119m in the previous year. Sales rose to Rs 790m (\$94m), from Rs 459m.

The director says that the company owns 20,513 hectares, the largest area owned by a tea company. It has also diversified into coffee, cardamom and pepper.

Reviewing the year's activities, the chairman, Mr. E. K. Dutta, traces the satisfactory volume of profit to the sustained U.S. demand for its instant tea. It is still expected that the 1976 levels to be reached, says the chairman. The company also exported bulk tea to various parts of the world with satisfaction.

Prospects for 1978, however, are promising, the chairman says. Weather conditions have not been as favourable as in 1977 and droughts have been experienced in many areas. There has been extensive frost damage in parts of South India. On present indications it is unlikely that last year's record harvest will be achieved, but it is still expected that the 1976 levels to be reached, says the chairman. The company also exported bulk tea to various parts of the world with satisfaction.

## Strike cuts revenues at El Al Airlines

BY L. DANIEL

TEL AVIV, June 15.

EL AL Israel Airlines — which expects to be in deficit this year — lost some 12,170m of revenue (about \$10m) in April, when the company's planes were grounded for three weeks. A further estimated revenue loss of 14,400m was incurred in May as passengers were afraid of a renewal of the strike.

The longer-term effects cannot be gauged — many group flights for June-August were postponed or cancelled, in spite of an apparent exchange losses in London of 127.4m, L. Daniel looked at foreign airlines.

The constant reduction in air fares and the increase in charter flights, together with the cost of local personnel, are other factors adversely affecting the company's operations.

Pre-tax profits were up 33 per cent to 115.1m, helped by 1219m from the restatement of quoted index-linked bonds. The company is recommending a 15 per cent gross cash dividend, against 21 per cent in 1976, and a stock dividend of 33 per cent, against 25 per cent.

Net life insurance premiums at 1552.2m, were up 47 per cent and showed a profit of 111.3m (\$14.1m in 1976). Net premiums for general insurance at 1218.3m, although up 54 per cent, resulted in a loss of 129.6m (\$12.1m in 1976).

Shares in El Al of Japan are to be listed on the forward market of the Paris Bourse starting June 23, according to AP-DJ reports from Paris. The company's shares are currently listed on the exchange's cash market.

## Sharp rise at Philipp Holzmann

FRANKFURT, June 15.

PHILIPP HOLZMANN, one of West Germany's two largest construction concerns, said net profits rose sharply to DM 15.8m (\$7.7m) in 1977 from DM 12.1m (\$7.7m) in 1976. In its annual report, Holzmann said parent company turnover climbed to DM1.81bn from DM1.15bn.

Holzmann's world group net profits were up nearly sixfold in 1977, at DM 15.8m from DM 2.6m in 1976. Foreign turnover rose to DM 2,560m in 1977 from DM 1,650m in 1976, the company said.

As previously announced, new foreign orders totalled DM 1.2bn in 1977, after more than doubling to DM 580m in the previous year. The company attributed the decline in foreign orders to weaker demand from oil-producing states, due largely to currency considerations.

Despite the appreciation of the Deutsche Mark, Holzmann also said it was confident of positive foreign results in 1978.

Philip Holzmann's supervisory board has already recommended to stockholders an unchanged dividend of DM 7 per DM 50 share. Domestic shareholders will receive a higher payout due to tax credits.

## Creditanstalt lifts stake in Austria's biggest store

BY PAUL LENDVAI

VIENNA, June 15.

MAJOR CHANGES, involving Austrian, Swiss and German companies, have taken place with regard to the ownership of Gerntsch, Austria's single largest store with an annual turnover of Sch 3.1bn (about \$207m). General Shopping, a Luxembourg-based holding company, has sold its 50 per cent holding in Gerntsch for an undisclosed sum to the Creditanstalt Bankverein of Vienna and Jelmoli, a Swiss store.

As a result of the complicated transactions to be completed next week, Creditanstalt will increase its interest in Gerntsch from 25 per cent to 37.5 per cent. At the same time, the rest of General Shopping's former holding, 37.5 per cent, will be acquired by Jelmoli of Zurich.

Both Jelmoli and General Shopping were, until recently, controlled by SKA (Schweizerische Kreditanstalt). However, SKA sold its holding in Jelmoli to the Union Trading Company which is in turn controlled by the Basler Handelsgesellschaft. Jelmoli had last year a turnover of Sch 7bn, while Union Trading Company reported a worldwide sales total of Sch 10bn.

Jelmoli has already been

linked with Gerntsch through consulting contracts. The changes in the respective holdings do not affect the 25 per cent interest held by the Norddeutsche Landesbank.

Gerntsch operates 13 stores in Austria and sales last year rose by 6 per cent. It is understood that General Shopping wants to concentrate on operations in the U.S. and this is the reason for the sale of its holding.

No details have been revealed about the price Creditanstalt and Jelmoli paid for the 50 per cent interest. A figure of Sch 400m, quoted by the Vienna popular daily "Kurier", was described by bank sources here as a purely speculative figure. The basic capital of the Gerntsch Kaufhaus is Sch 170m, to which a further Sch 82m, the capital of Gerntsch Grundstuecke, must be added. Thus a transaction at nominal value would already involve at least Sch 116m.

Modernization of the Gerntsch stores and investments aimed at raising the general level and quality have been predicted as a consequence of the changes. The top management post will be taken over by Mr. C. Magel, hitherto director of the Jelmoli concern in Zurich.

## GREEK DEBT

## Finer loan terms for return to market

BY DAVID TONGE AND FRANCIS GRILES

GREECE yesterday confirmed it could obtain better terms for its borrowing from the signing of a \$300m 10-year medium-term loan, which is being lead managed by Bankers Trust International.

The borrower, the Bank of Greece, is paying a spread over the interbank rate of 1 per cent for the first three years, rising to 1 per cent for the last seven.

The Bank of Greece had not raised a loan for 18 months prior to this one.

The Bank of Greece was represented by its Governor, Fraxos Xenophon Zolotas, at the signing.

Part of the loan, he said, would be used for repaying one of the \$125m arranged over seven years

by the Bank of Greece in late 1976 for which it paid a 1 1/2 per cent spread) and which had never been drawn. The balance is earmarked for financing the public investment budget.

Earlier this year, the IMF told the Greeks that with their "basic external deficit declining, the scope for financing the budget deficit by borrowing foreign credits would have diminished as borrowing in excess of the balance of payments need would add to reserves and, ceteris paribus, inject liquidity into the economy." Consumer prices are rising at 12-13 per cent per year.

However, a Greek official insisted that the borrowing is within the existing deficit, while Professor Zolotas stressed that

Greece will be repaying \$350m on previous loans maturing this year.

The placing memorandum, prepared on the basis of Bank of Greece statistics, gives Greece's external debt at \$4,380m on December 31, 1977. This comprises private debt of \$1,340m, public debt of \$2,420m and suppliers' credits of \$620m.

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The Bank of Greece records Greece's foreign debt service ratio in 1977 at 9.5, a not unimpressive ratio for a country in Greece's position.

## FORECAST EXTERNAL PUBLIC DEBT SERVICING REQUIREMENTS

| Year  | Government | State   | Bank of Greece | Other banks and IMF* | Total   |
|-------|------------|---------|----------------|----------------------|---------|
| 1978  | 87.5       | 137.5   | 182.1          | 60.1                 | 467.2   |
| 1979  | 81.8       | 149.8   | 330.6          | 94.3                 | 656.5   |
| 1980  | 59.4       | 170.6   | 225.2          | 107.4                | 562.6   |
| 1981  | 25.9       | 145.9   | 159.1          | 90.2                 | 421.1   |
| 1982  | 24.6       | 147.9   | 145.4          | 40.7                 | 358.7   |
| 1983  | 24.4       | 112.0   | 100.0          | 21.1                 | 257.5   |
| 1984  | 21.1       | 93.1    | 90.5           | 13.3                 | 218.0   |
| 1985  | 17.3       | 65.7    | 36.5           | 9.4                  | 129.0   |
| 1986  | 14.1       | 15.6    | 6.7            | 5.6                  | 42.0    |
| 1987  | 12.8       | 12.5    | 4.6            | 3.3                  | 33.2    |
| 1988  | 8.9        | 6.3     | 1.9            | 1.7                  | 18.8    |
| Total | 377.7      | 1,057.0 | 1,282.7        | 447.3                | 3,164.7 |

\* Including \$6m loans to private companies guaranteed by the State. Figures in \$m, principal and interest at end-1977.

Source: Bank of Greece

## SELECTED EURODOLLAR BOND PRICES MID-DAY INDICATIONS

|     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |     |    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| 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 | 984 |  |
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# Tate & Lyle, Limited



## Problems in sugar refining interrupt growth

Interim Statement by the Chairman, the Rt. Hon. Earl Jellicoe

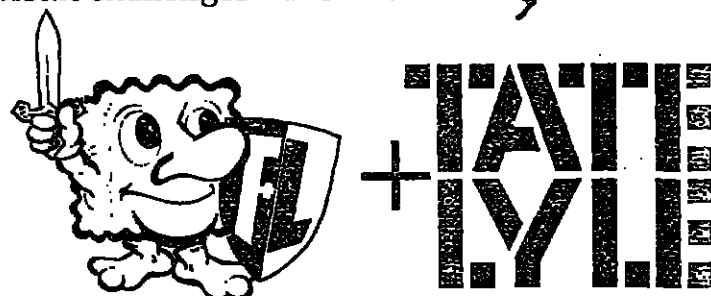
Pre-tax profits for the six months to 31 March 1978 were £11.1 millions (1977 first half: £24.9 millions)

Our very poor results for the half year reflect the continuing depression in international trade and the effect on Tate & Lyle and its subsidiaries of the large world sugar surplus.

\* Rationalisation of our UK refining capacity is being carried through, so far with success. It is, however, proving more costly than we had anticipated, with the problems aggravated by depressed home demand and severe competition from EEC imports. Restoring the health of our core business at home and overseas is our first priority. In the UK, this means bringing capacity into line with supply and demand without delay.

\* During the first six months, however, many of our key supporting businesses have performed relatively well in difficult conditions.

\* We are taking steps to strengthen our board and to streamline our management structure in order better to face the difficult challenges which lie ahead.



Copies of the Interim Statement for the six months to 31st March 1978 may be obtained from JEWright, Secretary, Tate & Lyle, Limited, Sugar Quay, Lower Thames Street, EC3R 6DQ.

# Laporte

## Some signs of improvement

From the statement by Mr. R. M. Ringwald, the Chairman, to the Annual Meeting held on 15th June 1978

Despite our disappointment at 1977's final outcome, due primarily to the poor last quarter, the profit achieved is still the second highest in the history of the Company and the Company is paying the increased dividend predicted at the time of the Rights Issue.

I should like to highlight one important development since the end of the year under review. Our peroxide business, which was combined with that of Solvay & Cie to form Interlox, has had a major success in developing an international business of considerable scale. The total turnover of Interlox operations, excluding the smaller minority companies, has over the past 7 years grown from around £30 million to approximately £120 million. We manufacture Interlox products in almost every country in Europe and also have production facilities, through fully-owned or associated companies, in Australia, India, Japan and Brazil. However, in the largest market in the world, the USA, our involvement has so far been restricted to export sales. With our partners, we have therefore decided to manufacture in the USA. We are building a major hydrogen peroxide plant in Houston, Texas, closely followed by facilities to produce sodium percarbonate, made by a completely new process developed by Interlox. We believe this development in the USA will set the seal on Interlox as the

world's leading producer of peroxide products.

We hope, over the years to come, to develop our business in the USA, particularly for hydrogen peroxide in the growing markets of environmental control and chemical applications. We are confident that in the long term this venture will become a most valuable addition to our family of Interlox companies.

Let me now turn to 1978 and one of our major products, titanium dioxide pigment. While so far in 1978, volume has not improved in either the UK or world markets, real signs have recently appeared indicating a reversal of the 1977 adverse price trend. This fact, coupled with the current reduction in the strength of the pound sterling against other currencies, should produce an improvement in our competitiveness and in the profitability of our titanium dioxide business. Most of this improvement will, however, really come about in the second half of the year and is very dependent on costs not rising disproportionately.

Regarding our other products, demand is on the whole relatively static and we are forced, through rising costs, to run very hard in order to stand still. There are however indications that the lowering of margins which occurred in some products may be coming to an end and this is encouraging.

| Salient Figures                                   | 1977<br>£'000 | 1976<br>£'000 |
|---|---------------|---------------|
| External sales                                    |               |               |
| Laporte and subsidiaries                          | 102,442       | 86,895        |
| Principal Interlox companies - attributable share | 49,071        | 44,539        |
|   | 151,513       | 131,434       |
| Profit before taxation and extraordinary items    | 10,242        | 15,345        |
| Profit attributable to ordinary shareholders      | 4,472         | 6,298         |
| Ordinary dividends                                | 3,151         | 1,996         |

Copies of the full statement and of the Report and Accounts may be obtained from The Secretary, Laporte Industries (Holdings) Ltd, 14 Hanover Square, London W1R 0BE.



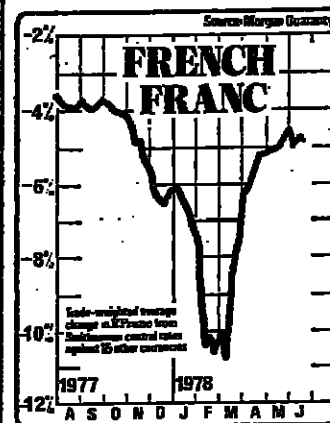
High performance chemicals for the world.

## Currency, Money and Gold Markets

### Dollar recovers

Recent pressure on the U.S. dollar seemed to abate slightly in London's foreign exchange market yesterday. There appeared to be a number of reasons for this, not least of all being a speech in Paris by U.S. Treasury Secretary Mr. Michael Blumenthal. He stressed that the U.S. was fully prepared to use its large resources with a view to countering disorderly market conditions. Some sources suggested that the dollar may have been oversold after Wednesday's sharp improvement in the yen.

Consequently the dollar improved at the year's expense with



sentiment remaining nervous ahead of today's announcement of Japan's trade figures for May. The dollar finished at Y216.25 against Y215.25 in terms of the yen, having been as low as Y213.35 one point. Using Morgan Guaranty figures at noon in New York, the dollar's trade-weighted average depreciation narrowed to 3.8 per cent from 6.0 per cent on Wednesday.

The Swiss franc fell to SwFr 1.9025 from SwFr 1.8875 while the West German D-mark also lost in dollar terms to DM 2.0850 against DM 2.0830 previously. Political uncertainty surrounding the governing coalition in Belgium saw the Belgian franc ease to Bfr 32.90 from Bfr 32.85 against the dollar. This tended to underline the possibly unchanged effect on the stability of sterling had the UK Government been defeated in Wednesday night's so-called vote of confidence in the House of Commons. However, the pound's trade-weighted index remained at 61.3. Trading was fairly active in places and sterling opened at

### EXCHANGE CROSS-RATES

| June 15         | Pound Sterling | U.S. Dollar | Deutsche Mark | Japanese Yen | French Franc | Swiss Franc | Dutch Guilder | Italian Lira | Canadian Dollar | Belgian Franc |
|-----------------|----------------|-------------|---------------|--------------|--------------|-------------|---------------|--------------|-----------------|---------------|
| Pound Sterling  | 1.0000         | 1.831       | 3.835         | 395.8        | 4.820        | 2.485       | 4.110         | 157.6        | 2.050           | 60.22         |
| U.S. Dollar     | 0.546          | 1.000       | 2.095         | 216.2        | 4.600        | 1.908       | 2.545         | 860.7        | 1.130           | 33.90         |
| Deutsche Mark   | 0.261          | 0.477       | 1.000         | 108.8        | 2.196        | 0.808       | 1.078         | 410.8        | 0.535           | 13.70         |
| Japanese Yen    | 2.527          | 4.635       | 9.690         | 1.000        | 21.28        | 8.800       | 10.36         | 366.1        | 5.581           | 152.2         |
| French Franc    | 1.188          | 2.174       | 4.555         | 470.0        | 1.000        | 4.136       | 4.881         | 187.1        | 2.435           | 71.53         |
| Swiss Franc     | 0.287          | 0.526       | 1.101         | 113.6        | 2.418        | 1.000       | 1.180         | 463.4        | 0.989           | 17.28         |
| Dutch Guilder   | 0.242          | 0.445       | 0.953         | 96.29        | 2.049        | 0.847       | 1.000         | 383.2        | 0.499           | 14.65         |
| Italian Lira    | 0.655          | 1.162       | 2.434         | 251.2        | 5.344        | 2.210       | 2.609         | 1.000        | 1.501           | 58.32         |
| Canadian Dollar | 0.688          | 0.983       | 1.871         | 193.0        | 4.107        | 1.699       | 2.005         | 788.4        | 1.000           | 28.27         |
| Belgian Franc   | 1.661          | 3.040       | 6.368         | 657.2        | 13.98        | 5.788       | 6.825         | 267.6        | 1.405           | 100.0         |

### EURO-CURRENCY INTEREST RATES\*

| June 15      | Sterling        | U.S. Dollar   | Deutsche Mark | Japanese Yen  | French Franc  | Swiss Franc   | Dutch Guilder   | Italian Lira    | Australian Dollar | Japanese Yen  |
|--------------|-----------------|---------------|---------------|---------------|---------------|---------------|-----------------|-----------------|-------------------|---------------|
| Short term   | 10.10%          | 7 1/4 - 8 1/4 | 7 1/4 - 7 3/4 | 4 1/4 - 4 3/4 | 1 1/2 - 1 3/4 | 3 1/4 - 3 1/2 | 10 1/4 - 10 1/2 | 10 1/4 - 10 1/2 | 7 1/4 - 7 1/2     | 4 1/4 - 4 1/2 |
| Three months | 12 1/4 - 13 1/4 | 7 1/4 - 8 1/4 | 7 1/4 - 7 3/4 | 4 1/4 - 4 3/4 | 1 1/2 - 1 3/4 | 3 1/4 - 3 1/2 | 10 1/4 - 10 1/2 | 10 1/4 - 10 1/2 | 7 1/4 - 7 1/2     | 4 1/4 - 4 1/2 |
| Six months   | 12 1/4 - 13 1/4 | 7 1/4 - 8 1/4 | 7 1/4 - 7 3/4 | 4 1/4 - 4 3/4 | 1 1/2 - 1 3/4 | 3 1/4 - 3 1/2 | 10 1/4 - 10 1/2 | 10 1/4 - 10 1/2 | 7 1/4 - 7 1/2     | 4 1/4 - 4 1/2 |
| One year     | 12 1/4 - 13 1/4 | 7 1/4 - 8 1/4 | 7 1/4 - 7 3/4 | 4 1/4 - 4 3/4 | 1 1/2 - 1 3/4 | 3 1/4 - 3 1/2 | 10 1/4 - 10 1/2 | 10 1/4 - 10 1/2 | 7 1/4 - 7 1/2     | 4 1/4 - 4 1/2 |

\* The following nominal rates were quoted for London dollar certificates of deposit: One month 7.88-8.00 per cent; three months 8.05-8.15 per cent; six months 8.45-8.55 per cent; one year 8.70-8.80 per cent.   
 \* Euro-currency deposit rates: two years 9 1/4 - 9 3/4 per cent; three years 9 1/4 per cent; four years 9 1/4 per cent; five years 9 1/4 per cent.   
 \* Rates are nominal short-term rates.   
 \* Short-term rates are call for sterling, U.S. dollars and Canadian dollars; two days' notice for others and Swiss franc.   
 \* Asian rates are closing rates in Singapore.

### INTERNATIONAL MONEY MARKET

#### German credit policy meeting

Credit policy was left unchanged by the West German Bundesbank at a meeting of the Central Bank Council yesterday. No policy decisions were expected, despite tight conditions in the money market recently. The Frankfurt money market rates were unchanged from 3.5 per cent for call money, to 3.75 per cent for six-month funds.

New York: Interest rates were generally firmer, with 13-week Treasury bills rising to 6.64 per cent from 6.62 per cent, and 26-week bills to 7.18 per cent from 7.12 per cent on Wednesday. One-year bills increased 7.46 per cent from 7.42 per cent.

Federal funds rose to 7 1/4 per cent from 7 1/8 per cent.

Paris: Money market rates were

### UK MONEY MARKET

#### Special deposits cut by 1 1/2%

Bank of England Minimum Lending Rate 10 per cent (since June 8, 1978).

The supply of day to day credit in the London money market has, so far this week, been extremely short. The authorities took steps yesterday to ease the situation by cutting the rate of credit by 1 1/2 per cent. The rate for special deposits from 8 per cent to 13 per cent of eligible liabilities as from June 19. This move is seen as an attempt to increase liquidity at a time when the Government is in the process of floating two major offerings of gilt-edged stock. However, the authorities stated that this did not reflect a change in the Government's intended more as a smoothing operation. This was underlined above target and there was a

### LONDON MONEY RATES

| June 15 1978 | Sterling        | U.S. Dollar   | Deutsche Mark | Japanese Yen  | French Franc  | Swiss Franc   | Dutch Guilder   | Italian Lira    | Australian Dollar | Japanese Yen  |
|--------------|-----------------|---------------|---------------|---------------|---------------|---------------|-----------------|-----------------|-------------------|---------------|
| Overnight    | 10 1/4 - 10 1/2 | 7 1/4 - 8 1/4 | 7 1/4 - 7 3/4 | 4 1/4 - 4 3/4 | 1 1/2 - 1 3/4 | 3 1/4 - 3 1/2 | 10 1/4 - 10 1/2 | 10 1/4 - 10 1/2 | 7 1/4 - 7 1/2     | 4 1/4 - 4 1/2 |
| Three months | 12 1/4 - 13 1/4 | 7 1/4 - 8 1/4 | 7 1/4 - 7 3/4 | 4 1/4 - 4 3/4 | 1 1/2 - 1 3/4 | 3 1/4 - 3 1/2 | 10 1/4 - 10 1/2 | 10 1/4 - 10 1/2 | 7 1/4 - 7 1/2     | 4 1/4 - 4 1/2 |
| Six months   | 12 1/4 - 13 1/4 | 7 1/4 - 8 1/4 | 7 1/4 - 7 3/4 | 4 1/4 - 4 3/4 | 1 1/2 - 1 3/4 | 3 1/4 - 3 1/2 | 10 1/4 - 10 1/2 | 10 1/4 - 10 1/2 | 7 1/4 - 7 1/2     | 4 1/4 - 4 1/2 |
| One year     | 12 1/4 - 13 1/4 | 7 1/4 - 8 1/4 | 7 1/4 - 7 3/4 | 4 1/4 - 4 3/4 | 1 1/2 - 1 3/4 | 3 1/4 - 3 1/2 | 10 1/4 - 10 1/2 | 10 1/4 - 10 1/2 | 7 1/4 - 7 1/2     | 4 1/4 - 4 1/2 |

Local authority and finance houses seven days' notice, others seven days' fixed. Long-term local authority mortgage rate nominal 11 1/4 - 11 1/2 per cent. Four years 12 per cent; five years 12 1/2 per cent. Bank bill rates: 90-day bank bill 10 1/4 per cent; 180-day bank bill 10 1/2 per cent; 270-day bank bill 10 3/4 per cent; 360-day bank bill 11 per cent. Treasury bill rates: 91-day Treasury bill 10 1/4 per cent; 182-day Treasury bill 10 1/2 per cent; 273-day Treasury bill 10 3/4 per cent; 364-day Treasury bill 11 per cent.   
 \* Bank of England Minimum Lending Rate 10 per cent (since June 8, 1978).   
 \* Special deposits cut by 1 1/2 per cent from 8 per cent to 6 1/2 per cent.   
 \* The supply of day to day credit in the London money market has, so far this week, been extremely short. The authorities took steps yesterday to ease the situation by cutting the rate of credit by 1 1/2 per cent. The rate for special deposits from 8 per cent to 13 per cent of eligible liabilities as from June 19. This move is seen as an attempt to increase liquidity at a time when the Government is in the process of floating two major offerings of gilt-edged stock. However, the authorities stated that this did not reflect a change in the Government's intended more as a smoothing operation. This was underlined above target and there was a

### GOLD Weaker tendency

Trading in the London gold market remained extremely dull and the metal closed \$13 down at \$182.188. It eased to a morning fixing of \$182.55 which was down from the opening of \$182.58.

| June 15              | June 16 |
|----------------------|---------|
| Gold Bullion in fine | 182.188 |
| Gold Bullion in fine | 182.188 |
| Gold Bullion in fine | 182.188 |
| Gold Bullion in fine | 182.188 |
| Gold Bullion in fine | 182.188 |
| Gold Bullion in fine | 182.188 |
| Gold Bullion in fine | 182.188 |
| Gold Bullion in fine | 182.188 |
| Gold Bullion in fine | 182.188 |
| Gold Bullion in fine | 182.188 |

and the previous fixing of \$182.58. Conditions were very quiet, with no significant new factors to influence the market. The afternoon fixing showed a further decline to \$182.188 and the opening of trading in New York prompted very little movement.

### MONEY RATES

| NEW YORK                 | June 15 | June 16 |
|--------------------------|---------|---------|
| Prime Rate               | 10 1/4  | 10 1/4  |
| 90-day T-bill            | 10 1/4  | 10 1/4  |
| 180-day T-bill           | 10 1/2  | 10 1/2  |
| 270-day T-bill           | 10 3/4  | 10 3/4  |
| 360-day T-bill           | 11      | 11      |
| 90-day Fed Fund          | 7 1/4   | 7 1/4   |
| 180-day Fed Fund         | 7 1/2   | 7 1/2   |
| 270-day Fed Fund         | 7 3/4   | 7 3/4   |
| 360-day Fed Fund         | 8       | 8       |
| 90-day Commercial Paper  | 10 1/4  | 10 1/4  |
| 180-day Commercial Paper | 10 1/2  | 10 1/2  |
| 270-day Commercial Paper | 10 3/4  | 10 3/4  |
| 360-day Commercial Paper | 11      | 11      |

### GERMANY

| June 15       | June 16 |
|---------------|---------|
| Discount Rate | 5 1/2   |
| Overnight     | 5 1/2   |
| One month     | 5 1/2   |
| Three months  | 5 1/2   |
| Six months    | 5 1/2   |

### FRANCE

| June 15       | June 16 |
|---------------|---------|
| Discount Rate | 5 1/2   |
| Overnight     | 5 1/2   |
| One month     | 5 1/2   |
| Three months  | 5 1/2   |
| Six months    | 5 1/2   |

### JAPAN

| June 15       | June 16 |
|---------------|---------|
| Discount Rate | 5 1/2   |
| Overnight     | 5 1/2   |
| One month     | 5 1/2   |
| Three months  | 5 1/2   |
| Six months    | 5 1/2   |



# Safeguarding tomorrow's mineral supplies

BY PAUL CHEESERIGHT

AN OFFICIAL review of Empire to Commonwealth. British policy on the security and maintenance of mineral supplies, now taking place within the Department of Industry, has been given additional point by recent events in Africa. When Katangese armed rebels crossed from Angola to Zaire and disrupted the flow of already diminished cobalt supplies from the mines of Kolwezi to the high technology industries of the West, it was a salutary reminder of the UK's overwhelming dependence on imported minerals.

This historic vulnerability was further emphasised when it became known that the Government had been approaching engineering companies for assessments of the likely effect on their business of any imposition of a policy of economic sanctions against South Africa, a significant minerals supplier to the UK.

The Industry Department review does not aim to provide for a situation where the UK may be blockaded because of war. Rather it is directed at disruptions to supplies and prices from circumstances outside the Government's immediate control.

The supply of industrial raw materials cannot be taken for granted, although it often is. The problem faced by the Government is how to ensure that industry is protected against interruptions in the flow of minerals. Mine production in any part of the world can quickly be stopped by political disturbance, labour disputes or natural disaster. Shortages may also develop through lack of investment—this is a distinct possibility in the 1980s. Governments elsewhere may, for political reasons, curtail supplies.

## Insecurity

The recognition of insecurity is belated. There has been no officially inspired national drive to seek out sources of raw materials on the Japanese pattern, no system of loans offered to mining companies for exploration and development such as that in Germany, no launching of a limited stockpile policy like the French.

Even in a European context, there are still only three minerals where EEC production account for more than two thirds of supplies—fluorspar, mercury and potash.

Britain has been living off the fat accumulated in earlier years. The country has been fortunate: industrial growth in the last century was based largely on indigenous minerals, then followed a lengthy period when supplies came from dependent territories, forging economic links which have carried over the transition from

And there was the question of need. "In contrast to the rest of Europe, and more strikingly, Japan, the UK's consumption of most minerals has declined. This partly reflects the post-1974 recession, but consumption was in many instances falling before then. The decline has enabled the UK to stay within traditional contractual relations without mounting an aggressive search for new supplies," wrote Mr. Philip Crowson.

For all that, Britain remains a major consumer, forced to come to terms with a combination of new economic and political circumstances. The capital cost of new mining projects has increased three or four times in the last five years, while the international recession and the low metal prices, which it brought about have markedly reduced the ability of the mining groups to invest in ventures needed to meet consumer requirements of the 1980s.

## Disincentives

Both developed and developing countries with mineral resources have found it hard to balance their assertion of sovereignty over resources and their desire to share in the wealth the resources might bring against the need for international mining groups to achieve an economic return on their risk capital. Taxation changes have been frequent, ownership policies have shifted. The result has been at least a temporary disincentive to already flagging investment.

Further, the political instability of central and southern Africa, of which the latest events in Zaire are the latest violent manifestations, places at risk regular supplies of a number of minerals often not immediately available in quantity elsewhere outside the Eastern bloc.

Cobalt is one, of course. Others are chromium, industrial diamonds, manganese, vanadium, specific varieties of asbestos and precious metals like gold and platinum. South Africa and Namibia (South West Africa) are important sources of uranium.

"Physical shortages or rising prices encourage the search for substitutes, so we should not assume that any drastic development in Africa would necessarily be a long-term disaster to the consuming countries. However, there is no denying the short-term consequences of the short-term consequences of the short-term consequences," said Sir Ronald Prain, the chairman of the former Roan Selection Trust for 30 years.

This combination of circumstances suggests that Britain's mineral policy, once the official review is complete, may evolve in two distinct but interlinked



An open-air copper mine near Kolwezi in the Zaire province of Shaba. Recent fighting severely disrupted mineral exports to the West.

ways involving both the Government and the private sector at both national and EEC levels.

The first involves the broadening of mineral investment throughout the world with an emphasis on countries where a mining industry is not established, thus lessening the dependence on any one particular area. The second concerns measures which would offer limited protection in the face of an emergency which could cut off supplies of a particular mineral.

The question of investment in the domestic and private sector of industry is prepared to offer grants for domestic mineral exploration, but only a small portion of the available funds has been taken up. Mining companies have argued for the extension of this scheme to foreign exploration, noting the German scheme where loans are linked to a system of first refusal for German consumers on any minerals discovered.

The attraction of the UK market for mineral products would also be enhanced by the provision of an imports guarantee scheme, in effect the reverse of the exports credit guarantee system, which would provide some assurance of revenue, even when the market is depressed. An interdepartmental committee examined this area in 1976 but nothing emerged. The matter is now being reconsidered.

Security of supplies can at the same time be made more certain by long-term commit-

ments undertaken by con- agreements between the EEC of the question. But certain sumers. British Insulated and host countries, which Callender Cables and Delta would lay down rules of conduct for both sides as well as have a long-term contract to take copper from Afton Mines including specific project agree- in Canada and they pro- ments. The EEC would make a vided a credit facility for financial contribution to selected the mine's development. ventures and offer an invest- British Steel Corporation ment insurance scheme to par- owns part of the equity and has ticipating companies. ticipating companies.

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## We're not strangers to the market.

Munich, in Bavaria, is the home of some of the best-known trading families in Europe. Strong trading links with the North and the South, the West and the East, have existed for centuries.

And Munich has thrived. Today, it is the heart of one of the fastest-growing and most prosperous regions in Europe.

It's in this young, dynamic, independent atmosphere that Bayerische Landesbank has grown and prospered, too. We have a rapidly expanding foreign trade banking business. And we're well-placed to help you.

We're one of the largest "universal" banks in West Germany, with a balance sheet total of close on DM 60 billion. We're secure. As bankers to the State of Bavaria, we're also an integral part of Germany's most powerful financial organization, the savings banks network. And authorized to issue our own bearer bonds.

We're flexible. All instruments of international commercial banking are strengths of the Bank - from simple transfers to integrated export-import financing packages. We also enjoy a strong position

in foreign exchange and currency trading on an interbank basis.

We know our market. We know it from the ground up. This intimate knowledge, plus the expertise of top bankers and specialists in finance from all over Germany, guarantee you the best possible service and advice. If you seek trading partners in Germany or plan to set up, the Bank also has an easily accessible data bank and gives advice on mergers and acquisitions.

We're friendly. Bavarians are traditionally warm and open. And the Bank is no exception. We believe that banking should be a people-to-people business - not just money-to-money, or sheets and sheets of cold hard facts.

We're different. It's a rare combination of professional drive and personal friendliness which makes Bavarian banking unique.

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## Fine Art Developments

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## CONTINUING SUCCESS

"... budgeting for increased sales and profits... optimistic of record results again next year"

| Year ended 31st March  | 1978                 | % increase |
|--|----------------------|------------|
| <b>SALES</b>   | <b>£41.9 million</b> | <b>25</b>  |
| <b>PROFIT before tax</b>                                       | <b>£4.7 million</b>  | <b>30</b>  |
| <b>EXPORTS</b>   | <b>£2.0 million</b>  | <b>67</b>  |
| <b>DIVIDENDS per share</b>                                     | <b>1.835p</b>        | <b>53</b>  |
| <b>EARNINGS per share</b>                                      | <b>4.863p</b>        | <b>10</b>  |
| <b>EARNINGS per share (without provision for deferred tax)</b> | <b>9.043p</b>        | <b>30</b>  |



Fine Art Developments Limited

The 1978 Report and Accounts are available from the Secretary at Fine Art House, Queen Street, Burton upon Trent, Staffordshire, DE14 3LP



# The Property Market

BY JOHN BRENNAN

## EPC's unnerving silence

THREE WEEKS of silence following English Property Corporation's announcement of takeover talks with a continental group have unnerved followers of the shares. After an initial flurry of interest, dealers have stopped bothering to work out hypothetical bid prices and have settled back to enjoy the tangle of rumours that fill the financial pages in the saga.

Factually, EPC's merchant bank advisers, Samuel Montagu, report that "discussions are still taking place." The bank is conscious that a three-week silence is unfortunate, and it will consider issuing a further holding statement if the talks drag on.

The rumour and speculation front provides considerably more interesting food for thought.

Since the announcement in May the Dutch property group NV Beleggingsmaatschappij Wereldhave has been firmly tipped as the prospective bidder.

A long-standing institutional friend of Wereldhave, the Western Utrecht Mortgage Bank, has also been mentioned as a one other consortium partner in the negotiations.

Whoever is talking with EPC is not talking directly to the group's largest shareholder, Eagle Star, whose 27.2 per cent shareholding holds the key to any bid. Eagle Star admits that it has been "fed up with the market price" of EPC. But it

discounts most of the personality and policy clash rumours that have been building up in the market.

It has been said that David Llewellyn, EPC's chief executive, had been casting around for a buyer for Eagle Star's shareholding because of the insurer's enthusiasm to further de-gear into an improving physical property investment market. But Eagle Star has denied putting pressure on Mr. Llewellyn, and as the bid negotiations are at a delicate stage—with nothing on paper yet—the insurer is quite reasonably not keen to forecast its future attitude.

One thing on which property observers are united is that if Mr. Llewellyn could pull off a deal involving a bid for the group around the 70p mark, it would be the most impressive property coup in years. Eagle Star is hardly likely to reject such an offer, even if recent letting interest in EPC's Belgium developments, and the general rise in property values since its October year-end, firm net assets at, or slightly above that level.

And outside shareholders would jump at the chance. However, a £13m revenue deficit in the UK and Europe offset by a £2m inflow from EPC's North American interests, may prove too heavy for the Continentals unless a rapid disposals programme could stem the income haemorrhage. Time will tell. In the meantime the sluggish share price suggests

that the market doesn't want to be dealt into Mr. Llewellyn's high stakes game. Mr. Llewellyn's reaction to speculation in the market? "I ignore it."

### IN BRIEF

**COMMERCIAL RENTS** outpaced inflation by 3 per cent in the 12 months to the end of May according to the second edition of the Investors Chronicle Hillier Parker Rent Index.

The index, published today, shows overall rent growth of 3 per cent in the six months from May to November, 1977, rising to an annualised 15 per cent in the following half year.

Dr. Russell Schiller, the economist responsible for the index, is uneasy about publishing his figures at half yearly intervals. He warns that rent anomalies that would be ironed out on an annual view could distort the six monthly results. But Dr. Schiller hits out at recent criticisms of the exercise,

arguing that many critics miss the point that this is an attempt to measure rental value trends.

Back to values, the index shows that shops have again outperformed other classes of property.

In the six months to May shop rent values in Central London show an inflation adjusted 33 per cent annual growth rate against just 0.4 per cent for Suburban London shops and a national average growth rate of 12.6 per cent.

The unit trusts have a maximum life of 18 months. But Westgrove has so far only dealt with projected break-up periods of less than a year. At the end of the operation, the rump of the properties is sold, the bank loans repaid, and NatWest pays standard rate tax on the accumulated cash.

The Inland Revenue has yet to test the tax liability of the distributable surplus and could eventually raise trading assessments on the profits. Even so, the after-tax returns so far have been impressive enough to satisfy most speculators.

The first of the Property Associates Unit Trusts bought Guildhall Property Company's residential properties last September for £553,000. The Trust acquired 180 flats and two shops in Knightsbridge, Merton and Wimbledon and its total purchase costs, after brokers' fees, interest, legal charges, sur-

veying, marketing and so forth came to £550,000. Nine months on, sales have raised £149m, a gross profit of £537,000. After repaying a £400,000 bank loan to Standard and Chartered and repaying investors' initial equity of £550,000, tax takes a third of the surplus and Westgrove a third of the balance, leaving investors their gross 40 per cent.

Westgrove's second trust paid Bates' £183,000 for a flat block in Richmond, and the third £1.5m for Heritable and General Bank's 100-flat Boydell Court in St. John's Wood.

And the investment interest in these trusts has been sufficient for Westgrove to put together an unsuccessful £2.25m bid for Peachey's Park West block, allowing an additional £2m plus for refurbish and so far, it works.

Westgrove's next step is to form an exempt property fund that will be able to hold the

former Amalgamated Investment and Property site from National Westminster Bank land that was zoned for offices under Bournemouth's northern development plan. Local agents Goadsby and Harding, who arranged the sale, shown to have overtaken their previous high point in 1974, with the recovery in Central London office rents counteracting the effects of a still 500,000 sq ft of offices and sluggish provincial market.

In detailed planning consent on a 160,000 sq ft first phase, Bournemouth's three-year boom in industrial rents seems to have peaked. The index shows a 2.7 per cent slide in rent values nationally.

Wimpey seems likely to lead out for a pre-letting on the first phase, at least until Heron's town centre block and Townsends as accommodation in first choice. Morris House development has been absorbed. At least Wimpey for over 84 a sq ft. A letting thinks it will and the Heron would help to re-establish that level in the town for apart from Group and Townsend-Thoresen Properties must hope it will, for Wimpey has just bought a 35-acre office campus site three miles outside the town, and the other last major agency deal there schemes there which are due for completion this summer.

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## Consortium break-ups

LAST SEPTEMBER Westgrove Securities opened the door for private investors to participate in the flat break-up business. Nine months after the scheme was unveiled in this column the first of these consortium operations has been completed and investors will shortly learn that after repayment of bank loans and management charges their equity has increased by 97.6 per cent from £550,000 to £1.09m.

After stripping out standard rate tax and Westgrove's one third share of the balance, private investors are left with a gross return, on top of their initial stake, of over 40 per cent. Little wonder that in its first nine months Westgrove has brought just over £7m worth of properties under its wing and

aims to have acquired or traded around £50m worth by the year end.

The explosive growth of the business is all the more remarkable in that the unauthorised property unit trusts created as a vehicle for the flat breaking are forbidden by law from public advertising. Westgrove draws in investors through stockbrokers and other professional advisers, having started the ball rolling with the backing of brokers Panmure Gordon, whose private clients figured large in the first of Westgrove's Property Associates Unit Trusts.

Westgrove, which is chaired by Arnold Hagenbach, founder of the Arndale Trusts, and directed by former United States West Coast banker Clifford Smith, has one trump card when it comes to

attracting investors. National Westminster Bank has lent its name to the business as trustee of each of the unit trusts formed to handle break-ups.

The business itself follows the classic residential break-up pattern, apart from its financing. Westgrove aims to buy tenanted flat blocks at 35 to 40 per cent of vacant possession prices, sell any empty flats on the open market and sell the rest to sitting tenants at a 30 to 40 per cent discount to open market values. Having found a property, it estimates the total break-up costs, raises around half the cost in the form of a Standard and Chartered Bank loan, and offers units in a specially formed Property Associates Unit Trust, through brokers and other financial advisers, to private investors. The investors then subscribe in units, down to a minimum of £2,000.

The unit trusts have a maximum life of 18 months. But Westgrove has so far only dealt with projected break-up periods of less than a year. At the end of the operation, the rump of the properties is sold, the bank loans repaid, and NatWest pays standard rate tax on the accumulated cash.

The Inland Revenue has yet to test the tax liability of the distributable surplus and could eventually raise trading assessments on the profits. Even so, the after-tax returns so far have been impressive enough to satisfy most speculators.

The first of the Property Associates Unit Trusts bought Guildhall Property Company's residential properties last September for £553,000. The Trust acquired 180 flats and two shops in Knightsbridge, Merton and Wimbledon and its total purchase costs, after brokers' fees, interest, legal charges, sur-

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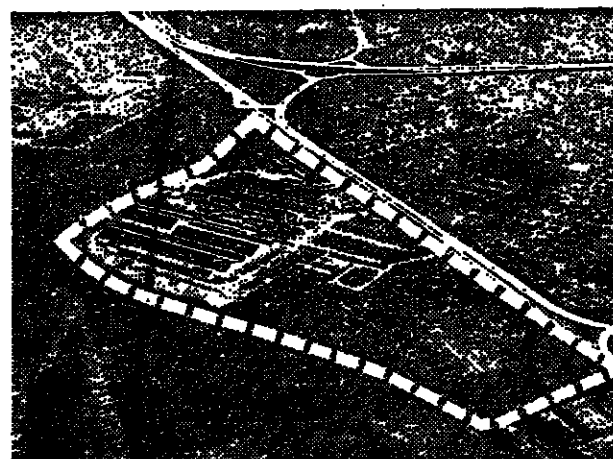
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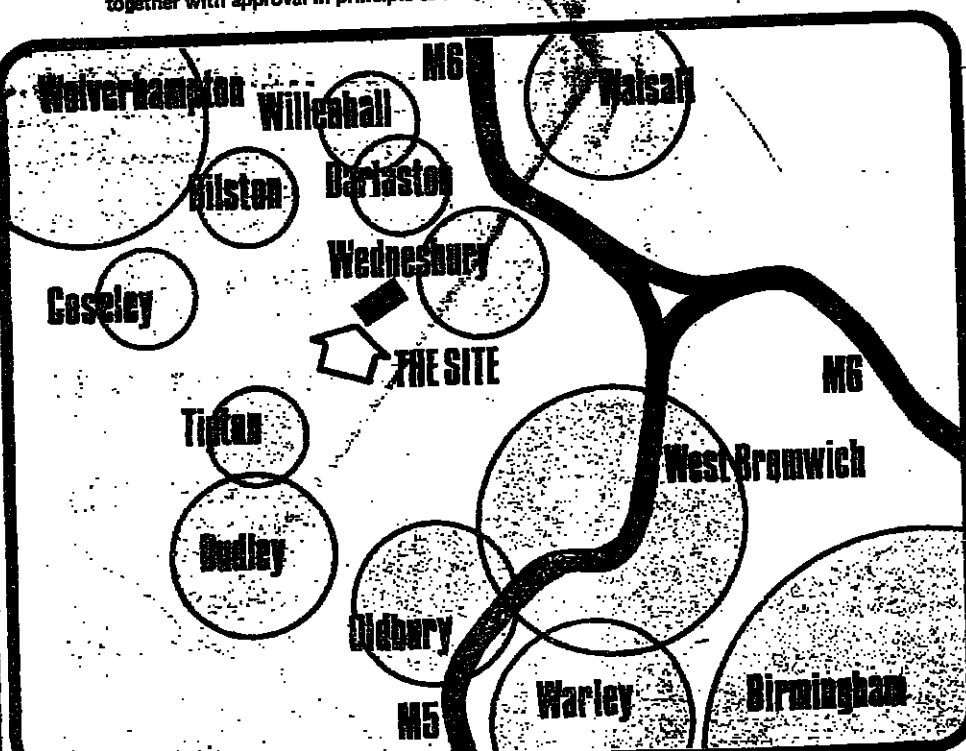
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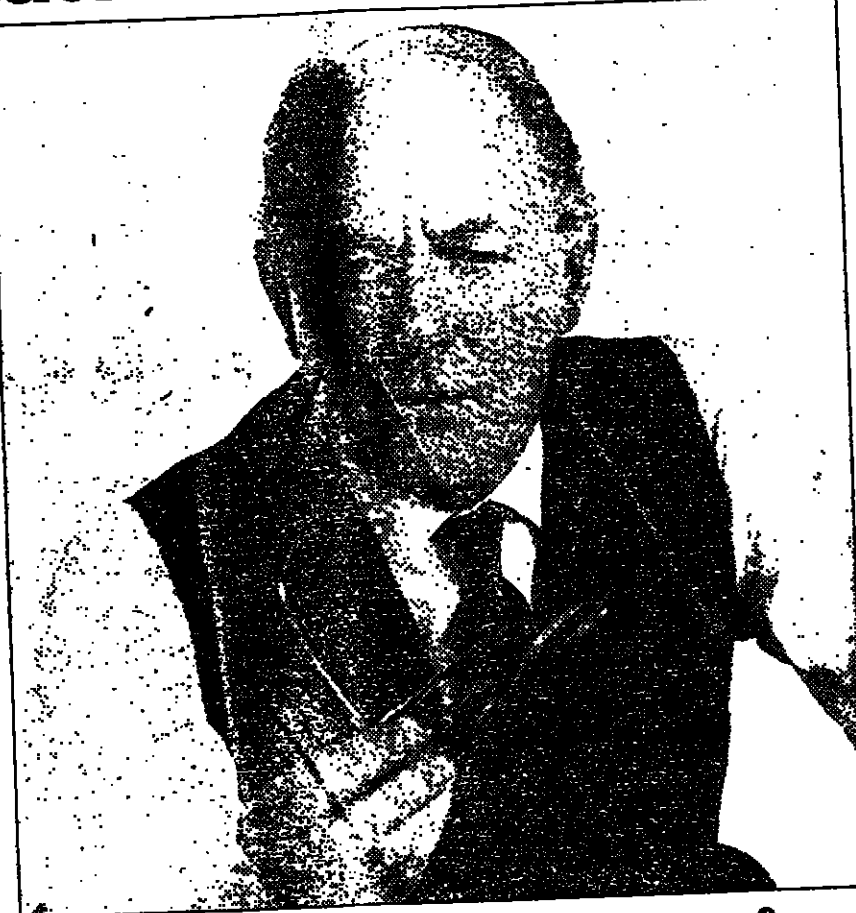
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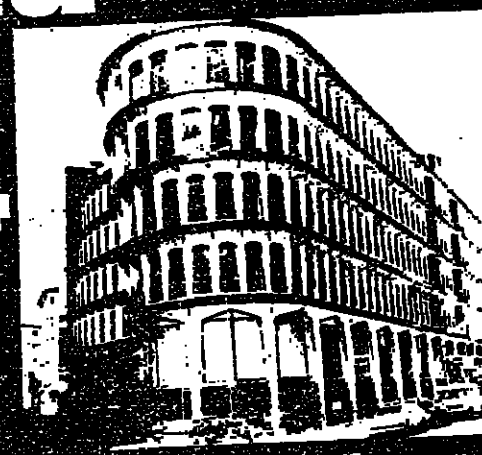
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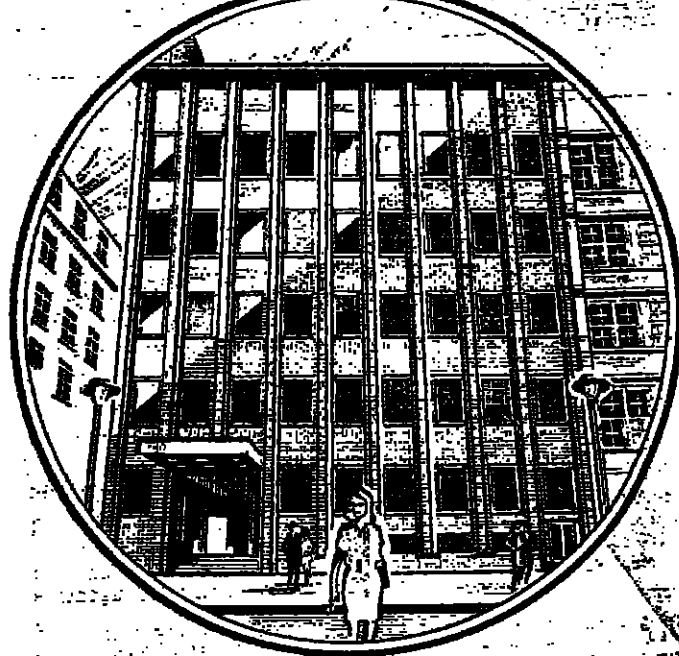
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Growing timber and land value

increase make excellent investment

plus strengthening of the dollar.

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ROANOKE, VA 24011 U.S.A.

TEL: 703-345-6704

### A FINANCIAL TIMES SURVEY

## PROPERTY

JULY 3, 1978

The Financial Times is planning to publish  
a Survey on Property. The main headings  
of the provisional editorial synopsis are set  
out below:

INTRODUCTION The property market  
entered 1978 on the crest of rising property  
values and a rise in property share prices.  
Early enthusiasm has ebbed as doubts about  
the long-term strength of the country's  
economic recovery and the effects of higher  
interest rates are absorbed. But the  
industry's recovery from the 1973-74 crash  
is now too well founded to be upset by a  
temporary loss of nerve.

### DIARY OF A HECTIC YEAR

INVESTMENT

GOVERNMENT POLICY

LOCAL AUTHORITIES

DEVELOPMENTS

THE LETTING MARKETS

SHOPS

INDUSTRIALS

NEW TOWNS

RELOCATION

THE PROPERTY SERVICES AGENCY

THE ENGLISH ESTATES CORPORATION

REFURBISHMENTS



# Wall St. falls 10 but Hong Kong advances

**INVESTMENT DOLLAR**  
**PREMIUM**  
 \$2.60 to \$1.13 (113%)  
 Effective \$1.805 50% (50%)  
 The Wall Street stock market is entering a corrective phase, prices retreated sharply over a broad front in active, although reduced trading yesterday.

The Dow Jones Industrial Average came back 10.31 to 844.25 and the NYSE All Common Index declined 37 cents to 333.31, while losses outpaced gains by 1.13 to 336. Trading volume contracted to 29.28 million shares for m-wednesday's very heavy total of 37.29 million.

I think the market's path of least resistance for the near-term is downwards," commented Harry Laubscher, of Blyth Eastman Dillon. "The market is giving signs it needs all the rest, after its long rise from mid-April, he added.

Analysts said there was also some nervousness in advance of the weekly U.S. money supply figures, due after the New York SE close.

Last week's money supply rose \$2.2 billion, increasing fears that the Federal Reserve might move to further tighten monetary policy, particularly if this week's report showed another rise. Most analysts were looking for a decline in the money supply yesterday, however.

If there is some drop in the money supply, it could trigger a rally, commented Harvey Deutsch, of Pirelli Graham and Co. But he added that "I see a more serious correction" if the stock market fails to rebound in the next few days.

After the market close, the Fed reported that U.S. money supply M-1 was unchanged in the latest reporting week, while the broader M-2 measure rose \$100m.

The Commerce Department reported that U.S. inventories rose \$2.5 billion in April after a \$2.4 billion jump in March. Pirelli Graham's Harvey Deutsch said the implication is that business will increase borrowing to finance the inventories, putting further upward pressure on short-term interest rates.

Ronan jumped \$1 to \$26.10, it has rejected as inadequate a \$26 a share offer to rits stock from Chicago Bridge and Iron, which lost \$1 to \$56.

IC Industries declined 11 to \$24.10. Hardee's has obtained a court order blocking IC from interfering with the merger of Pet and Hardee's, but IC said it will contest the action. Hardee's added \$2 to \$10.10 and Pet 1 to \$50.10.

Number of institutional favourites lost ground, IBM slipped 11 to \$270 and UAL slipped 12 to \$28. In heavy trading, analysts were looking for a decline in the money supply yesterday, however.

U.S. Steel, down 11 to \$27.30, Bethlehem, Republic and

National steel companies in announcing a modest 3 per cent price rise on steel mill products. THE AMERICAN SE Market Value Index reacted 0.58 to 150.74 on volume of 4.80 million shares (5.55m). Husky Oil moved ahead 21 to \$43. Petro-Canada has raised its bid for Husky to C\$53 a share.

**Tokyo**

Share prices were mixed with an easier bias in another modest business as a wait-and-see mood spread over the market as a result of the continuing plunge of the dollar against the yen on foreign exchange markets. However, some investors selected the issues that will not be hurt by the yen's rise. The Nikkei-Dow Jones Average lost 6.20 to 5,983.01, but the Tokyo SE index hardened 0.25 to 412.33. Volume equaled Wednesday's level of 220m.

Most export-oriented issues lost ground, with Sony ending Y30 off at Y1,720 following lower Canon rising 25 to Y1,750.

Interest was more widespread than of late, with good local demand also in evidence. However, institutions were primarily

market sources noted that the Hong Kong offices of London brokers were in the market to replenish their depleted supply of stocks currently in demand in London. Dealers said the re-

newed advance after a shake-out on Tuesday has increased confidence that the market will continue rising for some time.

Among the leaders, Hong Kong Bank rose 50 cents to HK\$18.00. Hong Kong Land a further 43 cents to HK\$39.40. Swire Pacific rose 50 cents to HK\$38.10. Jardine Matheson 50 cents to HK\$13.90.

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## OFFSHORE AND OVERSEAS FUNDS

[illegible]

| INSURANCE BASE RATES                                    |      |
|---|------|
| † Property Growth .....                                 | 9.5% |
| † Vanbrugh Guaranteed .....                             | 9.4% |
| * Address shown under Mortgages and Property Bond Table |      |







**FINANCE, LAND—Continued**[illegible]

**London Stock Exchange Report**

London Stock Exchange Report Page 1





# FINANCIAL TIMES

Friday June 16 1978

**BELLS**  
SCOTCH WHISKY  
**BELLS**

## OECD meeting fails to set growth targets

BY ROBERT MAUTHNER

PARIS, June 15.

MINISTERS FROM the 24 member countries of the Organisation for Economic Co-operation and Development agreed here today to take concerted measures to step up economic growth, without, however, setting any specific targets for individual countries, or fixing a timetable.

Nor did the chairman of the meeting, Mr. Kiichi Miyazawa, the Japanese Minister for Economic Planning, expect quantitative growth commitments would be made by participants at the Western summit meeting in Bonn next month.

The most positive outcome of the meeting was that eight countries—West Germany, Japan, Switzerland, Belgium, the UK, France, Italy and Canada—undertook to take "appropriate measures" to ensure that the expansion of their domestic demand was significantly greater than in 1977.

The final communiqué was depressingly vague, both on the precise objectives of the member countries and the manner in which a boost to economic growth should be achieved. It merely stated that the scale and timing of expansionary action by

the eight countries should be determined "in the light of their internal and external circumstances."

The communiqué did, however, emphasise that countries with strong balance of payments surpluses bore a particular responsibility, an indication that West Germany, Japan and Switzerland were expected to do more than their partners.

All the other member countries, which were not in a position to expand domestic

demand, were called on to concentrate primarily on reducing inflation and bringing their payments back into equilibrium.

Though the communiqué contained a firm commitment to an open-market system and the Ministers renewed their four-year-old trade pledge, under which they undertake to refrain from unilateral measures restricting trade, some countries, notably the UK, underlined the practical obstacles to putting all these

good intentions into effect in the present depressed world economic climate.

Mr. Denis Healey, the Chancellor of the Exchequer, warned countries with large payments surpluses that they must take expansionary action before expecting the deficit countries to dismantle their job-protection measures.

A country like the UK, which had moved into surplus partly at the expense of very high unemployment could not be expected to renounce special measures to protect employment if there was not enough demand in the world to bring unemployment down by normal means, he said.

The positive adjustment which was required was one in which the surplus countries accepted a responsibility no less than the deficit countries to produce a better balance of payments in the world as a whole.

Mr. Healey said that if the surplus countries did not choose the method of positive adjustment by stimulating internal demand, their currencies were bound to appreciate until their external payments were balanced. But this would be achieved only at the cost of slower growth in their own and other countries.

## Liberals take tougher line on National Insurance

BY PHILIP RAWSTORNE

DESPITE ITS victory in the Commons confidence vote, the Government still faces serious difficulties in implementing its proposed National Insurance surcharge on employers.

The Liberals, who abstentions in Wednesday's vote saved the Government, threaten to oppose the insertion of the surcharge provisions in the Finance Bill.

Without Liberal support, the Government has little chance of securing the amendment or the enabling resolution that is also required when the Bill comes before the full Commons again early next month.

Ministers are to begin further talks with the Liberals on the issue shortly. Liberal demands for reduction of the proposed surcharge to 11 per cent have been rejected by the Government. Mr. David Steel, the Liberal Leader, has warned the Prime Minister that his MPs are adamant in refusing to lend their support to introduction of a 21 per cent rate.

The hardening of the Liberals' attitude is due in part to the political necessity of separating themselves from the Government as the Lib-Lab pact comes to an end. Conservative leaders, now convinced that the General Election will be held on October 12,

launched a robust attack yesterday on the Liberals' aid to the Government, in a bid to persuade Liberal voters in the country to switch allegiance. The Liberal leaders counter-attacked just as strongly.

Sir Geoffrey Howe, the Shadow Chancellor, said that the result of the Commons division would have "greatly dismayed" many people who voted Liberal in 1974.

"It will not now be long before they will have the chance to secure the return of a sensible Conservative Government that is the only hope of salvation from a dismal Socialist future," he added.

Mr. Michael Heseltine, Tory Environment spokesman, said the Liberals "may have saved Mr. Healey's bacon but they certainly cooked their own."

Mr. Peter Walker, former Tory Industry Minister, said: "The electors will not forgive the Liberal Party for their actions."

Mr. Steel hit back, calling the Tories "a band of faceless incompetents." He said: "Having failed to produce an alternative Budget or any reasoned policies, they now descend to crude abuse of the Liberals."

This struggle for the 5m votes that went to the Liberals at the

last election is bound to be a major feature of the prolonged election campaign now in prospect.

Conservatives believe that the Government is unlikely to be upset by any adverse vote in the Commons for the rest of the session.

Even the fact shown in the latest opinion polls that a growing proportion of the public expect an autumn contest adds to the pressures.

Mr. Callaghan again indicated in the Commons yesterday that he hopes by the time of the TUC in September to have achieved an understanding with the unions on pay which would include "a better sort of differentials."

Mrs. Thatcher is to tour Tory marginal seats in September. The trade figures, which embarrassed the Labour Government's campaign in 1970, and the monthly retail price index are due to be published on October 13.

John Elliott writes: The Confederation of British Industry is continuing to press for a meeting with the Prime Minister to put him in detail its view that the proposed increases in employers' national insurance contributions would be damaging for British industry.

A further £800m of a new short tap stock is on offer this morning. The high level of gilt-edged sales has created sharp pressure in the money markets. Consequently, the Bank of England yesterday announced a technical smoothing operation, to ease market adjustments without loosening the constraints which the so-called credit squeeze, reactivated last week, will impose on bank lending over the coming months.

This is similar to the action taken at the end of January last year when there was also a concentration of gilt-edged sales.

The operation involves the temporary reduction in the rate of call for special deposits.

The rate of call for all banks and deposit-taking finance houses will be reduced from 3 per cent to 2½ per cent on July 13, 14 and 15, and will be restored to 3 per cent on July 16.

As far as is known, its only habitat is the shallow shoals of the Little Tennessee river, immediately above the dam project.

The Tellico Dam is 80 per cent complete. Construction was begun in 1968 but was effectively halted two years ago when conservationists won

a lower court order—upheld by the High Court today—preventing the TVA from putting it into use because of the threat to the small darter.

The court's ruling, on a six-to-three vote, was based on a strict interpretation of the statutes—in this case the 1973 Endangered Species Act.

Mr. Warren Burger, the Chief Justice, writing the majority opinion, said that the language of the Act "indicates beyond doubt that Congress intended to protect species to be afforded the highest priority."

Reiterating the philosophy that is becoming quite a trademark of his court, the Chief Justice stated:

"It is not for us to speculate,

much less act, on whether Congress would have altered its stance had the specific events in this case been anticipated."

Dismissing Justice Lewis Powell's caustic observation: "Today, the fish wins 100 per cent."

The great environmentalist movement which grew up in the early 1970s has been able to savour few victories of late. Although much has been achieved, the recent trend has been to question the consequences of tight environmental safeguards, insofar as they add to economic costs.

The Carter Administration, for example, in its fight against inflation has suggested that some environmental regulations might be eased, and

the helicopter contract, but also against a hovercraft contract. However in its annual report published in January the group said: "The provisions now made have taken into account likely levels of inflation over the next two years."

Brokers' analysts who attended one or both meetings with the company this year said yesterday that there had been nothing to indicate that this provision was anything but adequate. This had given rise to a series of optimistic brokers' circulars about the company's immediate prospects, with recent pre-tax profit forecasts for the current year as high as £12m.

Now the group has said that the provisions made against the helicopter operations in 1976-77 might be substantially increased in the current year.

Tuesday's announcement—which came after the stock market had closed—its share price stood at its high for the year of 52p.

## Owen looks at Rhodesia contingency plan

BY REGINALD DALE

THE GOVERNMENT has taken a fresh look at contingency plans for a military rescue operation in Rhodesia if civilian lives are endangered, Dr. David Owen, the Foreign Secretary, disclosed yesterday.

Re-examination of the plans was prompted by last month's Franco-Belgian evacuation of Europeans from Zaire, he told a Press conference.

Dr. Owen, launching moves by the Foreign and Commonwealth Office to promote "open Government" stressed that a British airlift would be exclusively for humanitarian purposes and be undertaken only as a last resort.

His remarks are not likely to be taken kindly by African leaders such as President Nyerere of Tanzania, who has sharply criticised interventionist Western policies in Africa.

Dr. Owen said the UK could rush paratroops to an African destination "within days" in the same sort of strength as the French force sent to help evacuate Zaire's Shaba Province. Over 600 French paratroopers were involved in that operation.

He was vague about the people such a force might be intended to evacuate from Rhodesia, though he referred to British expatriates and said both blacks and whites could be involved.

There are up to 80,000 full British citizens in Rhodesia, and a further 75,000 who could claim right of abode in the UK, according to the latest Foreign Office estimates.

UK forces could certainly secure an African airfield, Dr. Owen said.

He stressed that at each stage of the Zaire operation the Zairean Government's approval had been obtained.

Dr. Owen said he thought Cuba was showing greater sensitivity to world reaction against her

military presence in Africa, particularly among the non-aligned nations.

Havana would have to demonstrate that it was genuinely non-aligned if it were to host the planned non-aligned summit in Cuba next year.

It would be a significant sign if Cuba were to withdraw some of her troops from Ethiopia now that the war with Somalia was over, if the Cuban troops were redeployed elsewhere in Africa it would be "very ominous."

Dr. Owen was encouraged that Cuban forces seemed to have pulled back from confrontation with the Eritrean separatists in Ethiopia. He hoped that Zambia would not allow a further build-up of Cuban military advisers to the Zimbabwe African People's Union forces on her territory.

Double standards

Nevertheless, the West should not apply double standards. Governments like the British had very good friends in Africa and wanted to retain the right to send forces if friendly territory was threatened.

Dr. Owen's Press conference was called to announce plans for formerly classified background briefs on foreign affairs to be made available to the public.

The papers, hitherto distributed confidentially to British embassies abroad, are similar to those made available to selected journalists by the Foreign Office's now defunct Information Research Department.

He stressed that the papers did not represent official policy, and warned that they might sometimes be incorrect. The decision to release the documents was a serious effort to generate open debate, "even if a few feathers were likely to be ruffled."

Over the last three half years pre-tax profits have been £25m, £19m and now £11m. Admittedly, the problems of over-capacity on the refining side have been aggravated by a rather surprising 10 per cent fall in volume, due in part to the adverse impact of the bad weather on soft drink sales.

However, it now looks as if Tate and Lyle's forecasts of the necessary reduction in capacity were over optimistic.

Under the plan agreed with the Government in March 1977 Tate reckoned on reducing its capacity from around 2m tonnes per annum to 1.4m tonnes by 1982. This assumed that European imports running at 0.2m tonnes annually would decline and exports of roughly the same order would continue. It now looks as if Tate's refining capacity needs to fall to nearer 1m tonnes per annum.

On present form Tate's profits should top £20m this year and the dividend does not look to

be in danger but the group will have to axe more of its capacity. If it is going to be assured of long term prosperity.

Tate and Lyle

Tate and Lyle's interim figures are just as bad as had been feared. Pre-tax profits have slumped from £24.9m to £11m. The UK sugar refining operations contributed nothing in the first six months nor did the shipping side. The overseas refining operations were dragged into the red by the U.S. business and the overall result would have been still worse had not the commodity trading and handling side chipped in £7.5m, plus trade—has been largely

divided off to Overseas Containers Limited in return for an increased share stake. The other 19 partners in OCL can be forgiven for feeling slightly aggrieved.

Helped by a higher contribution from OCL, B and C's pre-tax profits rose by 7 per cent to £29.3m last year and though the group is talking about a proved half a point But this reduction in its profits in the current year it is in for nowhere near as tough a time as Ocean and P & O.

English China Clays

The setback at English China Clays this year is going to be worse than the market has been anticipating, up to now, half-time profits have dropped from £13.5m to £8.5m pre-tax. The signs have been there for some time: china clay industry volume eased by 3 per cent in the October-March period and there has been no general export price rise on sales to the paper industry for nearly 18 months now, while the poor winter weather proved expensive.

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Continued from Page 1

## Government loan funds study

including sight and time deposits as well as equities by only £400m, seasonally adjusted, or 0.9 per cent in the month to mid-May.

This is smaller than the rise in domestic credit because there was a large external outflow associated with the major support for sterling in the period.

The target range for the growth of sterling M3 is 8 to 12 per cent.

Large amounts of gilt-edged stock have been sold in the week since the package, which will sharply reduce domestic credit expansion from now on.

The offer of £1bn of a new ultra-long tap stock yesterday was not over-subscribed, as had been regarded as possible earlier in the week. But about two-thirds of the stock, on which only £15 per £100 was payable on application, is thought to have been taken up.

Outlook: Mostly dry, sunny intervals.

● Cool unsettled weather is expected during the next 30 days, but warmer spells likely later. Overall temperatures are expected to be near average in W. but below average in E. with total rainfall above average in most areas.

## Weather

UK TODAY

MOSTLY cloudy, outbreaks of rain.

London, S.E. and Cent. S. England, E. Angles, Midlands

Cloudy, showers, bright intervals. Max. 14-15C (57-59F).

Channel Isles, S. W. England, S. Wales

Cloudy, rain. Max. 14-18C (57-59F).

N.E. and Cent. N. England, N. Wales, N.W. England, Lake District, Isle of Man, S.W. Scotland

Cloudy, occasional rain. Max. 14C (57F).

Edinburgh, Dundee, Aberdeen, Moray Firth, N.E. Scotland

Cloudy, showers. Max. 13C (55F).

Glasgow, Highlands, Argyll, N.W. Scotland, Orkney, Shetland

Mainly dry, sunny spells. Max. 15C (59F).

Ireland

Cloudy, occasional rain. Max. 14C (57F).

● Cool unsettled weather is expected during the next 30 days, but warmer spells likely later. Overall temperatures are expected to be near average in W. but below average in E. with total rainfall above average in most areas.

HOLIDAY RESORTS

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